UNITED STATES DEPARTMENT OF AGRICULTURE

BEFORE THE SECRETARY OF AGRICULTURE

IN Re: FEBRUARY 25, 2004

9:00 a.m.

MILK IN THE APPALACHIAN X DOCKET NOS. A0-388-A15, AND SOUTHEAST MARKETING X A0-366-A44 and DA-03-11

AREAS; NOTICE OF HEARING X

ON PROPOSED AMENDMENTS X WESTIN ATLANTA HOTEL TO TENTATIVE MARKETING X 4736 BEST ROAD AGREEMENTS AND ORDERS X ATLANTA, GA

VOLUME III OF IV

APPEARANCES:

JUDGE PRESIDING: HON. VICTOR W. PALMER

USDA

MS. SHARLENE DESKINS USDA:

USDA/OGC

USDA/AMS/DAIRY PROGRAMS: MS. ANTOINETTE M. CARTER

MR. JACK ROWER MR. BRAD STOKER

OTHERS PRESENT:

MR. MARVIN BESHORE MR. JEFF HITCHELL SOUTHERN MARKETING AGENCY, INC. KROGER COMPANY

MR. CHARLES ENGLISH AL RICCIARDI

SARA FARMS AND MICHAEL SUMNERS THELAND, REED & CREEST

MR. GARY LEE MR. EARNEST YATES PRAIRIE FARMS MR. WILLIAM CURLEY

DEAN FARMS

MR. PAUL CHREST MR. JOHN VETNE

MR. CARL CONOBER SOUTHEAST MILK, INC.

CONSULTANTS

REPORTER: JANICE ADDINGTON

CONTRACTOR (not present): R & S TYPING SERVICE

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PROCEEDINGS 1 FEBRUARY 25, 2004 2 3 Whereupon, 4 JOHN HITCHELL 5 having been first duly sworn was called as a witness herein 6 and was examined as follows: 7 EXAMINATION (reads his statement) THE WITNESS: Your Honor, I'm testifying today on 8 9 behalf of proposal number four. 10 THE COURT: Proposal number four. And would you give more of your identification, where you live and who 11 12 you work with and that sort of thing. THE WITNESS: I'm employed by the Kroger Company, 13 14 manufacturing division. I'm the general manager of raw 15 milk procurement and regulation. And I'm located in 16 Cincinnati, Ohio. THE COURT: All right, you have a prepared 17 statement with you. Shall we mark this? I'll mark it as 18 19 exhibit number 52. 20 (Whereupon, the document referred to was marked for identification as Exhibit number 52.) 21 THE COURT: And then if you'll proceed to read 22 it, Sir. 23

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very beginning of my statement. I've put the wrong date.

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25

THE WITNESS: I have to make an apology at the

I know it's February 27th, 2004, instead of 2003. If the Court Reporter can make that change.

THE COURT: Please scratch this out, and put in 2004. There you go.

THE WITNESS: Good morning. As I said, my name is John Hitchell, I'm employed by the Kroger Company, Dairy Group/Manufacturing Division, as a general manager of raw milk procurement and regulation. I'm located in Cincinnati, Ohio.

The Kroger Company owns and operates Winchester Farms Dairy, in Winchester, Kentucky, and Westover Dairy in Lynchburg, Virginia, that are now pool distributing plants on Federal Milk Marketing Order number five.

In addition, the Kroger Company owns and operates Heritage Farms Dairy in Murfreesboro, Tennessee, and Centennial Farms Dairy in Atlanta, Georgia, that are pool distributing plants on Federal Milk Marketing Order number seven.

I'm appearing today to first state our support of a merger between Federal Milk Market Orders number five and seven.

Second, I'm appearing to give specific testimony in support of the Kroger Company's Proposal number four that requests the proposed southeast order be expanded to include two currently counties, and two currently

unregulated cities, located in the state of Virginia. In proposal number four - - in addition, proposal number four seeks to include the current Appalachian marketing area pool plant order language in proposal one.

Westover Dairy, Lynchburg, Virginia is a pool distributing plant qualified as a pool plant on the Appalachian Federal order number five. During the month, fifty percent or more of he fluid milk products physically received at such plants are disposed of as route disposition, or are transferred in the form of packaged fluid milk products to other distributing plants. At least 25 percent of such route distributions, or dispositions and transfers must be to outlets in the marketing area. Herein lies the issue at hand.

Before January 2000, Westover Dairy, in Lynchburg, Virginia, was a fully regulated pool distributing plant, pooled on the Carolina Federal order, since the promulgation of the order. Total route disposition percentage in the Carolina Federal order, which would qualify a plant as a pool distributing plant was not less than 15 percent o fit total route disposition. When the Appalachian Marketing Area was created in January 2000, which included the former Carolina Marketing area, the total route disposition in the marketing area percentage increased from 15 to 25 percent.

This major change als created an undue hardship on Westover Dairy from being able to increase its route disposition in the unregulated marketing area of which it is physically located and areas outside of Federal Order number five. In order for the plant to maintain its qualifying pool status on Federal Order number five its growth potential is limited to the Appalachian Marketing area.

In 2002 and 2003, Westover has been forced to review the breakdown of its Class One sales on a weekly basis to maintain its status as a pool distributing plant on Order number five. In 2002, Class one distribution class one distribution in order number five represented 17.6 percent of the plant's class one sales. Sales in order number five in 2003 averaged 25.95 percent of the plant's class one sales. This represents the largest percentage of sales in Federal order by Westover. However, during the same time period, sales in the unregulated are of the state of Virginia where the plant is located, represented 43 percent of Westover's class one distribution.

At times Westover has been forced to relinquish sales that have - - that they have historically serviced in areas outside of order number five, in order to remain a pool distributing plant. This situation has made it very difficult for Westover to be a reliable supplier of class one milk to these customers, and damages their ability to

maintain this business.

If the regulatory environment of Westover Dairy changes from its current status, the plant would suffer a severe financial hardship and find it difficult to compete in the markets it now services. Limiting the growth potential of a pool distributing plant is not and should not be a function of the Federal Order Program.

In our proposal, we request the expansion of the proposed southeast order with the additions of Campbell and Pittsylvania Count and the cities of Lynchburg and Danville in Virginia.

The addition of these counties will physically place Westover Dairy within the proposed southeast market area. Our proposal is designed to affect only Westover Dairy. The addition of these counties and cities to the proposed southeast order, would add class one sales to the plant within the order. This will increase the percentage of Westover's class one sales within the order and help to maintain their status as a pool distributing plant in the proposed southeast order.

In addition to our proposal, the Kroger Company supports proposal three by the south - - southern marketing agency. Proposal number three expands the proposed order with additional counties and cities in Virginia. The addition of this area to the proposed order will

significantly increase Westover's percentage of class one sales within the proposed order.

The Kroger Company is also requesting in proposal four that the current Appalachian market area pool plant order language be included in the southeast order.

Winchester farms dairy, Winchester, Kentucky, is a pool distributing plant qualified as a - - is a pool plant qualified as a pool distributing plant on the Appalachian Federal Order. Winchester has been a pool distributing plant on order five and, previous to order consolidation, on order 46 since 1988. Prior to 1988, Winchester had been a pool distributing plant on order 33 since the plant began operation in 1982.

At that time, the plant was placed in an uncompetitive position to attract a milk supply, since it was located in a Federal order with a significantly higher utilization than the order under which it was regulated. The Department recognized this situation and convened a hearing on June 30, through July first, 1987, to receive testimony to revise the pool distributing plant language in order 46 and order 33 in order to allow Winchester Farms to become a pool distributing plant on order 46. Based on a record of the hearing, the department issued a decision that resulted in Winchester Farms becoming a pool distributing plant on order 46 in 1988.

Today the situation is the same as it was in 1987. Winchester Farms would be located in the proposed southeast order while a majority of its sales are still in Federal Order number 33. It is imperative that Winchester remains a pool plant in the proposed Southeast order. If the plant's regulatory status were changed as a result of his hearing, it would be impossible to operate the plant in its current capacity and remain a full distributing plant in the proposed order. In order to continue to service our current customers and provide dairy farmers the market and financial returns they have enjoyed at Winchester Farms since 1988, the plant must remain a pool distributing plant in the proposed order.

The adoption of proposal three and four will increase the percentage of Westover's class one sales to a level that should insure its status as a pool distributing plant in the proposed southeast order. This will allow the plant to pursue business opportunities in the areas outside of the proposed southeast order the plant currently services. The plant will be allowed to provide dairy farmers with a competitive market without jeopardizing its status as a pool distributing plant.

The adoption of the Appalachian marketing area pool plant order language will allow Winchester Farms to continue its status as a pool distributing plant in the

proposed southeast order. This will assure Winchester to continue to service its current customer base and provide dairy farmer with a competitive market.

Therefore, the Kroger company requests the Secretary promulgate the southeast order that includes proposal three and proposal four.

I'd like to add a little bit to my prepared statement here. After hearing Mr. Holland's testimony, I agree with his statement, that if the Secretary promulgates the southeast order, and adopts proposal three, it is unnecessary to include proposal four. However, if the Secretary determines to promulgate the southeast order, and does not include proposal three, we would then request that proposal four be adopted.

That is the end of my statement. I'd like to thank the Secretary for granting this hearing, and providing the opportunity to testify.

THE COURT: Thank you, Sir. Questions? Yes, Ms. Carter.

MS. CARTER: Antoinette Carter, with USDA. Good morning, Mr. Hitchell. I have just a few questions.

EXAMINATION

BY MS. CARTER:

- Q. From whom do you obtain your source of supply?
- A. In both plants?

1	Q. Yes.
2	A. Both plants, the Dairy Farmers of America is the
3	supplier.
4	Q. With respect to the lock in provision, have you
5	considered to given any thoughts to if a different standard
6	should be applied for a plant that has the plurality of its
7	sales in a higher price market?
8	A. That is not the case in our situating here. So I
9	really haven't given any thought to it. Our situation is
10	that both of our plants would be pooled and markets would
11	have lower utilization to us. If we would become pooled,
12	those marketplaces, the dairy farmers would supply our two
13	plants. Economic returns would be severely reduced. If
14	our regulatory status would change at both facilities.
15	MS CARTER: Thank you, that's all I have.
16	THE COURT: More questions? Yes, Sir, Mr.
17	Riccardi.
18	MR. RICCARDI: Thank you. Al Riccardi. Mr.
19	Hitchell, how are you today?
20	THE WITNESS: Just fine. How are you this
21	morning?
22	MR. RICCARDI: I'm doing well. Thanks. I have a
23	couple of questions.
24	EXAMINATION
25	BY MR. RICCARDI:

Q. I want to direct your attention with two, what is really the third page of exhibit 52, but really the second page of your substantive testimony. You made a statement in the second full paragraph, last sentence: Limiting the growth potential of a pool distributing plant is not and should not be a function of the federal Order Program.

And that's your position, I assume?

- A. That is correct.
- Q. Would it also be true, and would Kroger have a position on this, that limiting the growth potential of a producer/handler is not and should not be a function of the Federal order program?
- A. The Kroger company base is stated his position at a Federal order hearing that was held earlier this year and we'll stand by the position so stated.
- Q. You don't have a position one way or another at this hearing today?
 - A. I do not at this hearing at this time.
- Q. Would you agree with me that just substituting in producer/handler for pool distributing plant would be consistent with the testimony that you provided here?
- A. If we were given the opportunity to openly negotiate our prices, without the constriction of regulatory, without the regulatory constriction, the situation might be somewhat different. But unfortunately,

we don't have that opportunity. Certainly the producer/handler is not constrained by the regulatory prices as we are, so I'm not sure it's exactly the same.

Q.Let me ask a couple more things. I think you testified in response to a question that Kroger at least for one or two of its plants has a supply agreement with DFA?

- A. That is correct.
- Q. Would that be true with all four of the plants in five and seven?
- A. Yes, that is correct. We have independent dairy farmers in Murfreesboro, Tennessee, but the majority of the milk is supplied by DFA. Centennial is a hundred percent supplied by DFA.
 - Q. Are those full supply agreements?
- A. With the exception of Murfreesboro, that is correct.
- Q. And are there any other stand alone plants other than fluid milk plants in five and seven other than the four that you've mentioned?
- A. We operate an ice cream plant, Southern Ice Cream Specialties just up the road here in Marietta, Georgia that is not a - it is not a pooled plant; it is a stand alone class two operation is not pooled under Federal order.
- Q. So there are maybe five plants, four that are pooled, and five and seven and one, the ice cream plant

that is not.

A. There are, there would be four plants pooled and one that's not.

MR. RICCARDI: Thank you very much.

THE COURT: Other questions? Yes, Mr. Beshore.

If you sit behind Mr. Beshore, - - he jumps up before I can

EXAMINATION

BY MR. BESHORE:

- Q. Just one question, Mr. Hitchell to clarify your response to one of Mr. Riccardi's question. The - you indicated that you weren't prepared to - that you weren't making any specific statement or position on - at this hearing. But that you were standing on the position you had taken, and testimony you had taken at an earlier proceeding, Federal order hearing this year.
 - A. That is correct.
 - Q. Or last year.
 - A. That is true.
- Q. And just so you all know and understand, that that hearing which was, involved the Arizona, Las Vegas, Pacific Northwest orders, your Kroger company's position was in support of -

MR RICCARDI: I'm going to object, Your Honor.

MR. BESHORE: He asked the question and he

listened the answer. I should be able to elaborate - -1 THE COURT: Let me hear the objection, then I'll 2 rule on it. 3 4 MR. RICCARDI: Your Honor, I asked a specific 5 question regarding his testimony here regarding producer 6 handlers. He said that he had some other position there, 7 but no position that he was taking in this case. It is therefore improper to bring in the other information from 8 9 131, and 124, because I asked him specifically about his

11 come up.

12 THE COURT: I understand, but I think you opened

13 the door by the question. So we'll let Mr. Beshore ask one

testimony here. He's not taking a position. It shouldn't

Q. The position - -

clarifying question.

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- MR. BESHORE: Thank you, Judge.
- Q. The position that was taken by the Kroger company at that hearing was in support of a proposal which established, or would establish a three million pound per month ceiling on exemption for producer/handler operations, correct? That was yes?

THE COURT: Did you answer?

- A. Yes, that is correct.
 - MR. BESHORE: Thank you, that's all.
- 25 THE COURT: We'll let the record reflect that

that's in the contacts with Arizona, and maybe the 1 situation in this market is different. 2 MR. RICCARDI: Arizona and Northeast, Your Honor. 3 THE COURT: Yes. Thank you, Mr. Riccardi. 4 5 Hitchell, oh, yes, MR. English? 6 EXAMINATION 7 BY MR. ENGLISH: 8 Q. Good morning, Mr. Hitchell. 9 Α. Good morning. A couple of questions about the plants and your 10 Q. concerns. With Winchester Farms on the final page of your 11 12 testimony, and it just may be a grammar point, and I apologize. But you say, Winchester Farms would be located 13 14 in the proposed Southeast Order while a majority of its sales are in Federal Order number 33. 15 16 Α. That is correct. If the orders are merged, you're nonetheless 17 Q. saying that a majority of your sales would still be in 18 19 Order 33. Α. That is correct. 20 And the problem that that would present, if you 21 Q. were not locked in - -22 MR. ENGLISH: And for the record, we support the 23 continuation of the lock in provision. 24 25 But the problem that that would present if you Q.

weren't locked in is with your plant located in Kentucky, competing for a milk supply in Kentucky, you would suddenly be returning, at least as the Federal order minimum price is, the blend price from Order 33. Correct?

- A. That is correct.
- Q. And that would create a competitive imbalance for you, correct?
 - A. That's correct.
- Q. And the problem with a competitive imbalance for a handler under Federal Orders is that we have a very competitive marketplace?
 - A. That is correct.
- Q. In the modern marketplace, with large box to customers, would it fair to say that customers change at around a difference of a half cent a gallon?
- A. Again, the majority of our sales are within our company, but we do have some sales outside the Kroger company. And that is a fair statement. That is a constant competitive battle to make sure that we have a competitive price and out of that plant specifically, Winchester Farms, we do service a customer outside of the Kroger Company called Sav-A-Lot, and we are constantly having to meet competitive challenges when it comes to a wholesale price situation.

MR. ENGLISH: That's all the questions I have.

THE COURT: Any other questions? Appears to be 1 2 not, Sir. Do you have anything you wish to add? THE WITNESS: I do not. 3 4 THE COURT: Thank you very much. 5 THE WITNESS: Thank you. THE COURT: Who will be the next witness? 6 7 we go off the record for that? Let's go off the record for 8 a second. 9 (OFF THE RECORD) THE COURT: Mr. Johns is the next witness. 10 11 Whereupon, FRANK JOHNS 12 Having been first duly sworn was called as a witness herein 13 14 and was examined as follows: THE COURT: Mr. Johns is sworn. 15 16 EXAMINATION BY MR. BESHORE: 17 18 Q. Mr. Johns, could you give us your name and 19 business address, please? My name is Frank Johns. Business address is 20 Α. 10411 Cogdill Road, Knoxville, Tennessee. 21 22 And by whom are you employed, Mr. Johns? Q. Dairy Farmers of America. 23 Α. In what capacity? 24 Q. 25 Director, customer relations for the southeast Α. R & S TYPING SERVICE - (903) 725-3343 5485 S. Live Oak, Gilmer, Texas 75644

region.

- Q. How long have you been employed by Dairy Farmers of America, and its predecessors?
 - A. Ten years.
- Q. Now, do you have a brief statement you'd like to make with respect to some of the issues in this hearing, particularly the Virginia Milk Commission Regulations?
 - A. Yes, I do.
 - Q. Would you proceed with that.
 - A. Thank you.

My name is Frank Johns, I'm director of customer relations for Dairy Farmers of America, Incorporated.

MR. ROPER: Let me stop you for a second. Does the Reporter have a copy?

MR. BESHORE: We will provide one to the Reporter subsequently. It's a brief statement. I don't intend to make it as an exhibit. You're going to get a copy of it too, but this will be done as an oral statement without any exhibit. Completely oral. Go ahead, Sir.

THE WITNESS: My business address is 10411 Cogdill Road, Knoxville, Tennessee, 37932.

I'm here today to testify on behalf of the proponent cooperatives of Proposal number three, which proposes the expansion of the proposed southeast marketing area into certain counties, and cities in the state of

Virginia.

This testimony is presented to clarify and amplify previous proponent testimony pertaining to Proposal number six.

The Virginia State Milk Commission operates a producer base pricing plan, whereby producers delivering milk to plants with Class One route disposition in the State of Virginia, receive a Class One price set by the State Milk Commission on those producer's base milk volumes delivered to such plants. The regulations covering the operation of the Virginia State Milk Commission do not provide for the market wide pooling of any of the proceeds of the Class One prices established by the Virginia Milk Commission.

As such, the proponents of Proposal Number three do not expect the change in the producer milk definition, as defined in proposal number six, to impact or limit the pooling of milk on the proposed Southeast Order from Virginia Milk Commission base-holder producers.

Rather, we expect no change whatsoever in the operation of the Virginia Milk Commission base plan, or any change in the milk deliveries to unregulated plants or plants regulated by the Southeast Order, as a result of proposal number six.

As long as Federal Milk Marketing Orders have existed in an around the State of Virginia, there has been

pooling of milk from Virginia Base-holder producers on Federal Milk marketing orders since many of the plants regulated under the various orders have route disposition in the state of Virginia.

No significant problem has arisen as a result of this system, and all the proceeds from the sale of milk, either Federal order blend price proceeds, or proceeds from the Class One prices established by the Virginia Milk Commission accrue to the base-holding producers supplying these plants.

The proponents of Proposal Number Three would oppose any change or modification to the current Federal Order producer definition, or an change in the intent and application of the producer milk definitional change as contained in Proposal Number Six, if such amendment, change or modification would result in any impact whatsoever on the operation of the Virginia Milk Commission base plan, the Class One pricing system established by the Virginia Milk Commission, or the pooling of milk from Virginia baseholders on the current Federal Milk Marketing Orders, and on the proposed Federal Milk Marketing Orders.

Thank you, this concludes my statement.

- Q. Mr. Johns, for how many years have you had some working interaction with the Virginia Milk Commission rules?
 - A. I have been working for dairy farm cooperatives

for 25 years. Twenty three and a half of those 25 years were for cooperatives that had Virginia Milk Commission base-holders as members.

- Q. Would it be fair to say that in distinction with the market wide pools, the Federal Order Pools, which are market-wide pools, the Virginia Milk Commission Regulations are more individual handler pool, or individual producer value regulations?
- A. That would be safe to say, yes, Sir, on a monthly basis, and primarily interested only in the Class One portion.
- Q. And with respect to producers who hold the Virginia base and are delivering to plants that are regulated by Federal orders, would we understand those - the interaction of those regulations correctly to be that the Virginia regulations provides some over-order value for the producers?
 - A. That is correct.
 - Q. On the class one.
 - A. On the class one portion, that is correct.
- Q. And I don't know if you're familiar with it or not, but if you are, would that be similar to what occurs with Pennsylvania state regulations with respect to prices that it establishes for class one milk over and above Federal order prices?

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I'm somewhat familiar with Pennsylvania, and that Α. is my understanding as well, yes, Sir.

- Now in a hearing that was held in 2002, Q. concerning order one, by the way, are there order, to your knowledge, are there producers in the order one area who hold the Virginia base?
 - That is correct. Α.
- Q. And in that order one hearing, there were proposals very similar to proposal six here with respect to prohibiting so called double pooling or double dipping of, with respect to milk pooling, and in that proceeding, the testimony was, and requests by some of the proponents were that those - - that prohibition would not interfere with either the Virginia regulations or the Pennsylvania regulations, and they should not be seen as - - producers should be able to freely operate under both regulations. Is that what you advocate here also?

MR. ROPER: I object.

THE COURT: I sustain your objection. I think that's a little too complicated, and it's really your testimony rather than his.

Let me try to ask it this way. Is it your intent Q. that the adoption of proposal number six not, in your understanding, that it would not interfere in any way with the operation of Virginia Milk Commission regulations?

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You used a term, I just want to clarify.

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Virginia base holder?

1 Α. Yes, Ma'am. Can you tell us what a base holder is? 2 The Virginia Milk Commission regulations provide 3 Α. 4 for a system called base. This base entitles producers and 5 holders base to participate in the proceeds from the Class One sales, located in the Virginia Milk Commission 6 7 Marketing Area. So the Class One sales are shared among 8 the holders of Virginia Milk Commission base. 9 Q. And this would be a regulation promulgated by the State of Virginia? 10 That's correct. 11 Α. MS. DESKINS: I have no further questions. 12 THE COURT: Any other questions? All right, 13 14 we're not going to have you explain base excess plants to 15 us, present or not. Thank you. Let's go off the record 16 for a moment. (OFF THE RECORD) 17 18 Whereupon, 19 STEVEN DUPREY 20 21

Having been previously duly sworn was recalled as a witness herein and was examined as follows:

THE COURT: The witness is sworn. Who's going to ask questions? What about the two gentlemen who wanted to hear him? Mr. English and Mr. Beshore? Are they out there? Let's get them in before we start. Ms. Deskins?

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1	EXAMINATION
2	BY MS. DESKINS:
3	Q. Good morning, Mr. Duprey.
4	A. Good morning.
5	Q. Last time you were on the stand,
6	THE COURT: Let's get his name one more time.
7	Q. Could you please state for the record your name?
8	A. Steven Duprey, D-U-P-R-E-Y.
9	Q. And last time you were on the stand, you were
10	asked to prepare some additional documents. Do you recall
11	that?
12	A. Yes.
13	Q. Can you please tell us what documents you
14	prepared in response to those requests?
15	A.I prepared one for Chip English, Prairie Farms Foods,
16	and three for Tom Thompson of Georgia Milk Producers.
17	Q. Let's start with the one that you prepared for
18	Mr. English and Prairie Farms.
19	MS. DESKINS: Your Honor, could we have that
20	marked as an exhibit?
21	THE COURT: Yes.
22	MS. DESKINS: I'm not sure what number we're up to
23	now.
24	THE COURT: This will be 53.
25	(Whereupon, the document referred to was marked
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for identification as exhibit number 53.)

- Q. Mr. Duprey, do you have in front of you what's been marked as exhibit 53?
 - A. I do.

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- Q. Could you please tell us what that is?
- A. It is two tables, actually three tables. The first table is non-pool plant sales into Federal seven marketing area, from the originating order. So plants located within a particular order having sales into Federal seven.
 - O. And there's a table two?
- A. Table two is Federal seven pool plant sales into other orders.
 - Q. And there's also table three.
- A. Table three lists for April, May and June of 2001, the total volume of producer/handler route sales into Federal Seven.
 - Q. Now, you prepared this exhibit 53 yourself?
- A. I did.
 - Q. And it is correct to the best of your knowledge?
- 21 A. It is.
 - MS. DESKINS: Your Honor, I move for the admission of exhibit 53.
- THE COURT: Any objection? There appears to be none. It's received.

(Whereupon, the document previously identified as exhibit number 53 was received into evidence).

- Q. Now the next, you prepared documents for Mr. Tom Thompson?
 - A. Correct.
- Q. Let's start with the one that is for the mailbox prices.

MS. DESKINS: And we'll mark that as exhibit 54.

(Whereupon, the document referred to was marked for identification as exhibit number 54.)

- Q. Mr. Duprey, let's go over exhibit 54.
- A. Fifty four contains mailbox prices by month, going back to 1996 for various areas. Federal milk quarters or reporting areas. Provides annual summaries for '96, '97, '98, '99 and 2002. There are some interim months there, we've had to gather together information from a few different sources.
 - Q. And could you just tell us what those source are?
- A. The sources are from the Dairy Market News publication, which is available on the agricultural marketing service website. For 2003, the annual summary wasn't available, but is available on the Federal Milk Market address. F and M Atlanta, dot com. Which is Federal orders six and seven.
 - Q. And it looks like you got in from some other

1	sources, such as like California Department Food and
2	Agriculture?
3	A. That is where Dairy Market News obtains the
4	information.
5	MS. DESKINS: Your Honor, I would move for the
6	admission of exhibit 54.
7	THE COURT: Any objections? There being none,
8	it's received.
9	(Whereupon, the document previously identified as
10	exhibit number 54 was received into evidence).
11	Q. Mr. Duprey, what is the next exhibit that you had
12	that you prepared for Mr. Thompson?
13	A. Received some classification of producer milk
14	from 1995, January 1995, to December 2003.
15	MS. DESKINS: We'll mark it as exhibit 55.
16	(Whereupon, the document referred to was marked
17	for identification as exhibit number 55.)
18	Q. Mr. Duprey, it looks like it's self-explanatory.
19	Is there anything else you wanted to add to it?
20	A. This is information taken from the annual
21	statistics from Federal order seven. It's basically self-
22	explanatory.
23	MS. DESKINS: Your Honor, I move the admission of
24	exhibit 55.
25	THE COURT: Any objections, hearing none, it's
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received. 1 (Whereupon, the document previously identified as 2 exhibit number 55 was received into evidence). 3 And then there should be one more exhibit that 5 you prepared for Mr. Thompson. 6 Correct. This contains Federal Order class 7 prices and blend prices, going back to January 19, '95 8 through December 2003. 9 MS. DESKINS: Why don't we mark this as exhibit 56. 10 (Whereupon, the document referred to was marked 11 for identification as exhibit number 56.) 12 Is there anything you wanted to add about exhibit 13 14 56? 15 Α. No. 16 MS. DESKINS: Your Honor, I move for the admission of exhibit 56. 17 THE COURT: Did you explain where you obtained 18 19 the information? THE WITNESS: It is obtained from our annual 20 21 statistics that were published throughout the years. THE COURT: Annual statistics published by whom? 22 THE WITNESS: By the market administrator of the 23 southeast marketing area. 24 25 THE COURT: If there's no objection, it's

received. 1 (Whereupon, the document previously identified as 2 exhibit number 56 was received into evidence). 3 I did have one more question for you, Mr. Duprey. 5 In regards to exhibit 38, I'd asked you a question previously about what non-fluid meant on page eight. Can 6 7 you tell us what non-fluid means? 8 Α. Yeah, (Positive response). That is basically 9 nonfat dry milk powder that is used to make a class two 10 product. MS. DESKINS: Your Honor, I have no further 11 12 questions. THE COURT: Questions? Mr. English maybe you 13 14 have some. No? Mr. Bashore? MR. BESHORE: I do, but I'm working on them. 15 16 EXAMINATION BY MR. BESHORE: 17 Mr. Duprey, could you turn to exhibit 54, please? 18 Ο. 19 I need to correct something here. This second page, table of contents. Says prepare at request of Southern Marketing 20 21 Agency, Inc. That is not correct, is it? That is incorrect. I apologize. 22 Α. Could we, I'd like to ask that that be, exhibit 23 Ο. be corrected for the record. 24 25 THE COURT: If you'd write that in. Georgia, is

prepared at the request of Georgia Milk Producers, Inc., huh? So marked the copy that I have, and ask the Reporter, do you have one in front of you? Exhibit 54, the very first, - - let's take a second to do that.

(OFF THE RECORD)

THE COURT: Mr. Beshore?

MR. BESHORE: I have just one question on exhibit 53.

- Q. The footnote at the bottom, indicates that -
- A. For which table?

- Q. I'm sorry, table one. Indicates the producer/handler sales are included within the other orders category. My question is, how does, how are producer/handlers from identified orders, such as order 32 reflected on these, on table one?
- A. A producer/handler located in Federal order 32 is reported in the other orders column of data.
- Q. So there was testimony, I think, previously when you testified, there were at least one, and I possibly, well, there were two producer/handlers from outside the order seven working area that have distribution within the order seven marketing area, and at least one of them is certainly an order 32. Probably both of them are.
 - A. Correct.
 - Q. But their data is included on this table.

They're route sales in other orders as opposed to order 32. 1 2 Α. Correct. And the other orders category then, also, does 3 Ο. that also include distribution of producer/handlers within 5 order seven? Any that there might be? We do not have any producer/handlers in Federal 6 7 Order Seven. 8 Q. But Federal Order Seven exempt plants sales are all in that column? 9 All exempt plant sales are in the other orders 10 Α. column. 11 Even though the exempt plan is within order Ο. 12 13 seven. 14 Α. Correct. 15 Q. Thank you. 16 THE COURT: Any other questions? Mr. Riccardi? Go ahead, Mr. Riccardi. 17 MR. RICCARDI: Thank you, Your Honor. 18 19 EXAMINATION BY MR. RICCARDI: 20 Good morning, Mr. Duprey. 21 Q. Good morning, Sir. 22 Α. You are called a volunteer, but I assume you took 23 Ο. offense at that because you did go to Michigan State, I 24 25 think you said. Let me take a look with you at exhibit 53,

the last page, the third page and I don't know if you have it there, and I apologize if you don't. I guess you do because you're looking at the blue cover. Exhibit number 39, page 38. Have you got both of those?

A. Yes, Sir.

- Q. Good. My assumption that what you did on the third page of exhibit 53 is, you went back and you looked at the three months, April, May and June of 2001 when there were three producer/handlers from outside the Federal Order Seven area that actually had dispositions of sales within Federal Order Seven. Correct?
 - A. Correct.
- Q. And you've given us an aggregate number for each of those months, for example, the first month, April, is a million eighty six, four thirty five (1,086,435). That's the number of pounds of fluid milk that were sold into seven by the three producer handlers?
 - A. Correct.
- Q. Is there a way to break that down further, so that we could determine for April, May and June, what the amount was for Promised Land Dairy versus Martin Dairy, and W. H. Braun?
- A. Well, there is a way, but we cannot do it. In other words, we would release confidential information.
 - Q. So you can only give us, based upon

confidentiality, the aggregate number. You can't give us any kind of a breakdown as to which of the producer/handlers outside of seven had the number of pounds of sales in that particular month.

A. No, we cannot.

Q. And you couldn't even give us any kind of percentage like if it was one third, one third, one third.

A. No, we cannot.

MR. RICCARDI: Thanks.

THE COURT: Mr. English?

EXAMINATION

BY MR. ENGLISH:

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- Q. First, let me thank you for providing the data that I requested.
 - A. You're welcome.
- Q. Now I'm going to turn from the data that I requested and throw you a curve ball. But hopefully, it's not something that's unfamiliar to you. Your office is also the market administrator office for order six, the Florida orders?
 - A. Correct.
- Q. And I confess, I did a little internet surfing last night, and I looked at both USDA dairy programs, statistic sites, and order six sites. And I could not find any producer milk data for order six. That is to say,

producer milk by state and county. Would that be correct?

A. Correct.

- Q. And would that be that even because there are more, more than three handlers receiving milk in Florida, that is - let me back up. You do report the quantity of milk total, that is total producer milk for order six, correct?
 - A. Correct.
 - Q. And you do report it by classification, correct?
- A. Correct.
- Q. And that is because there are three or more handlers reporting that kind of data, correct? For the actual use of the milk.
- A. I believe that's correct. But also, we have some
 how should I say it? We are authorized to release some
 information from the cooperative handlers in that region.
- Q. Did that information include information about the location of producer milk?
 - A. Now, it does not.
- Q. And without that authorization, is it fair to say that because of confidentiality reasons you're not able to release the information about producer milk.
 - A. That is correct.
- Q. So if I were to request information about producer milk for order six, by state and county, you would

be unable to provide the information, correct?

A. Correct.

MR. ENGLISH: Thank you.

THE COURT: Any other questions at all? Thank you again, Sir, for helping us out.

THE WITNESS: Certainly.

THE COURT: Again, off the record for a second.

(OFF THE RECORD)

THE COURT: The witness was sworn. We took a recess so that additional copies of what I'd put a - - we marked for identification as exhibit 57 could be distributed. And in looking at it, it appears to be the transcript of a prior hearing, pages, part of the transcript, not the entire transcript. But the transcript of testimony that Mr. Herbein gave at a hearing in Tempe, Arizona, on September 25, 2003.

And the pages not only include his direct statement, but cross examination, et cetera, et cetera. And I know we had a preliminary objection to that yesterday. But before we talk about that, I'm just trying to direct us straight as to what paper's here and where we are. So now, if you would, I've sworn the witness. So if you would now get his name and address, we'll see where we go.

24 Whereupon,

CARL D. HERBEIN

Having been first duly sworn was called as a witness herein and was examined as follows:

EXAMINATION

BY MR. BESHORE:

- Q. Yes, could you please state your name and address, MR. Herbein.
- A. Yes. Carl D. Herbein, my business address is 401 Oley Street, Reading, Pennsylvania.
 - Q. What is your profession, Mr. Herbein?
 - A. I'm a certified public accountant.
- Q. Could you summarize for us your professional training and professional experience?
- A. Yes. I have a bachelor of science degree - I have a bachelor of science degree in accounting from Elizabethtown College, I began my professional career with the national accounting firm of Ernst and Young in 1967. In 1972, I began what is now Herbein and Company, a public accounting firm with offices throughout Pennsylvania.

We have a - - our firm has a significant portion of our practice in the dairy industry. And specifics in that experience, in the dairy industry includes the rake making process in Pennsylvania, presenting financial information to the Pennsylvania milk marketing board for price establishment, presenting expert testimony before Federal Order hearings, significant work in the cost

accounting area. That is one of my personal favorites.

I have published a number of articles concerning agribusiness and cost accounting in the dairy industry. I developed and present annually a two day cost accounting workshop for the International Association of Dairy Food IDFA, where we train the up and coming bright stars in the cost accounting industry, and as it relates to dairy.

I've been involved with numerous mergers and acquisitions in the dairy industry in the consolidation process recently. And we've also spend a significant amount of time working on the food side of things.

We've done significant work for the Pennsylvania Association of Food Merchants in in-store milk handling costs, and milk margins within stores. And I guess as in addition to that, I supervise and run our CPA firm of a hundred people with five offices.

- Q. Mr. Herbein, could you tell us the geographic range, the approximate number and geographic range of your firm's clientele in the dairy processing sector?
 - A. That part of our practice is nationwide.
- Q. And approximately how many firms have been - dairy processing firms have you professionally done work for?
 - A. Approximately a hundred and fifty.

MR. BESHORE: Your Honor, at this time I would

offer Mr. Herbein as an expert in dairy plant cost 1 2 accounting. THE COURT: Sir, does anybody wish to voir dire? 3 4 Apparently not. 5 MR. RICCARDI: Not at this point, Judge. THE COURT: Not at this point. Well, it's at 6 7 this point or never. 8 MR. RICCARDI: Not on that particular issue, 9 Judge. Obviously you and the secretary will take whatever you want with regard to his testimony, and I'm not going to 10 voir dire on his basic qualifications. 11 THE COURT: He's a qualified CPA who's done dairy 12 work. Very well. He's so qualified and recognized. 13 14 MR. BESHORE: Thank you. 15 Now, Mr. Herbein, do you have before you the Ο. document that has been marked for identification in this 16 proceeding as exhibit 57? 17 18 Α. Yes, I do. Now, were you retained earlier, in 2003, to 19 prepare, to do some studies and to present some testimony 20 21 on the issue of proposed changes in producer/handler regulations in a Federal Order proceeding relating to the 22 Arizona, Las Vegas, and Pacific Northwest marketing orders? 23 Α. Yes, Sir. I was. 24

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And did you present testimony at that proceeding?

25

Q.

1 A. Yes, I did.

- Q. In Phoenix, Arizona? Or Tempe, Arizona?
- A. Yes. In Tempe, Arizona.
- Q. On September 25th, 2003?
- A. That's correct.
- Q. Now, is exhibit - have you reviewed exhibit 57?
- A. Yes, I have.
- Q. And is that a transcript of your testimony under oath in those proceedings both on direct examination and on cross examination by Mr. Riccardi, and Mr. Yale's office, including Mr. Yale, or Mr. Milner? And also, attached to the back of exhibit 57, do we have the exhibits which you prepared and presented at that hearing?
- A. Yes, I have reviewed 57 as presented here, and it is a copy of the transcript of direct and cross and also the exhibits which we submitted, which I submitted at that proceeding in Tempe.
- Q. Do you adopt that, would you adopt that statement as your testimony today if we were to go through the exercise of asking you the questions that were asked at that time?
 - A. Yes, Sir. I do.
- THE COURT: Let me see if I understand. Would you state what the issues are today that you're directing your testimony to? What is it that you're testifying about

today?

THE WITNESS: That's a question? Yes. I'd be happy to. The testimony today is to the secretary here a link between this testimony and Federal order five and seven. And by link, I mean that the circumstances that exist, that we discovered in our study for Federal order 124 and 131, that those same circumstances can be adjusted to these orders and that the theories and opinions that we formulated from our study will apply here.

THE COURT: Well, you became more scientific than I meant. What's the proposal that we're talking about today?

MR. BESHORE: I can answer that. The proposal is functionally, and to some extent the same, language wise, as proposal in Arizona, which would establish a maximum volume of exempt production for producer/handlers.

THE COURT: What's the number here today?

MR. BESHORE: Three million pounds per month.

THE COURT: And what was it again?

MR. BESHORE: Three million pounds of class one route disposition per month. Proposal six.

THE COURT: And that's the maximum that a producer/handler could handle?

MR. BESHORE: Seven, I'm sorry. Proposal seven.

THE COURT: Proposal seven. Three million, how

many pounds?

MR. BESHORE: Three million pounds of class one route disposition per month.

THE COURT: And that's the maximum that under the proposal, that a producer/handler could handle and still be a producer/handler.

MR. BESHORE: Correct.

THE COURT: And what was the situation in Arizona? Was it the same amount?

MR. BESHORE: Same amount.

THE COURT: Same amount. So it's the same amount in both places.

MR. BESHORE: Same amount in both places.

THE COURT: Same proposal. Basically.

MR. BESHORE: Essentially the same.

THE COURT: And your testimony out there, and the testimony you're here to give today, has to do with studies that you made to see how what? Tell me what that's about in a broad way? Just a broad way, what did he study?

MR. BESHORE: He studied, look at exhibit 25, which is in the back, after the blue page, for those bound copies of exhibit 57. The, behind the blue dividing page, which divides the transcript from the exhibits, exhibit 25 (a) thorough (k), represent Mr. Herbien's charts of cost related studies of dairy plant operations which he

presented in Arizona. The first two pages of which represent the cost structure, title cost structure of fluid milk plants of various sizes, which is a national study of the costs of operating plants, ranging from those handling 90 thousand pounds of class one per month to 30 million pounds of class one per month.

THE COURT: Let's stop for a moment and see if

Mr. Herbein agrees. What, is what Counsel says correct?

THE WITNESS: Yes. I'm following carefully. He's correct.

THE COURT: I know you're following carefully. And what he's said so far is correct.

THE WITNESS: Yes.

THE COURT: And this then was based on national figures, not figures restricted to Tempe, Arizona. Or that area. Is that right?

THE WITNESS: That is correct.

THE COURT: Go ahead, Mr. Beshore.

Q. National study adjusted in part for local cost indices and those areas, and there will be testimony with respect to further adjustments for cost indices in these markets. But rather than go through verbatim here, the explanation of the study, its background and its detail, we propose simply to offer exhibit 57 as if it were a preprepared statement that Mr. Herbein would read, but not

reading it today.

THE COURT: I understand there are problems with that, that several folks have. Mr. Riccardi, you have problems. Tell me about them.

MR. RICCARDI: First of all, Judge, we are in this proceeding with this order, five and seven. And any evidence that comes in needs to be considered only with regard to marketing conditions in these two Federal marketing areas.

First of all, before we get into the issue of the study, in order for the study to be relevant to anything, assuming it was going to come in at all, we'd have to establish that there was disorderly marketing conditions in five and seven, created by producer/handlers which would in fact require a change or limitation on the volumes.

There's no evidence with regard to that.

THE COURT: Let me stop you there. I presume you're going to tie that in for us, Mr. Beshore.

MR. BESHORE: Absolutely. Not agreeing with his statement.

THE COURT: But whatever, obviously, there's going to be some testimony about producer/handler situation causing some disorderly marketing. If it's not given by this witness, by somebody else. So that doesn't trouble me. Go on to the next one.

MR. RICCARDI: It does, Judge, because I doubt they can do that, but let's go to the next issue. This study is a cost study that's related only to order 131, number one. Number two, it is a flawed study, because it was a selected study of fifty clients that this individual had of which he picked 20 that had nothing to do in my opinion with order five and seven, or 131.

But leave that aside. They also intend to introduce a part of his testimony. He testified both in Phoenix, he also testified in Alexandria. That testimony has just come online. And it's not like a statement that's directed to this particular issue, because this witness hasn't done anything other than say, there's an automobile accident in Phoenix. You may have an automobile accident now in the same area. I did a study out there. Use it for this particular issue, when there's no connection or facts that related.

And as I said, we have Alexandria, so if in fact we're going to have part of his testimony, all of his testimony would have to be included, and if we're going to do that, by the way, Judge, and we're going to try this federal order by using other Federal orders, which I know is what they want to do, then maybe what I need to do is, I need to bring in a significant testimony of Dr. Canootzin, who is our witness in order 131 and 124, who disputes

everything that Mr. Herbein says. And since he was subject to cross examination fully by these individuals directly, then maybe that statement needs to be brought in.

And then when do we end? The fact is, if this witness has testimony that's relevant to these proceedings, let him bring it in. You cannot take a, some testimony and a report that was done for one Federal order and for which it's not even been determined, yet, Judge. We're still pending. It's like trying to take a case when you have not even the trial court decision, because the trial court of thing's still going on.

So I think it is flawed, I think that bringing in at this point is not anything that this Court should allow, because what we're doing is opening up this proceeding to irrelevant information from another on-going, pending Federal order hearing.

THE COURT: I understand. Did you want to comment too?

MS. DESKINS: Well, I would add to what Mr. Riccardi said about relevancy. I mean, this testimony was for a hearing on different orders. And then also when he said he adopts his testimony as his statement, I notice that my name's in there, Mr. Tosi's name's in there. Is he adopting our questions as his testimony?

I mean, I don't think he can do that. That's also

contained in here. And then also, I would agree with the point, if his testimony from a hearing on a different marketing areas can be brought in, well, what about other testimony that arose at that hearing. Can't that also be brought in?

And if he does have a statement to make, if he thinks there's things in here that was relevant, I think what should be done is, he should take those things out, make a statement for this hearing, and then present it.

THE COURT: Let's - - yes, yes. Mr. English.

MR. ENGLISH: There's two separate and distinct issues, but both of them can be adequately resolved. First, backing up to sort of the end of Mr. Riccardi's comments. There's a significant difference between a live witness who appears and says I am adopting, this is my testimony. And my testimony includes commentary in response to questions.

The questions aren't the testimony, but the answers are. And those answers are part of it. But that's a different thing from saying, oh, by the way. We want to put Dr. Canoot's testimony in. They want to bring Dr. Canoots back, and do the very same thing with his statement, and subject him to cross examination, bring him on. We'd be happy to see him.

MR. BESHORE: Would you pay for it?

MR. ENGLISH: We don't have to - - you know. The

fact of the matter is, we're paying for Mr. Herbein to be here. And he is here.

Going to the question of marketing issues. As the judicial officer of this department determined 43 years ago, in independent milk producers, rule making generally looks to the future and is experimental in nature, being subject to amendment as expertise warrants. Of necessity, rule making often costs forecasts in estimates.

Now in particular, he was producer/handler hearing, and it was out in Seattle, and it was alleged by the petitioners to be no existing evidence of disorderly marketing. But in response, the judicial officer said, Petitioners attacked some of the testimony at the pertinent amendment hearing, because such evidence does not demonstrate present disorderly market conditions which affect order minimum prices to producers.

As indicated above, potential threats to order objectives may form a basis for regulation and evidence indicating such possibility is sufficient to support regulation to maintain orderly marketing conditions.

And finally, as to the issue directly at our - - we are not subject to Federal rules of evidence. I know there are those who wish we were. But the fact of the matter is, that Koch, administrator law 5.5(2), and a number of cases I will now cite, stand for the following

proposition: Administrative decisions support the principle that former testimony may be admitted so long as the testimony appears credible. Or that admission may serve some other desirable goal. This is a highly liberal standard in comparison to the standard rules of evidence quoting from Koch.

Yet, it is common knowledge that evidentiary rulings at agency adjudications need not comply with the Federal rules of evidence. What determines the admissive evidence in an administrative proceeding is whether it is reliable, and of probative value. And the witness has already said in response to questions from Mr. Beshore, that he is going to tie this study with changes, with changes, for market conditions, that is to say local conditions to this area.

Whether or not it complies with the Federal rules of evidence, is irrelevant. That is from a case 1995 EPA Administrative Law decisions, Lexus 40, citing Clinester versus Drug Enforcement Administrations, 606(f)Second, 1128, DC Circuit 1979.

Along these lines, it was noted in <u>United States versus</u>

<u>Booth, 76 ID, 73, 1969</u>, that admitting former testimony in administrative proceedings is a simple concept well grounded in the common law. The purpose of using prior testimony is to same the time, effort and money of the

litigants and expedite trials with a view to achieving substantial justice, and to prevent a miscarriage of justice so long as the witness is available for cross examination.

I submit, Your Honor, this evidence is in compliance with that legal doctrine.

THE COURT: Mr. Beshore wishes to add something.

MR. BESHORE: I do. Of course, I join in Mr. English's comments. But I would add just a couple of additional points. As to the necessary predicate for proof of marketing conditions in this order that Mr. Riccardi argued about, I would just hearkens back to Mr. Hitchell's testimony just a few minutes ago. The secretary doesn't have to wait for Mr. Hitchell's plant in Lynchburg, Virginia or Winchester Kentucky to be in a state of chaos because it has flopped out of the regulations.

He doesn't have to wait. He can consider and promulgate the lock in regulations to prevent that marketing chaos. That's what we're talking about here. He doesn't have to wait for the situation that the record is going to show is now present in Arizona to take over this marketplace, in order to consider whether some regulations that will prevent it are appropriate.

And the testimony to the extent that it's Arizona specific, is like Mr. Hitchell's testimony. It's like, here's what will happen if we don't have these regulations.

That's what, you know. That's the connector. And of course, it will be. The data will be updated, the charts will be - - the cost data will be regionalized specifically by Mr. Herbein.

THE COURT: Mr. Herbein can do the updating now?

MR. BESHORE: Yes, yes. And he will. Providing he's prepared to, he's allowed to testify.

Now, as to the content of 57, if it's necessary, I'm prepared to sit here with Mr. Herbein as a script. I'll read the Q's, he can give the A's. As we did it out in Arizona, and we can take whatever amount of time it takes to get that testimony under oath in this proceeding. I'll be glad to. Forget about Mr. Riccardi's cross, which I've offered as part of this exhibit, for a fully rounded record. I'll be glad to forget about that.

If he wants to ask it he can, if he doesn't, he doesn't. I don't think that's the best way to take Mr. Herbein's testimony. It should be taken the way we proposed to take it as his statement as if given. And we'll go on with the additional supplemental and they can cross.

And if he wants to bring in Dr. Cannotz, it's his witness, not ours. He's perfectly entitled to and handle it the same way.

THE COURT: Shall I now rule? Anything further?

MS. DESKINS: I would say, just based on, I think Mr. Beshore does have the right approach, which would be questions and answers and then if things are not relevant, we do have the opportunity to object because according to, based on what Mr. English said, the statements that he's talking about in his testimony is related to another order. Another hearing. There's a relevancy question. It's not relevant here. And while he is correct in rules of practice, the Federal rules of practice don't apply, but the 900 rules do apply, and they provide for evidence that is irrelevant to be excluded. Certainly, his testimony that's here towards the marketing additions and different orders is not relevant here.

I mean, I think Mr. Beshore does have the right approach. If necessary, he should read through and have him answer the questions here, and if we have an objection based on relevancy, we can raise it at the time.

THE COURT: Let me be Solomon and make a decision. I think my functions at these hearings are to make sure that the hearings are fair, and they're official. That's the basic function. These hearings have to be fair. So what's the fair proceedings to follow, and what's the efficient way to get the evidence in?

As far as the concern about there being a need for evidence about disorderly marketing, this hearing's about that, and I presume this is part and parcel of one of

the pieces that follow with you, if the secretary decides that there are the kind of marketing conditions that require a amendment. So at that part of the objection doesn't really do much.

What I am concerned with is possible confusion that's brought on by this particular transcript. I don't know how to avoid it. The witness, we understand, will update figures, but basically his figures are national, based on national figures. With the general applicability across the country, but some of it had to do, particularly with the west, not here in the east.

And now he says he's available to upgrade as we go along, or correct as we go along so that we understand it. I don't have any problems with the charts and I don't have any problem with the direct. I would think that like a deposition, I suppose, if you start offering parts of a transcript of a deposition, then the other side has the right to say let's put it all in.

And that affects, - - I think we can leave that up to the other side. I think what you chaps should do here on your side is put in the direct. So I don't have any problem with direct.

Help me, though with the page numbers. I don't want to foul this up. This transcript, and we'll call it now exhibit 57, which has been so marked for identification,

Starts at page 650, which basically is a cover sheet.

Upper page of the cover sheet. And then I guess we really start with his direct testimony which starts page 759. And you're basically asking him questions through to what point? It looks like, wait a minute. Does it end at 790?

Wait a minute. Maybe it's even before that.

MR. BESHORE: Ends at 790.

THE COURT: 790 is the direct.

MR. BESHORE: Correct.

THE COURT: Now was there any - - there wasn't any cross examination during that, right?

MR. BESHORE: That's correct.

THE COURT: That was - - there were some objections.

MR. BESHORE: Mr. Riccardi's cross examination starts at 801.

THE COURT: Well, as far as any objections, obviously, any statement, we take the statement. And then afterwards, during cross examination, objections can be made to parts of it. Doesn't have to be made statement to statement. You have a good point. You're entitled to your objections to relevance, et cetera, to the statement. But it can be made during cross examination. So I think what we'll do then, is accept you know, the whole exhibit's before us. But what I would do is say that pages 759 to

790, was it 790?

MR. BESHORE: Yes.

THE COURT: Are the parts that we're going to consider, plus the tables.

MR. BESHORE: 789.

THE COURT: 789. Plus the tables are being offered on behalf of the proponents. And we then can see what happens on cross examination with the rest of it.

Meanwhile now, you're going to update this and make sure that it's applicable for this market, if there's changes that need to be made.

MR. BESHORE: Yes.

THE COURT: I think that's the fair and efficient way to handle it, so that's what we'll do. That's the ruling.

MR. BESHORE: So at this time,

THE COURT: And everybody has an exception to it.

You wish to - - Have to get under the rules. Do we have
to specifically state an exception, or is it automatic?

MR. RICCARDI: I think it's automatic, to the extent you're going to proceed in this matter. Obviously, I disagree with it. But what I would like to do then is, I would like him to do, and I don't have it available here to do it right this minute, but I will during the course of the hearing, all of the cross examination, not only of the

witness from Phoenix, but also his testimony in Alexandria. 1 MR. BESHORE: I have no objection to that. 2 MR. RICCARDI: We're going to do it the way you're 3 4 talking about. Then, why do we not have the evidentiary 5 portion of it? 6 I see a distinction. I see this as THE COURT: 7 if this was a particular, akin to a deposition that was taken and then you could put in the whole thing. Whereas 8 9 the other one is probably a different series of facts that took place in the beginning. But if you don't have any 10 objections, I don't have any objections. Let's not do it 11 12 that way then. So I'm going to rule against that even though Counsel doesn't object to it. I'm going to have a 13 14 record that'd not too confusing. 15 MR. RICCARDI: Does that mean you're going to 16 exclude my cross examination? And you're also going to exclude the cross examinations in Alexandria? 17 THE COURT: I'm going to exclude the cross 18 19 examination in Alexandria. MR. RICCARDI: Because? 20 THE COURT: Because it was in Alexandria, and not 21 22 pertaining to this material that he gave at Phoenix. It's not part of the transcript of material or the testimony 23 that he gave in Phoenix. 24 25 MR. RICCARDI: An ongoing hearing at which he

came in and testified, Judge. Just like in your example, 1 2 it's an ongoing deposition instead of having - - we had one day in Phoenix, we had another day in Alexandria. 3 THE COURT: It's not an ongoing deposition. 5 MR. RICCARDI: I think it is. THE COURT: Well, you've got your exception on 6 7 that part. As for your cross examination here, if you want 8 to do it, we would let you. But I haven't - -9 MS. DESKINS: Your Honor, it was part of the same hearing. It got continued. 10 11 THE COURT: Beg your pardon? MS. DESKINS: The hearing got continued. 12 started in Phoenix, and went to Seattle and got continued 13 14 in Alexandria. It was one hearing. 15 THE COURT: It was one hearing. 16 MS. DESKINS: He testified twice. THE COURT: I see, I thought it was a separate 17 18 hearing. 19 MS. DESKINS: No. He testified twice. 20 MR. RICCARDI: One continuous hearing, Judge. 21 That's why I was trying to make the argument, it started in Phoenix, then went to Seattle, and ended in Alexandria. 22 Не 23 ended up testifying twice, but it's the same consolidated hearing. 24 25 THE COURT: Then I would allow it in. And you're

not objecting to it, so that's fine. I misunderstood. 1 The Government has the same 2 MS. DESKINS: objection. We have the same objection to anything from a 3 previous hearing. 5 THE COURT: Right. Yes, yes. You could bring 6 yours in too. 7 MR. RICCARDI: And understand, Judge, I'm continuing my objection, but based upon your ruling, 8 9 obviously, I will want to be - -THE COURT: Right. I understand. I understand, 10 That will have to be addition, I don't know how you're 11 yes. 12 going to bring that in. I guess you'd do it in briefing, part of your brief, huh? 13 14 MR. RICCARDI: I'll do it as, Your Honor, I'm 15 going to introduce the cross examination as an exhibit. 16 I'll get it compared and just introduce it as - -THE COURT: As an exhibit. 17 MR. RICCARDI: But I will also cross examine 18 19 live. THE COURT: Thank you. Go ahead, Mr. Beshore. 20 MR. BESHORE: Just so I understand, before I - -21 just so the record's clear. 22 THE COURT: I hope I understand. 23 MR. BESHORE: Before I proceed with further 24 25 direct testimony of Mr. Herbein, we have received, Your

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Honor, has received exhibit 57 transcript of Mr. Herbien's direct testimony on pages 759 through 789.

THE COURT: And the - -

MR. BESHORE: And exhibits 25, exhibit 25 (a) through (k), which are the attachments to exhibit 57. And with that preliminary - -

- Mr. Herbein, I would like to direct your Ο. attention to the first two pages, exhibits (a) and (b) of exhibit 25, the attachment to exhibit 57 in this hearing.
 - Α. I have them.
- Now, those, first of all, could you just describe Q. briefly what is depicted in exhibits (a) and (b) of 25 that we just referred to?
 - Α. I'll be glad to.

THE COURT: Your Honor, I think the record's going to get confused if we keep saying exhibit 25, because we have an exhibit 25 here. Let's just refer to them as (a), (b), (c), as attached to the transcript which has been marked as exhibit 57. That will probably confuse, the Herbein transcript. Exhibit (a) to Herbien's transcript.

- So let's could you just then briefly summarize Q. what's depicted on Herbien's exhibits (a) and (b)?
- Herbein (a) and (b) are presented to show Α. Yes. six different size categories of processing fluid milk plants. And in this particular, this exhibit shows order

131 and 124 columns for each one of those size plants. And in the previous hearing, we took our national statistics from our firm's database and regionalized them so that we had Las Vegas, Arizona, and Pacific Northwest numbers. And the method by which we made those adjustments, I'll explain, and then I'll explain what we did to localize them to Federal order five and seven.

And essentially, what you need to do to take statistics that are from a broader base and narrow them, is to determine what are the differences on a regional basis.

And the things that do not change are packaging costs, for example. Plastic, resin, and paper cartons are a national market, and we have essentially no difference from New York City to Louisiana in the cost of containers.

Processing plant costs, which have a significant influence for local labor and health care and utilities, there we have some significant differences. So the first step that we did is, we took our database. We selected approximately 20 plants out of our database, and then adjusted those costs to, in the - - in what is Herbein (a), to the Las Vegas/Phoenix area and to the Seattle/Pacific Northwest area.

And what we have now done for this proceeding, we have once again made an adjustment using the columns that are shown as 131 from Herbein (a) and (b), and we have

regionalized those statistics, and I'm going to present here this morning the results of that localization for Federal order five and seven, so that when we go to the conclusions and my opinion as to what Herbein (a) and (b) show, we'll be presenting that on a localized basis for Federal order five and seven.

- Q. Which lines need to be changed, or which lines result in changes on Herbein (a), when you localize it for, let's just start with order five.
- A. There are three lines that change, and then I am proposing to present at this proceeding of adjusted and localized numbers. And they are plant processing costs, and if we look at the producer/handler (a), column under 131, it's the .806. That number changes.

And of course, the per gallon number with is an arithmetical total of the three numbers above it, that changes and the per hundred weight, the cwt, would change. So those are the three areas, the three lines that require change to localize the results.

- Q. And just so we understand that, the plant processing cost changes, that changes the arithmetic total of the per gallon line, and again the per hundred weight line is simply a - an arithmetic translation of the per gallon cost into a per hundred weight cost.
 - A. Yes. It's a conversion factor, by taking a

gallon and multiplying by 11.62 to get to a per hundred weight result.

- Q. And for each plant array, from the smallest producer/handler column or set (a) through handler set (f), those same lines would change.
 - A. That's correct.
- Q. Now, could you just provide for us the results of those changes when you localize the study to order five?
 - A. Yes.

- Q. For column (a), producer/handler column (a), the processing, plant processing costs for Federal order five is .730. The per gallon cost, the new total is .932. And the per hundred weight cost is 10.83.
- Q. What are the - could you just proceed then across the columns with those three figures for order five?
- A. Yes. For column (b), the two million class one pound per month column, the plant processing costs are .422, the per gallon cost is .585. And the per hundred weight cost is 6.80. For column (c), the five million monthly volume class one sales, the plant costs are .391. The per gallon cost is .551. And the per hundred weight is 6.40.

For category (d), the 12 million monthly pound level, the plant processing cost is .360. The per gallon is .517. And the per hundred weight is 6.01.

For category (e), the 18 million class one

monthly pound group, the plant processing cost is .317. 1 The per gallon is .444. And the per hundred weight is 5.16. 2 And finally, for the 30 million monthly volume of 3 class one pound category, the plant processing cost is 5 The gallon per gallon number is .426. And the per hundred weight number is 4.95. 6 7 That is all of the adjustments for Federal order five. 8 9 Q. Have you made a similar set of calculations for Federal order seven? 10 Yes, Sir. I have. 11 Α. Would you please provide them for the record in 12 the same fashion that you have for order five, beginning 13 14 with the producer/handler column (a) and proceeding to the higher volume handlers? 15 A. Yes. I'll be happy to. And for producer/handler 16 (a), the plant processing cost is .748. The per gallon 17 number is .950. And the per hundred weight number is 11.04. 18 19 For category (b), the plant cost is .432. per gallon cost is .595. And the per hundred weight number 20 is 6.91. 21 For category (c), the plant cost is .401. 22 gallon cost is .561. The per hundred weight is 6.52. 23 For category (d), the plant cost is .370. 24

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per gallon is .526. And the per hundred weight is 6.11.

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Category (e), we have plant costs of .325. Per 1 2 gallon of .452. And per hundred weight of 5.25. And finally, category (f), the 30 million monthly 3 4 class one pound group, plant costs of .311. A per gallon 5 of .434. And a per hundred weight of 5.04. 6 Now, could you explain for us how you converted -Q. 7 8 THE COURT: What was the per gallon for (f)? I lost that one. 9 THE WITNESS: Per gallon for (f)? 10 THE COURT: Yes. 11 THE WITNESS: It is .434. For Federal Order - -12 THE COURT: Go ahead. I wasn't sure. Go ahead. 13 14 Q. Now can you explain how you regionalized those cost factors to order five one or seven? 15 16 Α. Yes. The methodology that is, that I've used to regionalize the statistics is based upon regional cost of 17 living statistics which are published by the U. S. 18 19 Department of Labor. And I have compared a number of cities, and I'll mention the cities for both Federal order 20 five and Federal order seven. With the statistics that I 21 presented for Federal order 131, which is Arizona/Las 22 23 Vegas. And the cities that were utilized in this 24 25 comparison for Federal order five are Charlotte, and

Knoxville. And for Federal order seven, I've utilized Atlanta, New Orleans and Memphis.

And it's my opinion that using those cities gives us a reasonable representation of the cost of living within Federal order five, and Federal order seven. And as you can see from the results that I just presented, the cost structure in both the Federal order five and seven is slightly lower than the cost structure in Arizona/Las Vegas. And thus we have a slightly lower plant costs.

- Q. Would you turn to Herbein (c) and (d), please?

 Can you just tell us what Herbein (c) and (d) are?
- A. Yes. Herbein (c) and (d) are graphic presentations of what appears on Herbein (a) and (b). And Herbein (c) shows the per gallon cost for the five - excuse me. For the six different plants that we presented. And for Herbein (d), that shows the per hundred weight results for those same six plants. Same six size and plants.
- Q. And the numbers that you testified to a couple of minutes ago, with respect to orders five and seven could be graphed in the same manner that the numbers for orders 131 and 124 were graphed on Herbein (c) and (d).
- A. Yes. They can be and the purpose of showing the graphs was to show the trend and allow for interpolation of results and the trend lines are very similar to those that

Q. What does this information with respect to orders five and seven indicate with respect to the ability of a processor at the three million pound per month level to compete in the fluid marketplace?

MR. RICCARDI: Your Honor, I object. This witness has no qualification or foundation to be able to draw that conclusion. He has no information provided here that allows him to do that.

THE COURT: I've made some notes. I'm not sure that I got your question exactly. Do you want to rephrase it?

MR. BESHORE: Let me restate it.

Q. With respect to fluid milk plant processing costs, can you - - do you have an opinion with respect to what the cost trends as you've described them, depicted on Herbein (c) and (d), show with respect to the ability of a three million pound per month plant, to be competitive with fully regulated three million pound per month plants?

MR. RICCARDI: Any objection would be no foundation, Judge.

THE COURT: I'll overrule the objection. Go ahead.

Q. Yes. I believe that this study, Mr. Beshore clearly shows that as the volume of class one milk going

through a plant causes costs to be lower. And significantly lower as we get into the larger categories. At three million pounds, the benefit of processing larger volumes is large enough to eat up or use up the advantage that a producer handler has from being exempt from participating in the pool.

Q. In your opinion, Mr. Herbein, if a fluid milk processing plant with processing in excess of three million pounds of fluid milk products per month has a regulated cost advantage of, in the order of seven to ten cents per gallon, is that a material competitive advantage with competitors who have a higher cost?

MR. RICCARDI: Object to that, Judge. No foundation of fact. Hypothetical, therefore it's not relevant.

THE COURT: Well, I'm going to overrule. I presume he's a CPA who counsels different dairy processing firms. He has to give them advice from time to time on how you make or break yourself as a profit making institution, so I'll allow it. Go ahead.

A. The, in my experience, it does include counsel of that sort and participation in developing bids to customers.

And the, an eight or ten cents per gallon advantage is a major advantage and would allow for very disreputable activity in the marketplace. Customers change for a penny

or two a gallon, many times. And school bids are determined by mils per half pint. So that's clearly a material amount.

MR. BESHORE: I have no further questions at this time for Mr. Herbein on direct, and he's available for cross examination.

THE COURT: All right. Ms. - - let me ask you this. We looked at Herbein (a), (b), (c), and (d). What about the rest of them, (e) (f) (g) (h) (i) (j) and (k)? Is there any need to adjust any of those? I haven't looked at them individually, so - -

MR. BESHORE: I don't have any questions on direct to ask of Mr. Herbein with respect to those.

THE COURT: Do they have the same pertinence to orders to five and seven that they had to the hearing you testified to in - - gave testimony to - -

THE WITNESS: Yes, they would. They study a different subject, and the subject is enumerated on in the heading. This is doing a comparative analysis of return to producer/handlers and regulated distributing plants supplying a warehouse store.

And that was a particular issue in those hearings which if we had warehouse stores, and if that were an issue here, that would clearly be something that could be obtained from this. I have not made adjustments to the plant costs that appear on those schedules.

THE COURT: I see. So it may be that those 1 2 particular ones don't have pertinence, or relevance. MR. BESHORE: They're relevant. You know, and 3 4 are pertinent, two ways. First of all I could ask Mr. 5 Herbein, we need to. 6 Would the cost adjustments be the same factors on Q. 7 those exhibits that you've indicated in terms of regionalizing them, that you've indicated for (a) and (b)? 8 9 Α. Yes, the process would be the same. We would need to adjust plant and distribution on those schedules by 10 exactly the same factors, which are percentages. And after 11 doing those adjustments, then the conclusions would be 12 reduced because the costs would be lower. And the 13 14 conclusions would be - - the results would be the same. The arithmetic, Your Honor, the 15 MR. BESHORE: arithmetic can be done on the basis of what we had. 16 didn't propose to do it. The other part of that is, that 17 it's the information is relevant and pertinent as a case 18 19 study of what could happen. And it was very fact specific there. But it's what could happen here, that we want to 20 21 prevent. THE COURT: We'll see if anybody here has 22

problems doing the arithmetic - -

THE COURT:

MS. DESKINS: Your Honor?

Yes.

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MS. DESKINS: I would raise the same objection 1 you do as to relevancy. On some of these it refers to the 2 uniform price for Federal order 131. Have they explained 3 how that needs to be changed too, in order to make it 5 relevant for this hearing? 6 THE COURT: I think that's what you just did, did 7 you not, Mr. Beshore? MR. BESHORE: Yes. All the information with 8 9 respect to prices and cost regionalization is in this record to convert it if we want to. But it's independently 10 relevant. Because it shows what could happen here. 11 has happened elsewhere and could happen here. We don't 12 have to have dead bodies before the secretary can make 13 14 regulations to prevent carnage. MR. RICCARDI: But we do have to have a factual 15 16 basis to show any disorderly marketing, and there is zero. And Judge, what we're really doing here is, we're taking, I 17 don't care if we apply the Federal rules or not. We're 18 19 taking something that they claim occurred, and by the way,

THE COURT: That's right. That's what they're saying.

may happened out here, we should do it here.

the secretary still hasn't ruled. And saying because it

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MS. DESKINS: And that is not something that this Court should permit.

THE COURT: That's for the secretary to decide

under his power to look at potential -
MR. RICCARDI: I understand -
MS. DESKINS: Your Honor, - - my relevancy

objection. When Mr. Beshore says the numbers can be done

based on what they said, do they need to put in the rest of

THE COURT: I'll tell you what we're going to do.

I'm going to let you look at that, and you tell me if you have problems doing it, or talk to Mr. Beshore to see if you can do it.

the exhibit? I mean, if they put in the record what they

MS. DESKINS: I can tell you right now without even consulting my client, we would have major problems trying to figure out what's going on.

THE COURT: Let's hold onto that for a minute.

Let's - - I - - we're talking about a possible motion to strike everything after (a), (b), and (c), as exhibits. And we're going to think about that for a while. Let's go to Mr. Riccardi.

EXAMINATION

BY MR. RICCARDI:

say should be done, - -

Q. Mr. Herbein, you're being paid two hundred fifty dollars for your time that you are spending in preparation for and at this hearing, correct?

- Yes, Sir. That's approximately correct. 1 Α. And you are retained by DFA or Deans for this 0. particular hearing? Or both? Α. DFA. DFA retained you to do the study out in 131, and Ο. 124 starting back in summer or early fall of 2003, correct? Α. Yes. And the information that you have presented Q. through what was marked there as exhibit 25 is that study that was used specifically for order 131. Am I correct? 10 Α. 11 Yes.
 - Now as I remember, seems like going back in ancient history, but we'll go through some of it. They way you compiled this information is, you took out of your own database a series of fifty clients of the firm, and out of that, you selected fifteen to twenty, correct?
 - Α. There are approximately 20 plants included Yes. in this study.
 - And none of those plants were in 131. Correct? Q.
 - That's correct. Α.
 - Now are any of those plants that you're using, Q. this study from that you did for 131 in either five or seven?
 - Α. No.

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As I also recall, you did not have any specific Q.

information in your study regarding the actual processing 1 2 costs for any particular producer/handler, correct? Α. 3 No. Q. And you didn't have any specific costs regarding transportation for any particular producer/handler, correct? 5 6 No transportation for producer/handlers was 7 included. 8 Q. And there was no specific information, no plant 9 costs for any producer/handler either, correct? Α. No. That's not correct. 10 You use plant costs from what producer/handler? 11 Q. The producer handler (a) in Herbein (a) and (b). 12 Α. That is a producer/handler from our database. 13 14 Q. And what producer/handler is that? Two producer/handlers, actually. 15 Α. 16 Q. What producer/handlers are those? The identity of those producer/handlers is 17 Α. 18 proprietary. 19 So you haven't provided us the underlying data for any of your study or your adjustments, correct? 20 21 Α. No. You don't intend to present that to the 22 Q. secretary, today, correct? 23 That's correct. 24 Α. No. 25 So as I understand it, I hope I have, this Q.

something that you just reminded me of instead of going to my issue. Take a look at the graph which would be Herbein actually (c) and (d). But let's use the per gallon graph.

So as I understand your testimony, the information regarding the cost structure of fluid milk plants set forth on Herbein (c), the 90 thousand would be in fact producer/handler, and the rest of it from two million to thirty million would be a regulated handler, correct?

A. That's correct.

- Q. And you testified, I believe, on direct, that a difference of eight to ten cents per gallon is a significant amount and could result in a loss of bids by a regulated handler to a producer/handler. Correct?
- A. Yes. That was my answer to Mr. Beshore's - that's part of my answer to Mr. Beshore's question.
- Q. What's the difference, let's take a 12, this regulated plant, on Herbein (c), let's take a 12 million pound - I mean, a 12 million gallon plant and an eighteen million gallon plant. Is that what we are looking at?
 - A. Yes. There are - those are two categories.
- Q. What's the difference in the cost per gallon to the - for the 12 million versus the 18 million?
- A. In once case, it's the difference between 55.5 and 47.7. Or that's 7.8 cents. And in the other case, it's - the copy's a little bad here. Just a moment.

5-9-1, and I guess that's 6-0-9. 1 THE COURT: THE WITNESS: It's actually 5-9-1 and 5-0-9. 2 It's 5-0-9. So we have five, one and five zero, that's 8.2 3 cents. And that's the cost structure of two regulated 5 0. handlers depending on their size, correct? 6 7 Yes, that is reflective of the lower plant costs Α.

A. Yes, that is reflective of the lower plant costs that a larger plant has because of the absorption of fixed expenses over a more milk volume going through the plant.

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- Q. So a larger regulated handler has an eight cents or more price differential between a lower volume regulated handler and that would also, I assume, based upon your opinion, cause disruption and loss of bids or business from one to the other, correct?
- A. That would cause the larger of the two to have a cost advantage over the smaller of the two.
- Q. So Dean's for example, if it had a larger plant operating at 18 million versus a smaller plant of an independent at two million, would have a significant difference and a significant price advantage, a competitive price advantage over the smaller regulated handler, correct?
- A. It would with respect to their plant costs. They wouldn't with respect to their raw milk.
- Q. I didn't ask you a question about the raw milk,
 Mr. Herbein. I asked you about the plant costs. The plant

costs, the processing costs would give a significant 1 competitive advantage to a company like Dean's, if it was 2 operating at 18 million versus a smaller processor whether 3 regulated or otherwise, correct? 5 Yes. The plant costs are lower for the larger 6 plant. 7 You do not have in your study, and you do Q. Now. 8 not have by your testimony any specific processing costs 9 for a producer/handler in five or seven, correct? That's correct. 10 Α. You don't, in fact - - let me ask you a question. 11 Q. 12 How many producer/handlers are there in five, currently? I'm not sure. I'd have to study that. 13 Α. 14 Q. Are there any? I don't know. 15 Α. 16 Q. How many producer handlers in seven? I don't know that specifically, either. 17 Α. How many pounds of milk, if you know per month 18 Q. 19 are producer/handlers selling into either of these markets? 20 I have not studied that. Α. Tell me one example of disruptive marketing 21 Q. caused in five or seven by a producer/handler in the last 22 23 year?

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seven.

I have not studied producer/handlers in five or

Q. Tell me why you decided to use - - let me back up. I apologize. Did you use, in doing your regional cost

of living, did you use CPI numbers or PPI numbers?

- A. CPI numbers.
- Q. Why? Why not use the producer price index? Are we talking about a consumer here, or are we talking about a company that's doing business?
- A. We're talking about an index that covers a broad perspective and when the same indice is used in different parts of the company, the adjustment is a relative adjustment so it's appropriate to use -- there are a number of different indices that could be used. I chose CPI.
- Q. And the reason you chose the CPI or Charlotte, and Knoxville versus any other cities is what?
- A. They are major population centers where most of the milk in these markets are consumed. So if you, it's just logical to use the more significant parts of the country - of the region.
- Q. What region of 131 did you use in your original study?
 - A. In 131?
- Q. That would be the Phoenix/Las Vegas market, in case you wanted to know.
 - A. We used Las Vegas, and Phoenix.
 - Q. What's the current population of Phoenix
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metropolitan area?

- A. I don't know that.
- Q. What's the current population of Las Vegas metropolitan area?
 - A. I don't know that without checking my study.
 - Q. Well, I'd like to see it, if you've got it.
 - A. I don't.
 - Q. What's the population of Charlotte?
 - A. I don't know the population.
 - Q. What's the population of Knoxville?
- A. Don't know the population. It was obviously considered when I went to the major cities, but I don't have that data here.
- Q. How did you make adjustments between the population of Phoenix and Charlotte or Knoxville, if you can't tell me what the populations of Phoenix and Charlotte and Knoxville are?
- A. I used the population to determine and to develop my judgment as to which metropolitan areas within Federal order five and seven should be used. So I looked at the population. Looked at the cities, looked at the map of the Federal orders, looked at the cities that appeared there, and I'm familiar with both Federal order five and seven from having clients in those regions, and knew what the major cities were.

- Q. The transportation costs that you used for adjustments, if you - let me strike the question and go at it this way. Did you assume in (a), (b), (c), (d), (e), and (f), when you made your adjustments that there was a transportation cost involved in producing and transporting the milk by the producer/handler?
- A. No. There is no transportation costs in Herbein (a) and (b).
 - Q. (c), (d), (e), and (f)?
 - A. None in (c), none in (d).
 - Q. And (e) and (f) you used transportation costs?
 - A. Yes. (e) and (f) has transportation.
- Q. Processing costs for (a), (b), (c), or (d), was this a new plant? Did it have new equipment? Was it an older plant with older equipment?
- A. The plants included in my study, Mr. Riccardi, are a wide variety of plants that have been in the business for a number of years, and they are constantly modernizing, so there is new equipment, there is some old equipment.

 There are new building, there are some old buildings.
- Q. And so you got 15 to 20 selected clients that you hand selected without giving us the data, and you're telling me that it's a wide variety of processing costs and wide variety of plants. Is that what your testimony is?
 - A. My testimony is not exactly that.

- Let me see if I can get at it this way. Is the 1 Ο. producer/handler in (a), (b), (c),or (d) a producer/handler 2 that has a new plant or an old plant? 3 There are two producer/handlers in (a), and 5 they're both longstanding small traditional what I call 6 jugging operations. 7 Are they efficient? Q. 8 Α. They've been in business for a number of years. 9 Q. Does that mean that they're sufficient? Well, they've survived. 10 Α. And so survival is equivalent to efficiency in 11 Q. 12 your opinion? Over a period of time, one must have some level 13 14 of efficiency to be able to survive. How much time have you spent in doing this work 15 Ο. 16 in preparation for your testimony in this particular
 - A. For today?
 - Q. That would be true.
- 20 A. About two days. Two and a half days.
 - Q. When were you given this assignment?
 - A. Several weeks ago.
 - O. For the first time?
- 24 A. Yes.

hearing?

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Q. What were you asked to do?

- A. I was asked to review and update the information that 1 I presented at the Phoenix hearing, to see if it would apply and could be adjusted to Federal Order five and seven. Did you call the market administrator in five or 5 seven to gather any information? No. I have - - we all have ready access to the Α. 7 information through the fine on-line website of the USDA. Q. Did you interview any producer/handlers in five or seven? I did not. 10 Α. Did you interview any regulated handlers in five 11 Q. 12 or seven? I spoke with, I guess that's an interview. 14 spoke with several regulated handlers. 15 Ο.
 - By the way, on another topic, the section (a) of your exhibit, that producer/handler information came from a
 - That's correct. Α.

producer/handler in Pennsylvania, right.

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- Q. And Pennsylvania is not a Federal - - not regulated by a Federal order, but a state regulated?
- Pennsylvania has a regulated - part of Α. Pennsylvania is Federally regulated. And part is not.
- And the producer/handler that you used for Ο. Section (a) is in the state regulated section, correct?
 - It's in a state regulated section. That's Α.

correct.

- Q. Now, you're used to doing things like audits on behalf of client, you're sometimes requested to do that as part of your business? Correct?
 - A. Yes.
- Q. And now you did not do any kind of an audit of any producer handler to obtain the information contained in your report, correct?
- A. The information contained in my report for the producer/handler -
- Q. Let me explain the situation. Did you audit the information or not? Did you have audited information?

 Tam's the only information I asked you.
- A. I extracted this information from our client files, which were - these two producer/handlers that are included here was from their financial statement and tax returns prepared by our firm, not audited.
- Q. That was the only question I asked. Now, you didn't have audited information from any producer/handler in five or seven, to make this extrapolation, correct?
- A. I had no producer/handler information from five or seven.
- Q. Is the supposed producer/handler that you're looking in five - well, let me ask you that question.

 Maybe I'm wrong. Are you making assumptions in your

testimony today regarding any particular producer handler in five or seven, hypothetical or otherwise?

- A. No. The purpose of this presentation was to demonstrate to the secretary what can happen and what does happen as the size of a fluid milk plant increases.
- Q. And the size of a fluid milk plant increasing, whether regulated or otherwise, means that there should be economies of scale if it's efficient, and as it gets larger, they're going to have an advantage because the costs will decrease, whether they're regulated, or a producer/handler. Correct?
- A. That's right. The plant costs, that's what I said before, and my testimony is that as a plant processes more volume, it's costs per gallon go down.
- Q. So is it your testimony that we should, the secretary should regulate a company like Dean Foods, because as it's plant size increases, and it's efficiencies get better, it's going to be able to unfairly compete on cost against a smaller regulated handler in this area?
- A. It's - my recommendation to the secretary is, in dealing with raw milk. The secretary doesn't, as far as I understand it, regulate plant costs. So we're here presenting information about raw milk.
- Q. Is it your testimony that a regulated handler in five or seven cannot compete with a producer/handler

currently?

- A. With - hypothetically, if we had a producer/handler that was large like we discussed when you and I were -
- Q. And I'm not asking you that. Is it your testimony that currently, as the evidence exists in this market, based upon the information provided by the market administrators, is it your testimony that right now, that there is any problem with a regulated handler competing with a producer/handler as it exists?
 - A. I haven't studied that.
 - Q. So you don't know one way or the other.
 - A. I do not.
- Q. In fact, that means that there isn't any problem currently between a regulated handler being able to compete with a producer/handler. Correct?
 - A. I don't know.
 - Q. So you don't know one way or the other.
- A. I do not.
 - Q. In fact, that means that there isn't any problem currently between a regulated handler being able to compete with a producer/handler. Correct?
 - A. I don't know.
- MR. RICCARDI: Your Honor, can I take a short break?

THE COURT: Yeah, (Positive response). Let's take five minutes.

(OFF THE RECORD)

THE COURT: Are we ready to proceed?

MR. RICCARDI: Yes. Thank Your Honor. Your Honor, the government has made a motion, you have directed some of your attention to it, and that is with regard to Herbein study, particularly when we get to exhibit (e) and beyond. It's headed Comparative Analysis of Return to Producer/Handlers and Regulated Distributing Plants Supplying a Warehouse Store.

Like the rest of this study, which I will continue to object to, it is directed solely and exclusively to order 131, and that portion of it to, in particular in my belief, my client, Sarah Farms.

There is a substantial amount of cross examination I would have on that Judge. I don't intend, however, to open the door. What I would request is, I would join in the government's motion to the extent that the Court were to grant that obviously, other than some follow-up based upon the questions, and my request to include not only my cross examination from Phoenix, but also the direct and all of the cross in Alexandria as a separate exhibit which we would prepare and submit to the Court than for right now, I would sit down.

To the extent the Court were to allow this in, then I have some examination remaining based in part on a lot of the information in that portion of the study.

THE COURT: Mr. Beshore?

MR. BESHORE: Well, perhaps we can allay some of Mr. Riccardi's concerns. We would certainly stipulate, I'm speaking for Dairy Farms of America now, that any information in this record with respect to Arizona cannot be used in the Arizona proceedings.

THE COURT: Well, yes. I'm sure that's true.

MR. BESHORE: Apparently that's Mr. Riccardi's concern that the Arizona proceedings where his client operates are going to be litigated here, and they aren't.

MR. RICCARDI: They are, Judge, but that's not my issue. My issue is that that portion, I think all of the report. But certainly that portion of it which is related factually to something that has nothing to do with order five and seven be brought into this proceeding when it isn't related to anything. But if we're going to bring it in, then I want to cross examine on those issues.

THE COURT: Well, here's where we are. I was thinking that we might strike Herbein (e), (f), (g), and so forth, the ones at the end, because of what I heard. But then again, it occurred to me as thinking about it, it's probably referred to in its statement that we have from him. And we

strike it, then, in reading what he said at Tempe would
become confusing. So my feeling now is to allow it. I
think you want your cross examination all brought in.

MR. RICCARDI: I do, Judge. If we're going to do
it that way, I do want all my cross examination brought in.

THE COURT: And you feel the same way, Ms.

Deskins?

MS. DESKINS: We have a continuing objection.

THE COURT: Objection's - - but if it comes in, you'd just as soon the whole thing be in.

MS. DESKINS: Well, no.

THE COURT: Other than that, what I talked about, strike it. But I meant the - -

MS. DESKINS: Your Honor, I would point out that what any party could do is take his testimony, make it into a statement, and present it here. And that would resolve the problems.

THE COURT: I understand. That would probably be preferable in the future. What we're going to do though, we're going to receive exhibit 57 in its entirety, and we're going to let you also bring in, Mr. Riccardi, your - - the other materials that you had at the continuation of the hearing. And use that with your brief. You know, just bring it in then and probably attach it as a copy to your brief, or whatever you need to.

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MR. RICCARDI: Do we do it that way, Judge, or should we, in the interim, depending on how long this lasts, get it prepared as a specific exhibit to be presented in this hearing?

THE COURT: If you do that, that would be better.

MR. RICCARDI: Well, we'll give it a try. Here's our problem. We just got released the transcript from Alexandria. We're in the process of trying to make any changes to it, but subject to those issues, if we could get it available, we will make it available and mark it as an exhibit.

THE COURT: If it comes after we close the oral testimony, you can send it on to the hearing clerk, and we will give it a number or something, make a motion or do something with it, to get it in. So we'll do that. And having said all that, I'm not going to say anything more. As far as the evidentiary weight to be given to the witness's testimony, that will be for the assistant secretary, the administrator to decide. Very well. Anything further from the witness?

MR. RICCARDI: Your Honor, I was going to have some cross examination on those points, but I was going, at this point, allow Mr. Miltner start his cross examination and then finish mine up on those topics.

MR. MILTNER: Brian Miltner.

THE COURT: Yes, Sir. Give your full name. 1 Brian Miltner. 2 MR. MILTNER: 3 EXAMINATION 4 MR. MILTNER: 5 Good morning, Mr. Herbein. Q. Good morning, Mr. Miltner. 6 Α. 7 I would like to go over what's now referred to Q. Herbein (a) and (b). And the numbers and the derivation of 8 9 the numbers on that exhibit if I might. And am I correct that the six categories on Herbein (a) and (b) contain a 10 total of 20 plants? 11 Yes. Approximately 20 plants. 12 And those 20 plants were selected from a pool of 13 14 50 plants pre-screened by your office. They've been selected from our database of 15 Α. 16 plants by me personally. And of those 50 plants from which these 20 were 17 Q. selected, those 50 came out of a database of 150 that 18 19 you're office maintains? Our database doesn't a hundred and fifty active 20 Some of the 150 are no longer operating, have been 21 plants. merged or sold. So the 50 is approximately the active 22 plants in our database. 23

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here, I'm sure it's in your testimony from Tempe. But those

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I don't think it's been put directly in the record

20 plants were broken down into these six categories. 1 2 if my recollection serves me, there are two plants in the producer/handler category, correct? 3 Α. Yes. That's column (a). 5 Q. That's correct. 6 Α. 7 There's two plants in column (b). Q. 8 Α. Yes. 9 Q. And the remaining columns each have four plants? I think that's right, yes. 10 Α. Of your 50 active plants, how many of those 11 Q. 12 plants produce around two million pounds, or process two million pounds of class one production each month? 13 14 Α. Less than ten. And of those active plants, how many produce five 15 Ο. 16 million - - produce five million pounds of class one each 17 month? I'm going by my knowledge of the database. 18 Α. 19 Between five and ten. 20 And so for those categories, you took the universe of those plants that would fit into the categories 21 you've established, and you picked two for column (b), four 22 for column (c) through (f). 23

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Hand selected those from your pool of 50.

Α.

Q.

Yes.

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A. I don't recall.

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A. Yes.
Q. So let's start with column (a). You have a plant

simple average of those selected plants' processing costs.

And you averaged those together, and that's what's reflected on

And then from the plants you selected, you took a

processing cost of, and this is the printed number, as it appears on the exhibit from Tempe, 80.6 cents for order

this table, subject to your adjustments for location.

131. So for simplicity, you have two plants, and one of

which may have had a processing cost of roughly sixty

cents, one of them may have had a processing cost of

roughly a dollar. They're averaged together, and that's

where you come up with the 80.

That's correct.

A. That's correct. And I, your methodology is right. I don't recall the precise numbers for the two, but I am sure the range would not have been 60 to a dollar.

- Q. Do you recall what that range might have been?
- A. No, I don't. Not precisely.
- Q. But you're certain it wasn't sixty cents and a dollar.

A. Yes.

Q. Could it have been as close as 70 cents and 90 cents?

- Q. But certainly, there was a range. I mean, not much of a range, because there's only two. But -
- A. There's definitely a range. And I just don't remember exactly what that range was.
- Q. And a similar methodology, actually an identically methodology for column (b). And so you had two plants, one with a higher cost, one with a lower cost. They averaged to 46.6 cents.
 - A. That's correct.
- Q. But again, we don't know what the lower cost was and what the higher cost was.
- A. No. I don't recall. This is an average of those two plants.
- Q. Now for column (c) through (f), we have obviously twice as many plants. We have four in each category. So those were averaged and came up with the number that you have for plant processing costs. And similarly we would suspect that there would be some sort of spread in those plants. Correct?
- A. Yes. There clearly is, and that's the reason that I used an average, so that, and this is the normal method of presenting costs for a cross section. That is deemed to be representative of a particular type of operation. So in this case of the five million pound category, those four plants are averaged together, so that

we have a representative statistic that we can assume that plants of approximately five million pounds per month of class one sales would have costs of approximately this level. That's the purpose of this study.

- Q. You have a cost of approximately that. We can make that assumption based on the four plans you have averaged together. But certainly, there will be plants that have higher processing costs than the average, and plants with lower processing cost than the average.
 - A. Yes. That's the way an average works.
- Q. And we don't know whether those processing costs are ten percent higher than the average, fifty percent higher than the average, or fifty percent below the average, because we don't have that data to analyze.
- A. That's - was that a - No. Because in my selection of these plants, - I, we used judgmental selection so we wouldn't have something that was very unusual. For example, in our database, we have companies that have, and I believe this is in our - in my testimony from the previous hearings, we have companies in our database within these size categories, two that I can think of for sure, that have glass bottles in their plant. And they would not be appropriate to be included because their costs are far different than the average. I selected companies here that were traditional, normal, by size

category. So the range of from high to low within the average is not significant.

- Q. You mentioned two of the plants in your database are glass bottling plants, and they would fit into these categories. Which categories would those plants fit into?
 - A. They're not in these statistics.
- Q. But you said they would fit into one of these categories. I understand they're not reflected in your averages. Which category would they have fallen into?
- A. I believe that they would be, one would be in the five million pound category, and the other something smaller than that.
- Q. And those plants are presumably profitable, ongoing, concerns. They're in existence, they're supplying customers, and presumably, they're profitable, or at least they're not losing their shirts.
 - A. They're ongoing businesses, yes.
- Q. So of your fifty active plants, we've ruled out two of them. And we have 28 others that you might have selected, but you didn't select.
 - A. Yes.
- Q. And why were those plants not included in your study?
- A. For a lot of different reasons. It's also not necessary - some of it was because of unusual

characteristics in some of the other plants that made them not appropriate for this study. And some were excluded because we didn't have to study fifty plants to get a representative presentation for this proceeding.

- Q. And for the record, our previous discussion of judgmental selection was in Alexandria, not in Tempe, correct? I'll tell you, that's the fact.
 - A. I'll accept it. I remember the questions.
- Q. And part of them was in response to comments made in the hearing about your study not being this study, Herbein (a) through (whatever we're going to admit). Not being a peer review study. Correct?
- A. That was the line of questioning, and I guess my answers to that, or my opinion about that is that I don't agree with that.
- Q. And that's reflected in the record from

 Alexandria. And did you not offer some testimony that as
 an accounting firm you are subject to peer review?
- A. That's correct. Herbein and Company is subject to peer review by other CPA's.
- Q. And that conversation was about a month ago, and at that time, this particular study had not been peer reviewed. Is that still the case today?
 - A. That is correct. It has not been peer reviewed.
 - Q. So what you're asking the secretary to do is use

this report to determine the propriety of changes to the producer/handler regulations. Is that what this study is intended to do?

- A. Yes. It's to provide the secretary with information as the secretary makes the decision as to what should happen. And I believe this is valuable information that should be considered.
- Q. And in preparing this, you made a judgmental decision to select CPI rather than PPI, did you not?
 - A. I made that decision.
- Q. And you made a judgment as selection to select certain metropolitan areas for your price comparison of Charlotte, Knoxville, Memphis, and New Orleans rather than others, did you not?
 - A. Yes. That was my individual determination.
- Q. Did you make any analysis as to whether the processing plants located in these particular orders, orders five and seven were located closest to those metropolitan areas?
- A. I looked at the list of regulated plants and the plants that are regulated in that area serve the metropolitan areas along with others that I studied. So I think there's a definite connection between the plants and the metropolitan areas that I used.
 - Q. But the labor costs and such would not

necessarily reflect the Atlanta market if the plant itself were not in the Atlanta market. If the labor force was in a different area. Would that be accurate? Would that be an accurate statement?

- A. Certainly. There are differences within, there are labor differences, utility differences, and other cost differences within our Federal markets, and within the regions that are analyzed for economic purposes. And the reason for using more than one city is to get an average, again, so that we have something that's representative of the market. And that's what I - that's what I have here is something that's representative of order five territory and order seven territory.
- Q. Have you had the opportunity to review exhibit 48 at this hearing, which is the exhibits that accompanied Mr. Holland's testimony for Southern Marketing Agency?
- A. I have not. Could you speak up? There's a lot of noise behind me. I'm having trouble hearing you.
- Q. That's understandable. You have not reviewed exhibit 48?
 - A. I have not.
- Q. And you have not seen items 14 (a) and 14(b) of that exhibit which lists sixty some I believe, metropolitan statistical areas within orders five and seven?
 - A. No.

- Q. And is labor a consumer good?

 A. No. Not - no.
- Q. It is not included in the basket of goods measured, that measure the consumer price index? The cost of labor?
- A. Indirectly, the wage level is a result of the consumer price index.
- Q. The consumer price index, though, is a basket of goods which is tracked by the government to reflect what it costs a consumer, an individual to maintain a standard of living. To purchase goods. Correct?
 - A. Yes.

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- Q. And what types of items would be in that basket of goods?
 - A. Housing, automobiles, food, things of that sort.
 - Q. Energy, cars, computers, those types of things.
- 17 A. Yes. Yes.
 - Q. The producer price index is a different basket of goods altogether, is it not?
 - A. Yes.
 - Q. What type of goods or services might be included in that basket of goods?
 - A. I'm really not able to give you a list of those.
 - Q. But it's to measure manufacturing costs, production costs, rather than consumer costs. That's the

purpose of a producer's - -

- A. I think, yes.
- Q. In addition to asking the secretary to accept your judgment as to the selection of cities, the selection of price indices, the selection of plants, you're asking the secretary to accept the fact that your selection, reflected normalcy in this marketing area, correct? You selected were because they were representative, and reflected normal plants.
 - A. Yes.
- Q. And you're asking the secretary to accept that judgment you had made, are you not?
 - A. Yes. Based on my experience.
- Q. And no doubt you have a great deal of experience in cost accounting. And dairy cost accounting in particular. But there's no way for us, or the secretary to verify your selections, is there?
 - A. Selections of what?
- Q. Of any of these items. Of the plants, for instance.
- A. I believe the secretary can review the testimony that I presented, which I believe explains thoroughly what I have done, what my methodology was. What the database is that was used. The credibility of the database. And I believe that that should be clear in the hearing record.

Q. The credibility of the database I don't think is the issue as much as your selection of material from that database. Are you willing at this hearing in this order to provide us with the underlying data for these averages?

MR. BESHORE: His proprietary database?

MR. MILTNER: Yes, his proprietary database.

A. No. That is, as I testified before, our agreement with our clients that participate in that database is that they're individual statistics will not be shared with anyone, and I'm also governed by the code of professional ethics of the - - of CPA's, that I cannot disclose without permission, a client's information. And the final part of that is that it's my sworn testimony that the statistics that we've used and that are included in our database are real numbers from real companies that we provide accounting services for. So there is great - - I have great trust in those numbers as being real, and being representative.

Q. Mr. Herbein, for the record, we are not questioning the integrity of the data in your database, nor are we questioning y our voracity. But again, because that data is not available, the propriety of your selections cannot be tested or evaluated by the secretary nor the other participants in the hearing. Is that correct? It's unavailable to us. Is there any way for us, for anybody to

verify the propriety of your selections based on the 1 2 information you are submitting to the secretary? Α. Yes. Ο. How might that be? The, my data can be tested by using publicly 5 available information such as the Cornell Study of Dairy 6 7 Plants, as one example. 8 Q. The Cornell Study. Is that a peer reviewed 9 study? I'm familiar with reviews of CPA firms. Dr. 10 Canootzin's peer review to me sounded like one educator 11 reading another educator's report. I'm not sure about the 12 peer review of Cornell, but the Cornell Study - -13 14 Q. You're not sure if it's a peer reviewed study or 15 not. 16 Α. If I may, the Cornell Study is widely utilized in dairy litigation and hearing and so forth. And you could 17 utilize that as a way of reviewing my statistics if you 18 19 question them. 20 MR. MILTNER: May I have one minute, Your Honor. THE COURT: Sure. Off the record for a second or 21 22 two. MR. MILTNER: Your Honor, I don't believe that I 23 have any more questions for Mr. Herbein at this time. 24 25 THE COURT: Mr. Riccardi, you have some more

1 questions? 2 MR. RICCARDI: I do, Your Honor. Although it's 12:10 here. 3 THE COURT: I don't know how many questions you 5 have. 6 MR. RICCARDI: Well, Your Honor, I'm going to 7 have a bit of time probably half an hour, maybe less. 8 THE COURT: What's the sentiment? Does everybody 9 want to break now? The witness, we could also be getting 10 the witness out and maybe getting him on his way. I don't know - - would you prefer to finish? 11 THE WITNESS: I'm fine. My departure is later 12 this afternoon. 13 14 THE COURT: Let's then break, and we'll be back 15 here at 1:00. 16 (OFF THE RECORD) THE COURT: You were giving testimony before, and 17 you're back on the stand. And we took a break so that Mr. 18 19 Riccardi could get some thoughts together, notes together. Mr. Riccardi? 20 21 MR. RICCARDI: I'm ready to do that, but I think 22 that Mr. Miltner has a few follow-up questions. EXAMINATION, CONTD. 23 BY MR. MILTNER: 24 25 Q. Mr. Herbein, before we broke for lunch, you

suggested that your data could be verified by looking at 1 2 the Cornell Study. I assume that you're familiar with the Cornell Study? 3 Α. Yes. 5 Do you know what the range of plant sizes Ο. contained in the Cornell Study is? 6 7 Not without looking at it. Α. Would it - - does it sound correct if I 8 Q. 9 represented to you that the study contained plants between 11.7 million and 51.5 million pounds of processing per 10 month? 11 I really don't recall, and I used the report. 12 Α. I'm familiar with it. But I don't recall that detail. 13 14 Ο. If in fact the smallest plant contained in the Cornell Study was roughly 12 million pounds per month, that 15 would mean that the first three categories of your study 16 would be far smaller than the smallest plant studied by 17 Cornell. Would that be accurate? If in fact there was a 18 19 12 million pound number? The numbers speak for themselves. 20 Α. Sure. That's all I have, Your Honor. 21 MR. MILTNER: 22 EXAMINATION BY MR. RICCARDI: 23 I assume that you have not seen either exhibit

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ten or exhibit 41 at this hearing, exhibit ten being a

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compilation of statistical material for the Appalachian Marketing Area for January through June of 2003. You haven't seen that, have you?

- A. No, I'm sorry. I arrived this morning and have not seen any of the previously submitted exhibits.
- Q. So that would mean that you didn't take at least these exhibits into consideration in your testimony this morning, correct?
- A. I'm not sure what the exhibits are, but I haven't seen them.
- Q. Let me do this, because I assumed you didn't have a copy, so I made you a couple copies. I have handed you what has been admitted as exhibits in this hearing, exhibit 41 and exhibit ten. And let me go back on some of the testimony that you provided, and then we'll get to the relationship between these exhibits and your testimony. As I understand it when you did your regional cost of living analysis, using the CPI as opposed to the PPI, you picked certain cities within Federal order numbers seven and five and those would be Charlotte, Knoxville, Atlanta, New Orleans and Memphis. Am I correct in my recitation of your testimony today?
- A. Charlotte, Knoxville for five. Atlanta, New Orleans and Memphis for seven.
 - Q. Now lets start with five then, which would be

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exhibits number ten. And I understand you haven't seen this before. So let's go through it for a moment. If you open up exhibit ten and you look at what would be the second page, there's a map of the Appalachian marketing area covered by Federal order number five. Am I correct?

- A. Yes.
- Q. Now, it's different from 41 because 41 actually lists cities, which listed here for pool distributing plants is the name of the plant. So what I'd like for you to do is to flip over to table 19, which is page 147 of exhibit number ten near the back.
 - A. I'm sorry the page number.
- Q. Page number would be 147. It's marked at the bottom. It's the last table as part of table number ten.
 - A. I have it.
- Q. Now you'd agree with me, starting at 147 and going to 148 that there's a list of the handlers and plants subject to Federal order number five contained therein, correct?
 - A. That's the heading to table 19.
- Q. Can you point out to me, please, the number of pool distributing plants that are listed there that are located either in Charlotte or Knoxville?
- A. On page 147 and 148 there are no plants listed with Charlotte or Knoxville addresses. However, as I said

in earlier testimony today, these plants do business in those cities, in the metropolitan areas of those cities.

- Q. But let's talk about that for a second if we can.

 I have a plant that's located in Charlotte or Knoxville,

 and by the way there isn't one. But let's assume

 hypothetically there is. If in fact I have to take a look

 at the cost of living, actually we should look at the cost

 of production. But let's look at the cost of living. I still

 have to look at issues like local labor costs, don't I?
- A. You would incur in your plant wherever it's located the localized costs for all of the items that you purchase.
- Q. And so we have to look at an area that's closest to the plant to be able to do a more specific study as to what the plant costs would be to make adjustments, wouldn't we?
- A. No, not necessarily. Depends on what the purpose of your study is.
- Q. If I want to get the most accurate information, then I want to get the information that's localized to where the plants are located, correct?
 - A. Not necessarily.
- Q. If I want to find the specific information regarding costs for that area, that plant, I want to get the cost that are associated with that local area, don't I?

- A. If you're studying one plant, and your, the purposes that determine the costs for that one plant, it's obvious that you would gather information for that plant in that region only.
- Q. Let's go and get to the point that you're just talking about. For order number five, you took two cities only, correct?
 - A. I took two cities: Charlotte, and Knoxville.
 - Q. And those are located in what states?
- A. Charlotte, North Carolina, and Knoxville, Tennessee.
- Q. So in looking at the Appalachian marketing area, get back to the map, page 120 as part of exhibit ten, you have no information regarding Indiana, correct?
 - A. That's correct.
 - Q. You have no information regarding Kentucky.
- 17 A. I did not select a city out of Kentucky.
- 18 Q. You have no information regarding Virginia.
- 19 A. That's right.
- 20 Q. You have no information regarding South Carolina.
- 21 A. That's right.
 - Q. You have no information regarding Georgia.
- 23 A. That's right.
- 24 Q. You have no information regarding West Virginia.
- 25 A. Yes.

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- Q. Now, in trying to do any kind of statistical study, isn't it true that to make the statistics meaningful, because we can do anything with stats, that we would have to get at least a representative sample in the large enough area. In this case the marketing area of exhibit five of excuse me. Of Federal order five, part of exhibit ten, to make our statistics more meaning to the secretary. Correct?
 - A. No. Not necessarily.
- Q. So we can pick one city and use that as the adjustment for the CPI as opposed to the PPI, that would be meaningful.
- A. If that selected city was representative of the rest of the marketplace. And as I said under direct, Charlotte and Knoxville, in my opinion and in my experience, in Federal order five, they're representative of the geography that you just pointed out.
- Q. In order to say that something is representative, I have to import enough information to be able to say, I've looked at ten cities, and in my opinion the following two cities, five cities, or eight cities are representative of the entire marketing area. Do you have your notes here to be able to tell me how you went through that analysis, Sir?
 - A. Certainly. I'd be glad to do that.
- Q. Do you have anything here as to what cities you used to de-select from?

- A. The approach that I used in forming my opinion, Mr. Riccardi, was to look at the regulated plants that are actually on this map and in other Federal order information that I looked at to see how many regulated handlers in order five, since we're talking about five, that our firm has done work for, that I was familiar with their cost structure. And so that's the way I satisfied myself with the five or six other companies that are in this regulated area that I'm familiar with their costs.
- Q. Now. What cities did you de-select in deciding on the two that you did pick?
- A. I didn't de-select. I looked at, as I said under direct, I looked at the map, and selected Knoxville and Charlotte. As two major cities in this regulated area. I looked at the results of that. I looked at the plants that we'd studied within Federal order five, and the conclusion that I came to was that to use those two cities was reasonable for my presentation to the secretary.
- Q. But hang on a second. I thought that you didn't have any type of plants in the 20 that you used in your analysis for 25 that were in five or seven.
 - A. That's correct.
- Q. So you don't have the data for any plants that are located within five or seven, correct?
 - A. That's not correct.

- There's no data in exhibit number 25 from five 1 Ο. 2 and 7, correct? There's no data in 25, in exhibit 25 from order 3 five or seven. But that's a different statement than do I have, have I done, has our firm done work for those, for 5 6 other companies in this area. They happen not to be in our 7 database. So it's not in your database, so you don't have 8 Q. 9 the actual information in the database, but you do work for some of the people who have plants in five. Is that your 10 testimony? 11 We have done substantial work for plants located 12 Α. 13
 - A. We have done substantial work for plants located in Federal order five. And their statistics are not in the database that I used to select the information for exhibit 25.
 - Q. Tell me the people you do work for that are in five.
 - A. You're looking for names.
 - Q. That would be true.
 - A. Mayola, which is in Newbern, North Carolina on the map.
 - Q. So do you have statistics for Mayola showing their processing costs?
 - A. Here? No.
 - Q. Anywhere.

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1 A. Yes.

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- Q. Can we have those?
- A. They're proprietary.
 - Q. So in Mayola, you've got the stats but we can't analyze the data. Is that what your testimony is?
 - A. Yes.
 - Q. Anybody else?
 - A. Sure. Hunter Farms.
 - Q. At Highpoint?
- 10 A. Yes.
- Q. You have the data regarding their processing costs.
- 13 A. Yes.
- Q. Do they use CPI or PPI to make any adjustments in their own internal financial data?
- 16 A. I don't know that.
- Q. But again, we can't have that data.
- 18 A. That's correct.
- 19 Q. Anybody else?
- 20 A. Valley Rich.
- 21 Q. In Roanoke?
- 22 A. Yes.
- 23 Q. Anyone else?
- 24 A. Milkco.
- 25 Q. In Asheville?

1 Α. Yes. What data did you look at from the ones that were 2 Ο. in five? 3 Their financial information that we have in our Α. files. 5 6 Does the financial information have the Q. 7 processing costs? It has processing costs, it has, it has a lot of 8 Α. 9 financial balance sheet, income statements, size of the plants. 10 And those are readily available to you? 11 Q. As part of our assignment as CPA's, yes. 12 Α. But confidentiality doesn't prevent you from 13 Ο. 14 telling me the names of those plants right? I don't think it does. It's pretty generally 15 Α. No. known who we do work for, so I'm not hesitant about that, 16 17 and I don't think, as a matter of fact, I know the clients wouldn't be - -18 19 Q. Did you ask them? 20 Not specifically this morning, no. Α. Are you going to tell them afterwards? 21 Q. I probably will. 22 Α. Anybody else? 23 Ο.

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And what work do you do for Southern Belle?

Α.

Q.

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Southern Belle.

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I've done some route analysis work for them, cost Α. benchmarking on delivery statistics.

- They - client? Q.
- Α. Yes.
- So the data again, would be available but you're Q. not going to share it with us.
 - That's correct. Α.
- Q. Let's go to, if you're done in terms of people you've done work for then I want to go to exhibit 41, which would be Federal order number seven, the southeast marketing area. And I think you've told us it was Atlanta, New Orleans and Memphis that you chose in terms of doing your CPI analysis and this one actually helps us a little more because the plants on the map, which are on the - really the second full page of the exhibit, exhibit 41 show where the plants are.

Southeast marketing area pool distributing plants, December 2003. You see that there are plants in fact located in Atlanta, Memphis, and New Orleans, correct?

- I see that. Α. Yes.
- But you did not include in the analysis that you Q. did any plants in Alabama or Mississippi, no plants in Arkansas, no plants, I think that's Missouri, and no plants in that other portion, I think that's of Kentucky a little bit north of Tennessee.

All of that area, you did not include any cities in your analysis. Correct?

- A. That's correct.
- Q. Did you in fact have any specific data from any plants in Atlanta, Memphis or New Orleans that you used?
- A. In the preparation of exhibit 25, if that's your question, the answer as I said before is no.

Q.That's my first question. My second question is, in terms of the analysis that you did, that is your regional cost of living adjustment as you testified to, any specific information regarding processing costs or any other costs for plants located in Atlanta, New Orleans or Memphis?

A. Again, not in the preparation of 25. And my methodology, Mr. Riccardi, is the same for Federal order seven as it is for Federal order five, and that is, upon reviewing the information for the three cities that I selected, and reviewing the information that I have access to from work that we've done for processing fluid milk plants regulated and located within this Federal order, I'm satisfied that the results that I'm showing to the Secretary for this adjustment are proper.

Q. I understand that you're satisfied, but I'm not. That's why I'm asking the questions. Let's go back to exhibit 41. Are the cost of living, the CPI adjustments the same for Birmingham as they are for Atlanta?

1 A. I don't know.

- Q. Are they the same for Nashville as they are for Memphis?
 - A. I don't know.
- Q. Are they the same for Springfield as they are for New Orleans?
 - A. I don't know.
- Q. Are they the same for Little Rock or Fayetteville, as they are for Atlanta, Memphis or New Orleans?
- A. I don't know. However, it's my opinion that the compilation of the three cities that I studied end up with an average that is representative of the market.
 - Q. Arithmetic average?
 - A. Yes.
- Q. So you took the three and you divided them and you came up with a number?
- A. Yes.
 - Q. Well, I'm not any type of - I became a lawyer, so therefore, I don't know anything about numbers. But I can do that. Sir, is that analysis? Is that what you represent to the secretary to be analysis? Take the CPI numbers from three selected cities, divide them by the number of cities and come up with an average? That's what you did.

- 1 A. Yes. That's precisely what I did.
 - Q. And that's what you did for five, too.
 - A. Absolutely.

- Q. You took two cities, you divided them and you came up with a number.
 - A. Absolutely.
- Q. Ever have any type of training in economics analysis other than your training as a CPA?
- A. As an undergraduate, I had several economics courses. Took some as electives.
- Q. And the methodology, they taught you was to pick a couple of cities and divide them by the number?
- A. I don't think we covered that in my undergraduate as I recall.
- Q. Let's talk about something else. Get back to 25, which we have marked as part of - as I understand it, exhibit 57. The end portion of that which I think the Judge has called Herbein (e) through the end, which is Herbein (k). That is headed, A Comparative Analysis of Return to Producer/Handlers and Regulated Distributing Plants Applying a Warehouse Store for the Period January to June 2003. I read that right?
 - A. Yes, you did.
- Q. As I understand that, that is a particular analysis related to a particular warehouse store also known

hypothetically as Cosco, as I recall. For a particular area, that is order number 31, am I right?

- A. You are right.
- Q. Have you done any analysis like that for five or seven?
 - A. No.

- Q. Do you intend to do any analysis like that for five or seven?
 - A. No.
- Q. So with regard to that portion of your testimony, that comparative analysis relates to 131 and has nothing to do with five or seven, right?
- A. The only reason for including it, we believe it's worthy of the Secretary's consideration of what competitive situations can develop or could develop in these markets with unregulated large producer/handlers.
- Q. I'm not going to repeat everything I did, because we'll deal with that later in the Judge's decision as to what comes in and what doesn't. But let me see if I can parcel it down a little bit. You have no idea how many producer/handlers are in five or seven, correct?
 - A. That's correct. I've made no study.
- Q. You have no idea whether there are more producer/handlers now that there were at order reform or less. Correct?

- A. That's correct. I've made no study.
- Q. And you have no idea what the volume of production of any producer/handler, even if one exists, is for five or seven, correct?
 - A. That's correct.
- Q. Do you even know if there's a Cosco store located in any of these areas?
 - A. I've made no study.
- Q. One of the conclusions that you reached through the latter portion of the study that you did for 131 and I'll try to boil it down, was that your opinion was that a regulated handler couldn't compete effectively, I guess, or compete at all with a producer/handler for the warehouse business like Cosco. Correct?
- A. That's correct. The producer/handler had a milk cost advantage that was significant, and through the put, rather not put the regulated handler in a losing situation, because of the price structure and margin structure in a warehouse store.
- Q. That's your opinion. On the other hand, what we'd also know is this: That your firm represents two regulated handlers, one in the northwest, and one in Colorado, or previously represented somebody in Colorado, that were regulated handlers and did have or continue to have agreements with Cosco to supply stores. Correct?

A.

Yes.

- Q. And to use some of your testimony from before, we have to assume reasonably that they're doing it because they're making money at it right?
 - A. They're doing it. That we know.
- Q. And therefore, we have to assume, since they're reasonable folks, because obviously, they're represented by your firm, that they're doing it to make a profit. They're not any kind of a charitable organization. Right?
- A. They certainly try not to be charitable and you have to remember, and the record should reflect that fluid milk plants and other food manufacturers, there are different levels of fixed cost absorption. So it's not unusual for a company to take a piece of business that I, in studying the pricing, would say, that piece of business is at a loss when doing proper and complete cost accounting where they would take that piece of business, because it absorbs all variable cost and contributed something to fixed. So typically, that's what you find in these major, in somebody's major pieces of business.
- Q. A couple of things. First of all, we've looked at the newspapers enough in the last few years to realize that baseball has accountants, and the player's union has accountants, and they come up with different conclusions as to whether or not teams are making money based on the same

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- Q. Now lastly, and hopefully, I'll leave the area and let you go ahead and talk about other things with whoever wants to ask you any questions. In your comparative study that you did for 131, that you didn't do here, you did not include for the producer/handler any costs of balancing in your analysis. Correct?
 - A. That's correct. I did not.

MR. RICCARDI: Your Honor, subject to other questions being asked, and motions that I'm going to have, I'm done.

THE COURT: Any other questions, Ms. Deskins.

EXAMINATION

BY MS. DESKINS:

- Q. Sharlene Deskins, office of general counsel. Mr. Herbein, I have a couple of questions to try to clarify things, because I'm a little bit confused about what's in the record. Please don't give away any proprietary thing. I'm not trying to ask that, so if I do get into that area, don't give away proprietary information.
 - A. You have my word.
- Q. I'm just trying to understand some of the changes you have made to what has been marked as Herbein (a), (b), (c), and (d). So let's start with (a). Everywhere where it has 131, that should be changed to order number - that should be changed to five?
- A. What I placed on the record in direct, would be for each one of the six sized categories, three numbers, which I produced for both Federal order five and Federal order seven. So that we actually have, we would have two columns, one with Federal five, one with Federal order seven, under each of the six categories.
- Q. So that would be on eight (a) and (b), Herbein eight (a and b).
- A. Yes. Eight (a) and (b). And then that same information flows through, even though we didn't attempt to report the graphic presentations, those same numbers would flow through to (c and d).

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For the graphs for (c and d), you're saying then, Ο. that the numbers would change these graphs.

Α. Yes.

Ο. How would it change the graphs in (c and d)?

The plotting of the statistics from (a and b) Α. onto (c and d) would simply be at a slightly lower level because as I mention in my direct testimony, a cost structure in Federal order five and seven is slightly lower than it is in 131 and 124. So the graph, if we're looking at (c), would simply, as you can see, it starts at 108, - -1008 and 108. It would start at 93 and 95. So slightly below the one dollar statistic shown under left axis of the graph. And so you would just post, graphic software, you simply put the numbers in the software, and it produces a linear graph like this.

So the graph as it is now in both (c and d), the secretary shouldn't rely on. It's your testimony about how a graph should be plotted.

Α. Yes, correct.

THE COURT: Let me ask this. Mr. Beshore, are you thinking in your brief that you might supply another graph?

MR. BESHORE: Yes.

THE COURT: They probably will have it in their brief, then with clear numbers.

Q. Then the other question I had here about the database. The database that you used for orders 131 and 124 to create what the original numbers in Herbein (a, b, c, and d), you used again for orders five and seven, correct?

- A. Yes.
- Q. You didn't select a new database based on that overall 50 database that your firm has?
- A. No. It's the same statistics. If you look at the exhibits from the other hearings, they are the same.
- Q. Did Mr. Beshore or anyone else give you any criteria to use on how to select the people for that 20 database that you used originally?
- A. The original selection went, goes way back to our initial engagement, which was will you and can you producer plant costs and packaging costs for fluid milk plants of different sizes. And the answer to that was, yes, we have access to that data. And we took it from there and developed some logical cost and size breaking points. Two million pounds is pretty much the smallest fluid milk processing plants that exist today. There are some smaller, but that's kind of the small group.

And then the next logical group was five million from our database and my experience. And that's how Mr.

Beshore and I, I presented what I thought was a cost - - excuse me, a size category. And we completed our study and

here we are.

- Q. The reason I'm asking is because in the statement that was put in, you said how you picked the size that would go into that database was based on information that Mr. Beshore and Mr. Holland had requested from the milk market administrator. And that would have been for order 131 and 124?
- A. And that led to, and thank you for that question. That really was pertaining to the average size of the producer/handlers in the Pacific Northwest. That was one of the things that was produced by the Secretary, and that did have a bearing in our size selection, so that we would have, - we would study smaller than that average size, and larger than that average size.
- Q. In this case, I'm just wondering if the database that you chose on that original criteria, is that going to translate to order number five and seven?
- A. Yes. It's my testimony that the theory, which is either every complicated or very simple, depending on how you look at it, as plants get larger, their costs are smaller on a per gallon basis. And that theory and that fact exists in five and seven. As well as it did in 131 and 124.
- Q. So for that general statement, then, you don't need any of these exhibits from Herbein eight (a through, I

think it's k), then for that conclusion. Right? 1 That's correct. That conclusion is drawn from 2 Α. Herbein (a, b, c, and d). 3 But you said general, that general conclusion. Ο. 5 Α. Yes. 6 Because I was just, in response to some Q. 7 questions, you did say that you have some clients who are covered with order number five and order number seven, 8 9 correct? Α. 10 Yes. But they're not included in the database upon 11 Q. which this Herbein (a through k) is based. 12 Α. That's correct. 13 14 Q. Another question I had is, in your analysis where you changed these numbers for (a through d), did you take 15 16 into account any of the transportation costs that you need to order five or seven? 17 Transportation as to the market administrator's 18 Α. 19 regulations? 20 Q. Yes. Because I'm, my study is based - - strike 21 Α. No. that. My adjustments are based upon plant costs only. 22

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Just one moment. I have no further

I've done nothing with respect to the class one raw milk

price, or cost, rather on the processor side.

MS. DESKINS:

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1 questions, thank you.
2 THE COURT:

THE COURT: Any other questions? Mr. English?

EXAMINATION

BY MR. ENGLISH:

- Q. Good afternoon, Charles English for Dean Foods and Prairie Farms.
 - A. Hello, Mr. English.
- Q. Actually I have a very few questions, and the first one is a merely technical one. A number of times, especially by Mr. Riccardi, and I think maybe by others, there have been references to exhibit 25. Is it fair to say that the only exhibit 25 you have referred to is what is really the attachments to exhibit 57.
- A. That's correct. And we should be referring to them as Herbein (a, b, c, d, --)
 - Q. Attached to exhibit 57.
- A. That's correct. In all instances, I have made no comments about exhibit 25 in this proceeding.
- Q. Now, Mr. Riccardi asked you a number of questions regarding whether or not you've studied disorderly marketing conditions, and whether or not there were sort of an existing producer/handler problem in orders five and seven. Do you recall that?
 - A. Yes, I do.
 - Q. Do you also recall attending in Arizona and

Seattle and Alexandria hearing, hearing the same counsel for Sarah Farms asking a number of questions about whether it was fair to change the rules and regulate a producer/handler after it had already been established?

MR. RICCARDI: Objection, Your Honor. Has nothing to do with any issue in this case, and I asked specific questions out of another pending Federal order hearing that has nothing to do with these issues. And I don't think it's fair, and I don't think any issue regarding that should be brought into this proceeding.

THE COURT: Tell me what you - -

MR. ENGLISH: The questions being asked about whether or not you can regulate before there's a plant there or after, is - - this witness can say whether or not that is the position that was taken by Sarah Farms. Sarah Farms took the position that it was unfair to regulate once they'd already built the plant. We're damned if we do, and we're damned if we don't. I think that question's a fair question.

MR. RICCARDI: Your Honor, it's an argument for the brief, or an argument that they can make but it's not a fair question.

THE COURT: I'm going to let him ask the question then you can argue it in the brief, and we'll go on. We'll have the question.

You remember the question, Sir? 1 Ο. Yes, Sir, I do. 2 Α. Do you recall such questions being asked by the 3 Q. counsel for Sarah Farms? 5 Α. I do. Thank you, I have no further 6 MR. ENGLISH: 7 questions. THE COURT: Mr. Beshore, anything more? 8 9 MR. BESHORE: Thank you, Your Honor. 10 EXAMINATION BY MR. BESHORE: 11 Mr. Herbein, you've referred in cross examination 12 from Mr. Miltner and Mr. Riccardi, to a number of clients 13 14 of your firm that were fluid milk plants in order five. Did you, did your firm also have clients that were fluid 15 milk plants in order seven? 16 Α. Yes. 17 And did you take into account your knowledge of 18 Ο. 19 those clients and their operations in making the comments that you have, in reaching the conclusions you have with 20 respect to the cost structure of fluid milk plants in order 21 22 seven? It's a critical component of the 23 Α. Yes. formulation of my opinion that I'm presenting here. Having 24 25 knowledge of the marketing conditions and the cost

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structures and the existence of organized labor, and the highway systems and its topography. Those are all important characteristics that fortunately, from my experience, I'm able to bring into this project.

- Did you, how many clients in order seven?
- We've done substantial work for five plants in Α. order seven.
- Q. Are you at liberty to disclose the identity of any or all of those plants?
 - Α. Yes.
- Could you provide that information for the Q. record?
- Yes. Plants that we've done accounting, cost accounting work, and dairy consulting work for, regulated by Federal order seven are Barber's, Barbay, Browns, Blue Bell Dairy, and Publix Dairy.
- Now, with your knowledge of plant costs in order Q. seven from those clients, were you able to make a judgment when you adjusted the plant processing costs onto Herbein exhibits (a and b), for, when you adjusted those costs with the regional CPI number, were you able to make a judgment, exercise your professional judgment with respect to whether that adjustment was appropriate?
 - Α. Yes.
 - Q. And what was your conclusion?

it.

A. My conclusion was, and I think I've use this accounting term before. A smell test is important when doing work like this. And it was my opinion based on my experience, before doing the calculations, that these were lower cost areas than Phoenix. And than 132. And when I applied the adjustment factor that I determined using CPI, as we've heard earlier, the numbers are lower. And they were reduced by an amount that I considered to be reasonable and within my expectations.

- Q. Based on your experience with those specific plants within order seven.
 - A. Yes.

MR. RICCARDI: Is he leading, Judge?

THE COURT: Well, he did lead, but we'll allow Go ahead.

MR. BESHORE: It is redirect examination, even if we were under - -

MR. RICCARDI: Redirect doesn't give you the right to lead.

THE COURT: You don't normally lead on redirect, but on the other hand we do try to speed things up, and sometimes it helps.

Q. When you're doing, you referred to doing benchmarking studies for clients with respect to costs. If you're doing a benchmarking study for a client, and I think

you were talking about a client in Kentucky, would you regionalize information you have from other areas to the Kentucky area using conversion factors of some, adjustment factors of some nature?

- A. Yes. It's imperative that you do that for labor rates and so forth. To store the costs for gallon or quart, substantially.
- Q. Is that the kind of adjustment factor that you've done there with Herbein exhibits (a and b)?
 - A. Yes. You'd use that precise approach.
- Q. In your experience, you testified in your experience with testimony before other regulatory rate making dairy bodies, such as Pennsylvania Milk Marketing Board.
 - A. Yes, Sir.

- Q. Is the CPI a factor used in any of those proceedings?
 - A. Yes, it is.
 - Q. For changes in - in what way is it used?
- A. The Pennsylvania Milk Marketing Board established several years ago a methodology for adjusting a portion of the retail, the intra-store, the retail price methodology, and it now includes a CPI adjustment to the in-store handling costs. And so that the record's clear, what that is, we have wholesale prices into the store for fluid milk

products, and to that is added an in-store handling cost statistic which is designed to cover the cost of receiving the milk at the store, cooling the milk at the store, handling the milk at the store, and checking it out when the consumer buys the product. And studies were done of what those costs specifically were, and the milk marketing board decided that it was unnecessary to produce studies each and every year for that statistic. And they now take the base studies and adjust them on a monthly basis for CPI change.

Q. So at least one other regulatory authority that sets minimum prices relating to costs of packaging and distributing fluid milk products uses a CPI on an adjustment factor.

MR. RICCARDI: Leading, Judge.

THE COURT: It is leading, but we'll allow it.

- A. That is correct. That is what they do.
- Q. Now, let me ask you to turn to Herbein exhibit (c and d) for a moment, the graphs. You were asked whether there are differences in costs per gallon from the 12 million pound per month level, to the - 18 million pound per month level to the 30 million pound per month level.

 Do you recall that?
 - A. Yes, I recall those questions.
- Q. And indeed, there are efficiencies, or economies of scale which reduce the costs of producing per unit as

plants get larger. Is that correct? 1 2 That's correct. 0. Now, within any given category, what is the 3 4 competitive situation if a plant at 12 million pounds has a 5 minimum regulated raw milk price for class one products, 6 and another plant of the same size does not? 7 MR. RICCARDI: Objection, Your Honor. Beyond the 8 scope of his expertise. 9 THE COURT: I think it's in the scope of his expertise. I'm not sure if it's something that we've been 10 dealing with precisely. 11 MR. BESHORE: It's exactly what we've been dealing 12 with. 13 14 MR. RICCARDI: We haven't, Judge. There's been no 15 questions asked along those lines with this particular 16 witness. MR. BESHORE: Maybe I haven't asked the question 17 18 correctly, then. MR. RICCARDI: Then we're beyond, because we're in 19 redirect, he can't ask it. 20 THE COURT: Let's see what the witness can do 21 with it. 22 go ahead. The issue in profitability and costing for a 23 Α. dairy plant such as the 12 million and 18 million pound 24 25 plants has two primary cost components. One is graphically

presented here, and that's the plant costs. And the other is - - the other major cost is, as we all know, is raw milk. And in the studies that we've done in preparation for this proceeding, based upon the studies we did for 121 and 124, and 131, there is a substantial raw milk difference where the unregulated producer/handler has a cost advantage in addition to the size consideration. And by cost advantage, meaning their cost of raw milk is less than the regulated handler.

THE COURT: Let me insert, that's when they're using their own supply of milk.

THE WITNESS: That's correct.

THE COURT: but that doesn't take into consideration, I'm going to save some cross, but it doesn't take into consideration the need to balance their milk supplies from time to time.

THE WITNESS: That's correct. I'm speaking of the base comparing their, the blend price with the class one price. That's the primary comparison.

THE COURT: Without the cost of balancing factored in.

THE WITNESS: That's correct. Which is generally not all that significant. I mean, it is a factor. There's no question about that.

Q. Let me ask you a couple of questions finally

then, Mr. Herbein, about peer review. You were asked at some length about whether your study has been peer reviewed before being presented to the secretary in this proceeding. My question is, in the accounting profession, is peer review, is there any such thing as "peer review" prior to release or completion of a professional project?

A. No.

- Q. What is the function and role of peer review in the accounting profession?
- A. Peer review in the accounting profession, first of all, there's - it's a requirement for licensing. So for Carl Herbein and Herbein and Company to have our - for me to have my individual licensing, and for our firm to be licensed in the state of Pennsylvania, and in other states where we do business, requires a peer review once every three years. And the peer review is conducted by other CPA's that have the authority of the American Institute of CPA's to conduct those audits. And they, the reviewers, select from our client list work that we've done after the work has been issued and is being used by regulatory bodies, banks, shareholders, whoever uses the financials, and they do the review after the fact.

And the theory there, which I think has worked very well for the majority of CPA firms in the country, is that the findings are that in our firm's case, I'm happy to

report that we've had eight peer reviews in our history,
and the reports are all clear, clean. We have no
exceptions, no modifications to our reports.

And those reports are a matter of public record.

They're on record at the American Institute of CPA's. So a user of a Herbein product can go into the AICPA's website and find Herbein and Company, and drill down to our reports.

Used to be, you'd have to write a letter to get a copy of the report. Now it's electronic. So that's the process within CPA firms.

- Q. So if the secretary is interested, or anyone in the room, or reading these proceedings, or considering them is interested in Herbein and Company's peer review report cards, they are publicly available on the American Institute of CPA website, and anyone can review them for that purpose.
 - A. That's correct.

- Q. So when you're asked whether your project here was peer reviewed, there's no process to do it ahead of time in your profession.
 - A. That's correct.
- Q. And you might as well have been asked whether you had filed with the SEC, I guess before you came here.
 - A. Yes. I didn't do that either.
 - MR. RICCARDI: Your Honor, it's argumentative.

THE COURT: I'll let you win one. It's argumentative. I'll strike that.

MR. RICCARDI: Thank you, Judge.

MR. BESHORE: I have no further questions.

MR. RICCARDI: Since there's new information given, I'd like to ask a couple more question, Judge, if, I beg your indulgence on this.

EXAMINATION

BY MR. RICCARDI:

Q. And now I'm confused, so I'll see if I can at least clarify things in my mind. With regard to the - - and I'm going to talk about Federal order number seven, Mr. Herbein, for a moment.

Here's what we know. With regard to the information in the base document, exhibit 57, there is nothing in the data that you looked at that has anything to do with Federal order number seven or five. Correct? There's no information in there that had anything to do with a handler, a plant, or anything in five or seven, correct?

- A. The exhibits, Herbein (a, b, c, and d), as I've said before, the base data was derived without using plants located in five or seven. However -
- Q. That was my question. That was my only question. I have other questions. You answered that one, let me go to the next one.

MR. BESHORE: I think he's entitled to - -1 2 MR. RICCARDI: No, he's not, Judge. I didn't ask 3 4 MR. BESHORE: And explain his answer. 5 MR. RICCARDI: If you allow me to finish and stop 6 interrupting me, I'd finish. 7 MR. BESHORE: I want you to stop interrupting the 8 witness. 9 MR. RICCARDI: I am doing what I have to do. THE COURT: Wait, wait. Don't argue with one 10 I'm going to say that that answer was sufficient 11 another. and responsive to the question. Go on to the next one. 12 MR. RICCARDI: Thank you, Your Honor. 13 14 THE COURT: If we need explanation, you'll bring it out here. 15 16 Q. Now, next question is this. You gave in response to a question that was asked of you on redirect for the 17 first time, that there were several plants, fluid milk 18 19 distributing pool plants in order number seven that your 20 firm had either done business with or is doing business with. 21 22 Α. Yes. That was my testimony. I think one of those was Barbara Pure Milk 23 Ο. company in Birmingham, Alabama? 24

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Yes.

1	Q. And the other was Barbee's Dairy in West Weego,
2	Louisiana?
3	A. Yes.
4	Q. Do you have a list in front of you?
5	A. I do.
6	Q. Did you prepare that over lunch?
7	A. No.
8	Q. One of those was Publix Supermarkets. That's in
9	Lawrenceville, Georgia.
10	A. That's correct.
11	Q. Now, when you selected the cities for seven, you
12	didn't have Birmingham, or West Weego, or Lawrenceville
13	located in the cities for the CPI adjustment, correct?
14	A. That's right.
15	Q. And you said you made some adjustments. The only
16	adjustments that I'm aware of is, you picked the three
17	cities, you found the numbers, and you divided by the
18	number of cities. Correct?
19	A. I, yes.
20	MR. RICCARDI: That's all I needed. Thanks.
21	THE COURT: You're completed and now Mr. Miltner's
22	coming up?
23	MR. RICCARDI: That's correct.
24	EXAMINATION
25	BY MR. MILTNER:

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- Q. Mr. Herbein, I have just a couple of follow up questions, piggy backing what Ms. Deskins asked you. Is it your intent that your testimony before this hearing stand for anything more than the proposition that as plant sizes increased, production costs per gallon go down?
- A. The primary use of our, of my testimony is to demonstrate to the Secretary that as plants get larger, their costs go down. I believe that there are other useful ancillary things that can come from my testimony. But that is the primary focus of what we're presenting here today.
- Q. Do you intend that the secretary take into account the numbers that you've calculated and provided to us on orders five or seven?

MR. BESHORE: Let me object to any more questions about what Mr. Herbein intends the Secretary to do with the questions. I mean, his testimony is factual and expert opinion information which the proponents, and other hearing participants, can use to argue whatever points are pertinent to the Secretary. And they're not limited by what he, in his mind may intend. And that's what's being asked.

THE COURT: He is telling us, though, what his purpose was as explained to him by you and giving testimony here, and his main purpose was to demonstrate, I gather, that as plant handlers become larger, their costs go down.

That's his primary situation. But you'll make other

arguments, perhaps based upon data that's revealed through his computations.

Go ahead, Sir.

MR. MILTNER: Thank you, Your Honor.

Q. Isn't it your intent that the Secretary also rely upon the numbers that you provided to us that we wrote in on Herbein eight through (a and b), this morning? Or this afternoon?

A. Yes.

MR. MILTNER: Your Honor, we would ask that Mr. Herbein's testimony be struck in that there's no way for us to verify the accuracy of the numbers here. He's taken the numbers from a database, hand selected that data. We don't know why the other data was excluded. My supposition is that because it didn't support the conclusions they were trying to reach, and we would ask that the entirety of the testimony be struck.

THE COURT: Your motion's denied. There's quite a bit of support for his data in the way that he's explained.

But even - - well, I'm not going to go into an academic explanation. We take that as data comes forward, then it's tested by examination you have done, and you can argue these things in brief.

Is there any other questions for the witness?

Thank you, Sir, you're excused. And who would we be

looking to next as a witness?

MR. BESHORE: The next witness will be Dr. Roger Krien. And he's here. He's just left to reproduce a few more copies of his statement.

THE COURT: Do we want to take someone else while we're waiting for him? I don't know who long he'll be. I mean, Gary Lee, is Gary Lee here? You gave me - -

MR. BESHORE: He's here and his testimony's been handed out.

THE COURT: His testimony has been handed out, so

I'm wondering if he would like to take the stand and just

move along for a while. Do you have a problem with that?

MR. BESHORE: No. We can deal with this at another point. It's just, based upon the Court's rulings, what we're going to want to do, obviously, is include the entirety of the cross examination from Phoenix. I think it's already part of 57. Rather than remark an exhibit, that may be the way to go. And then we told you we would get you the examination from Alexandria before the end of the hearing.

THE COURT: Yes, that's true. Let's be sure that ruling is understood. And there's no objection apparently by the other side. But let the ruling be understood. Inasmuch as they brought in a direct statement, and since it was his cross examination, I would think that whoever

was privy to that is entitled to say I want everything. 1 And that's what they've asked for, it's been agreed to, and 2 that's the way it's going to be. 3 4 The witness has been sworn, he has a statement. 5 We're marking that for identification as exhibit 58. And I take it that the same rules apply, if there's any variance 6 between your testimony and your written statement, you want 7 8 the written statement to be the one that's applicable, 9 except when you say I want my oral statement to change it. Right? 10 MR. BESHORE: Your Honor, in addition to the 11 12 statement, and attached to the statement, are two tables. One's a map, per capita milk production, the other is just 13 14 for uniform prices. The witness intends to refer to. I 15 would propose they just be part of exhibit 58. I don't 16 know if you want to make them 58 (a) and (b), or however. THE COURT: That's good. 58(a) for the map, and 17 58(b) for the statistics which are attached. 18 19 MR. BESHORE: And the witness will refer to those in his testimony. 20 (Whereupon, the document referred to was marked 21 for identification as exhibit number 58 (a and b)). 22 23 THE COURT: Please proceed.

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Whereupon,

GARY LEE

Having been first duly sworn was called as a witness herein and was examined as follows:

EXAMINATION

BY MR. BESHORE:

- Q. Mr. Lee, why don't you give the statement, then we'll have a few more questions.
- A. My name is Gary Lee. I'm employed by Prairie Farms Dairy, Inc. as the vice-president procurement and planning. I've been employed by Prairie Farms since 1973.

Prairie Farms Dairy, Inc. is a Capper-Volsted cooperative. Through ownership and joint venture, Prairie Farms operated 31 plants that process and package fluid milk, soft cultured products, ice cream, ice cream mix, frozen novelties, butter and anhydrous milk fat. Twenty four of these plants are regulated by a federal order. One plant on order 30, fifteen on order 32, three on order 33, two on order five, and three on order seven.

Prairie Farms wishes to express its opposition to Proposals one, two, three, and four, and it support of proposal five. We feel that the fluid milk industry from farm to consumer would be better served by having more federal orders, not fewer.

Order reform left a dead zone in Illinois and in Missouri around Saint Louis. We feat that approval of

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Proposals one, two, three, or four, will maintain or worsen problems in these areas. We support proposal five because it represents our belief that we need more federal orders.

Also, we feel that proposal five may result in a uniform price in that area that would still be higher than that in order 32, but not at the current level. In other words, proposal five will not raise the price in Saint Louis and downstate Illinois, but may reduce the tendency to lure from these areas.

The state of Illinois and the area in Missouri around Saint Louis regulated by order 32 are deficit milk production areas at least 50 weeks per year. Handlers there rely on supplemental supplies of milk from other areas, primarily the upper Midwest.

Exhibit 58 (a) shows per capita milk production in the United States. It shows Illinois to be a deficit production area even to cover its fluid milk consumption. Per capita fluid milk consumption was estimated to be 188.6 pounds in 2002. Illinois had per capita milk production of, it should say 162 pounds in 2003.

We are assuming that per capita consumption in 2003 was about the same as 2002. Information in exhibit 58(a) was provided by the order 32 Market Administrator's Office. The per capita consumption figure was taken from the 2004 edition of *Dairy Producer Highlights*. IN fact,

Illinois has lower per capita milk production that several states in areas regulated by order five and order seven, alleged deficit production areas.

We will concede that metropolitan Chicago with a population of seven million people distorts the Illinois numbers. Also, metropolitan Chicago is located adjacent to Wisconsin and its milk production. But downstate Illinois and Saint Louis are not located adjacent to Wisconsin. It takes money to get milk from the upper Midwest to the lower Midwest and that money is not provided by current returns on order 32, I'm sorry. Order 30 versus order 32.

At the same time, there appears to be enough money to attract milk from parts of order 32 to the area of order five and order seven. Exhibit 58(b) shows the statistical uniform prices for the base zones of order 30 and order 32, and order five zoned to Evansville, Indiana, and order seven zoned to Murray, Kentucky, since January 2000. Evansville and Murray were chosen because plants located there are the order five and order seven plants closest to order 32.

Analysis will show that in most months, the order 32 price difference by itself will not cover the cost of transportation from Wisconsin or Minnesota to Saint Louis and downstate Illinois. These additional costs are generally covered by over order premiums, give up charges,

loose pooling standards and other payments.

At the same time, much of Illinois and Missouri are located near or adjacent to order five, or order seven.

Dairy farmers located in those areas can ship to order five or order seven plants and potentially receive a higher price with little or not additional hauling cost.

A case in point. On October 31, 2001, representatives of Dairy Farmers of America met with representatives of Prairie Farms. At that meeting DFA informed Prairie Farms that they could no longer provide us with supplemental milk, beginning January 1, 2002, at our order 32 plants.

DFA said that the returns did not cover the expense of bringing milk from outside the immediate Illinois and Saint Louis areas. Also, they said they could ship milk from downstate Illinois and Saint Louis areas to markets in order five or order seven and get a better return.

Prairie farms has been able to withstand this hardship up to now. However, we have done so largely at the expense of other buyers of milk in the area. If milk production in Illinois and Missouri continue to decline, we will all probably face greater hardships in the future.

If the purpose of proposals one, two, three or four, is to maintain or enhance returns to dairy farmers, that is fine and proper. However, order reform was forced

on the industry on a nationwide scale. Since then we have addressed concerns on an order-by-order basis. Examples are simultaneous pooling on state and federal orders and the producer/handler issue.

Although Prairie Farms would not benefit from Proposal five, we support the concept. Proposal five was part of a larger proposal that we made with Dean Foods. The department has chosen not to consider that larger proposal. We fill that the realities of today's dairy environment show that the current order system needs to be reconfigured and inequities forced on some dairy farmers by the department need to be fixed system wide, simultaneously.

The Department should not adopt proposals one, two, three or four in isolation without looking at their impact on other marketing areas. Speaking only for order 32, adoption of any of these proposals would worsen the already significant problem of obtaining milk in Saint Louis. The Department cannot reasonably respond to alleged disorderly marketing conditions in Georgia by exacerbating disorderly marketing conditions in Saint Louis.

Finally, regardless of which proposal the department recommends, we support setting the producer/handler exemption at three million pounds per month. As the dairy industry evolves, and increasing number of dairy farm operations have the critical mass and

access to capital necessary to operate processing plants that can compete with regulated processors.

We support entrepreneurship, and creativity in the dairy business, but feel that giving large producer/handlers a regulatory pass will cause market disruption and jeopardize the future of the Federal order system.

- Q. Sir, you stated that you've been employed by Prairie Farms since 1973.
 - A. Yes.

- Q. In what capacities have you been employed by Prairie Farms
- A. I am in charge of the procurement of all milk and all dairy ingredients for Prairie Farms. Handling producer relations, overseeing producer payroll.
- Q. Is it fair to say this is not your first Federal order hearing you've attended?
- A. Yes, that is correct.
 - Q. You have attended a number?
- A. This is probably the sixth time that I have testified, yes.
- Q. And did you prepare this testimony, this initial draft?
 - A. Yes, I did.
 - Q. You've referenced a couple of times, most

specifically on page four, the idea of proposal five. And then the idea that proposal five is part of a larger proposal. For the record, what was the larger proposal?

A. The larger proposal was to create two new Federal orders in areas that are deficit milk production areas, plagued by the low uniform prices to farmers.

The second part of our proposal five was to take parts of Western Kentucky and western Tennessee, a little bit of southern Indiana, the entire state of Illinois, and the state of Missouri around Saint Louis, those counties that are currently in order 32, and create a lower Midwest milk marketing order.

- Q. And the department chose not to hear that proposal at this time.
 - A. That is correct
- Q. But your understand that they put in their file, and may or may not consider in the future, correct?
 - A. Yes.

- Q. What was the purpose of the combined proposals, these two new orders?
- A. We were trying to get the Department to recognize that these are areas that do not have adequate local milk production to meet fluid needs of handlers in that area, but also do not, under the order, provide a uniform price attractive enough on its own to attract milk from the upper

Midwest, and is also so low that there is a tendency to
move milk out of that area into the current order five,
and/or order seven.

- Q. And looking for a moment to 58(b), and you've expressed the difference, just for instance, in December of 2003, the difference in the blend price between order 32 and order five, is that a dollar sixty seven?
- A. That is a dollar sixty seven. (\$1.67), and that is order five (f), and minus 90 zone, back at Evansville, Indiana.
- Q. Which compared to a class one price in Saint Louis would be?
 - A. Which is only 20 cents lower.
 - Q. Or higher.

- A. I'm sorry. No, the price, the class one price in Saint Louis under the order is twenty cents lower than the price in Evansville.
- Q. So you pay twenty cents lower in class one but your dairy farmers receive a dollar sixty seven less in the blend price.
 - A. That is correct.
- Q. And similarly, that would be the analysis for a dollar seventy two for order seven?
- A. At Murray, Kentucky, which is in the minus 70 zone.

- Q. Which relates to Saint Louis at 40 cents?
- A. Yes.

- Q. Is this an example of what yesterday was referred to by Mr. Holland as disorderly marketing condition with difference of blend prices?
 - A. Yes, it is.
- Q. Are you competing for a milk supply in Saint Louis with plants from orders five and order seven, with those blend price advantages?
 - A. Yes, we are.
 - Q. Has that affected your ability to procure milk?
- A. At times.
 - Q. Isn't that what you discussed in your testimony when Dairy Farmers of America said that they would not be willing to supply supplemental milk?
 - A. Yes.
 - Q. And if the proposals one through four are adopted, is that going to leave the situation sane, the playing field, is it going to make it better, or is it going to make it worse for you?
 - A. At best it will leave it the same. It will probably worsen it.
 - Q. For instance, if you raised the performance standards on former order five, to what is effectively order seven now, what will happen vis a vis those -

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A. It should raise the relative price in Evansville, Indiana.

Q. And if you look strictly at the market administrator data that indicates that there is a difference between five and seven, and you merged the two and everything else stayed the same, arguably as to order seven plants you're competing with, it should raise their plant price, correct?

A. Yes.

- Q. On the other hand, if the Secretary were to adopt proposal five, while there's no direct benefit, do you see any benefit to Prairie Farms vis a vis at least sales to the south?
- A. I see it as a step in the right direction. I see it as giving us hope that the lower Midwest proposal might be revisited.
- Q. Did you bring up with you the testimony of Mr. Holland? Could you turn to exhibit 47 page 12.
 - A. YES.
- Q. There was a statement in the first paragraph, the carrier paragraph on page 11. The acute milk deficit with milk production insufficient to even provide a sufficient reserve above the class one needs, is a condition unique to the southeast. Do you have any comment on that statement?
 - A. I would disagree with that statement. He may be

making a generally correct statement for the southeast, but it is also applicable in parts of order 32, particularly in areas around Saint Louis and downstate Illinois. And for that matter, probably all of the state of Illinois.

- Q. Turning to page 15 of exhibit 47. There's a statement, the continued existence of two Federal milk marketing orders across a single fluid milk market inhibits market efficiency in supplying and balancing the market. Creates unjustified blend price difference, encourages uneconomic movements of milk, and results in the inequitable sharing of the class one proceeds of the single market. Do you have any comment about that statement as it might apply to Saint Louis?
- A. That statement is true, right now in any border area between two federal orders. It's not unique to the area between order five and order seven. In fact to me, gets less problematic than the conditions we're facing and in, near the Saint Louis and southern Illinois area.
- Q. Can you say that in the context that you have plants pooled on both orders five and seven?
 - A. Yes.
- Q. You have producers pooled on both orders five and seven?
 - A. No.
 - Q. Did you also bring exhibit 53, introduced today

by the market inspector?

- A. Yes, I did.
- Q. If you would turn to exhibit 53, page one, which is non-pooled plant sales into Federal order seven. And the middle column, for Central Federal Order 32. Do you understand that to be sales by plants, regulated?
- A. I'm sorry. I do not have that one. But I saw it earlier.
 - Q. You now have exhibit 53 in front of you?
- 10 A. Yes.

- Q. And do you see the middle column of page one?
- 12 A. Yes.
 - Q. And that is, does that represent sales from Federal order 32 plants into Federal order seven?
 - A. Yes.
 - Q. Do you note any change over time from 2000 to 2003, from sales of Federal order 32 plants into Federal order seven?
 - A. They decline considerably.
 - Q. And you, from your own professional experience have information to provide this record as to some or all of that decline?
 - A. I can address some of it. The Sav-A-Lot warehouse, that Mr. Hitchell referred to in his testimony this morning that Kroger company has a tough time hanging

onto as a customer, is actually a customer they procured away from us.

- Q. And when you say procured away from us, you mean Prairie Farms at a regulated order 32 plant?
 - A. That's correct.
- Q. And when you say they procured away from us, would that be the Winchester Plant in Kentucky that has locked in to order five?
- A. I think it was at the Murfreesboro plant, which is in order seven.
- Q. Order seven.
 - A. Yes.

- Q. Thank you for the correction. And is that an example of what your testimony is about, having to do with the relative cost for carrying milk, and what can happen in the marketplace as a result?
 - A. Yes.
- Q. Now with respect to producer/handlers, that same information with respect to the lost sale in this instance to a regulated handler, when you testified at the end of your statement about dairy farm operations having the critical mass and access to capital necessary to operate processing plants that compete with regulated processors, is that a price example that would concern you if you were dealing with an unregulated plant?

1 A. Absolutely.

- Q. And in your experience, selling to modern customers, at what level do customers, are customers willing to change business?
 - A. A fraction of a cent per gallon.
- Q. And in fact, that's what happened to you with respect to the lost sales at Sav-a-Lot?
- A. I don't remember the exact price difference but it was very small per gallon.
- Q. And you were here for the testimony of Mr. Herbein?
 - A. Yes.
- Q. With respect to a three million pound plant, if a three million pound plant had limited product lines and package sizes, would it only be volume that can lower the costs of that plant?
- A. A three million pound plant that had a limited offering of products and package sizes should be a very efficient plant that would only become more efficient with more volume. And may have distinct advantages over a larger plant that is a multi-product plant.
- MR. MILTNER: Just one second, Your Honor. I have no further questions at this time, the witness is available for cross examination, and I move the admission of exhibit 58, 58(a), and 58(b).

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THE COURT: No objections? Received.

(Whereupon, the document previously identified as exhibit number 58, and 58(a and b) was received into evidence).

> Who will ask question? THE COURT:

MR. RICCARDI: I have some.

THE COURT: Mr. Riccardi.

EXAMINATION

BY MR. RICCARDI:

- Mr. Lee, I believe that you testified on direct examination that you'd had some previous experience in Federal order hearings and that would go back to the time of Federal order reform in '99, 2000, I assume?
 - Α. And prior.
- Q. And before we get to that, because there's some questions I want to ask you in that area, you indicate in your statement that Prairie Farms has a variety of ownership and joint ventures and they operate a number of plants. 31 total with 24 being regulated by a Federal order. Are those joint ventures, any of them with Dean Foods?
 - Α. No.
- Does, at this point, Prairie Farms have any type Q. of a contractual relationship with either Dean Foods, or any Dean Food related companies or subsidiaries?
 - Α. No.

- You have been involved, I think you testified in 1 Ο. the dairy industry since at least starting in 1973, is that 2 correct? 3 Α. Yes. Actually prior to that. It's a growing outfit with Prairie Farms since '73. 5 6 Are any of the 31 plants that Prairie Farms 7 operates simply fluid milk plants as opposed to multiproduct plants? 8 9 Α. Yes.
 - Q. How many of those are fluid milk plants?
- 11 A. Approximately 12.

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- Q. And of those fluid milk plants, how many skews do they have?
 - A. I don't know.
- Q. The decision to make those 12 plants fluid milk plants as opposed to multi-product plants, that was a business decision raised by Prairie Farms, correct?

 Decided by Prairie Farms.
- A. Yes, as business conditions evolved, some plants are, product lines are dropped and others are added. Yeah, (Positive response). It's a business decision.
- Q. So that, for example, in the fluid plants, because of the fact you might have a limited, more limited number of products, you're able through processing, savings, and efficiencies to be able to reduce your costs

of production in those plants versus the multi-product plants, correct?

A. In general.

- Q. It depends on the age of the plant, depends on the age of the equipment?
- A. And also depends on the product mix and the plant. If it's only processing one type of milk or various types of milk, it depends on how many different package sizes you're processing there, how many different labels you're processing. Every one of those represents a stoppage of equipment, a change over and then a startup.
- Q. So that, if tomorrow, for whatever reason,

 Prairie Farms decided that it wanted to change over all of

 its plants to simply fluid milk plants, it could do that.
 - A. Theoretically.
- Q. Theoretically. In order to obtain some of the cost savings that may be available in a reduced product line.
 - A. Yes.
- Q. If, assuming it's available Prairie Farms needs milk in a particular month, does it have any arrangement to be able to buy that milk from another source?
 - A. Yes, we do.
- Q. Is there any limitation on the number of pounds that you can purchase, assuming it's available?

We have arrangements with four, actually five 1 Α. other organizations and there is an understanding that a certain amount of milk is made available to us. Supplemental milk, and anything over and above that will be 5 priced based on market conditions. And you take those agreements into consideration 7 on a monthly basis, in determining any kind of balancing that you may have in that particular month. Correct? Α. Yes. And a balancing cost is a real cost to Prairie 10 Ο. Farms, correct? 11 12 Α. Yes. And a balancing cost is a real cost to any dairy 14 processor, correct? As far as I know. 15 Α.

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- 0. And it would also include producer/handlers, correct?
- I would assume so. I can't speak from personal Α. knowledge.
- You don't know about producer/handlers, because you haven't operated a producer/handler, correct?
- I've never worked for one, but I'm familiar with Α. some, yes.
- But assuming that what we have is a situation where you got a producer who also has to handle his

product. That is, a dairy farmer who also has to process, then we've got capital requirements, and management and production, processing and distribution. Correct? Α. Yes. Because those are the sum of the capital Ο. requirement that Prairie Farms has. Α. Yes. Q. And you also have management skill required in all of those operations just like Prairie Farms would. Correct? 10 11 Α. Yes. All of the sales that you've testified about on direct, that you disclosed to us, those have all been lost to regulated handlers, correct?

> Α. Yes.

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- Now, you're aware that back at the time of Q. Federal order reform there were some proposals that were made with regard to the further regulation of producer/handlers, and that the Secretary declined to do so, correct?
 - Α. Yes.
- You're also aware that the issue of consolidation Q. in the dairy industry was an issue back in '99, 2000 although it may have accelerated today, correct?
 - Α. Yes.

- Q. Have you looked at the information available at this hearing to see how many producer/handlers there are in either Federal order five or seven?
 - A. No, I have not.
- Q. Do you know whether or not the price, I mean, the number, excuse me, has gone up or down in the last four years?
 - A. Not in the order five or seven areas, no.
- Q. Producer/handlers are regulated. They don't get a regulatory pass. They have to meet certain regulations in order to be a producer/handler, correct?
- A. They don't get a regulatory pass in terms of health regulations that they must adhere to, and tax regulations and so on. But in terms of the Federal order, as long as they only utilize their own production, t hey get a regulatory pass.
- Q. They are regulated in the sense that they have to meet the requirement to be a producer/handler, and they are subject to audit by the department. Correct?
 - A. I wouldn't say regulated. I would say monitored.
- Q. We'll let the Department decide what they do. In you have plants in order 30, 32, and 33, correct?
 - A. Yes.
- Q. Are you aware that in each of those orders, that in the producer/handler requirements, that producer/handler

is permitted, has an allowance to purchase up to a hundred fifty thousand pounds of milk per month and still retain the producer/handler status. Are you aware of that?

- A. Yes.
- Q. Are you aware that the only three orders in the Federal system in which there is no allowance, zero is five, six and seven?
 - A. I was not aware of that.
- Q. If in fact balancing costs are real, as you testified previously, and a producer/handler in five and seven has no allowance to go out and purchase one gallon of milk, that puts the producer/handler at significant risk in trying to meet his balancing needs in this area, correct?
 - A. I would assume so.
- Q. And if we're trying to reach some kind of fair equitable solution, we should at least give, in five, six, and seven, the producer/handlers the ability to be able to go out and balance their need by buying up to some percentage or amount of milk, correct?
- A. Well, no. When I look at it, the company that I work for is a producer/handler. It's just that we have 850 milking units, rather than one. But all we are is a cooperative, pooling our farmers' resources, processing it and packaging it and going to the marketplace with us, and we're abiding by the Federal order regulations. And I'm

saying, if someone else is going to get into the same business as we are in, and attempt to operate on even a fraction of the scale that we're operating at, they ought to play by the same rules.

- Q. The fact is, Prairie Farms doesn't own any cows, right?
 - A. No, we do not.
- Q. So you don't have the capital requirements of going out and purchasing cows, correct?
- A. The individual dairy farmers that own Prairie Farms made that capital expense as well as the capital expense of funding the company, back at its origin.
- Q. I didn't ask you about that. I asked you about

 Prairie Farms. Prairie Farms doesn't have the capital

 requirement to go out and purchase cows or operate a dairy.

 Correct?
- A. If Prairie Farms is an organization owned by dairy farmers, then yes, we did have the individuals did have that capital outlay.
- Q. And then the individuals, if you want to use that analogy, didn't go out and put their capital up to go and build their own processing plants next to their individual dairies, did they?
 - A. No.
 - Q. And in fact, if as we talked about before, if

there's a problem that you run into in any particular month where you need milk, there's no limitation on the amount of milk that you can buy, assuming it's available and assuming you have the money, right?

- A. Those last two points are the key points.
- Q. I understand that. Whereas producer/handler in this area, can't go out and buy a gallon. Can they?
 - A. Apparently not.
- Q. You talk about in your statements, I want to make sure I get it right, some type of, it's bottom of page four. The alleged disorderly marketing conditions in Georgia.
- A. That word might be struck and replaced with southeast.
- Q. Well, let's strike it and put the southeast in. The alleged disorderly marketing conditions you're talking about are not created by producer/handlers. They're created in fact by regulatory handlers and the problem with trying to get enough milk. Right?
- A. I wouldn't say that the problem in the southeast was created by the handlers. I would say that the problem in the southeast was created by the line between order five and order seven being drawn where it was. And if the line was fifty miles south, or fifty miles north, the same problems would exist.
 - Q. Which has nothing to do with producer/handlers,

correct? 1 2 Α. No. MR. RICCARDI: Thanks. 3 4 THE COURT: I just want to make sure that I 5 understood the no to - -6 MR. RICCARDI: Yeah, (Positive response). Let me 7 make sure. THE COURT: You know, that double negative thing. 8 9 MR. RICCARDI: I've got it, Judge. I'll see if I 10 can clear it up. Your testimony was, as far as you know, that the 11 Q. 12 disorderly marketing conditions that are created by where the line was drawn has nothing to do with producer/handlers. 13 14 Α. To the best of my knowledge, that is correct. MR. RICCARDI: That's all I asked you. 15 16 THE COURT: Questions? Mr. Beshore. EXAMINATION 17 BY MR. BESHORE: 18 19 Q. Good afternoon, Gary. 20 Α. Hi. The, for clarifications. The plants that Prairie 21 Q. Farms operates, which are regulated on order seven, your 22 statement says there are three of them. Could you identify 23 those? 24 25 They are the three plants that are part of the Α.

Highland Dairy Company, which is a joint venture between Prairie Farms and DFA. They are located in Springfield, Missouri, Fayetteville, Arkansas, Fort Smith, Arkansas.

- Q. Now, those plants are in a different procurement area generally, than Saint Louis plants, are they not?
- A. It almost depends on which week you ask that questions.
- Q. The area in between, milk in between times will go to Saint Louis and sometimes to Springfield. But the majority of the milk to plants in Arkansas and Highland, I would gather comes from Southern Missouri and Oklahoma and Arkansas.
 - A. Yes.
- Q. Now, the proposal one, when you commented on your, what you would anticipate for its impact on Prairie Farms, what are you anticipating it's going to do to the blend prices, in orders seven and five, if proposal one is adopted?
- A. I would assume that in the current order five area, the relative uniform price would go up. And in the current order seven area, it would stay approximately the same, perhaps go up a little.
- Q. What leads you to believe it would go up in the current order five area?
 - A. Because it was proposed to essentially adopt the

cooling provisions from order seven, which are just a
little tighter than those on order five, which should make
it more difficult to associate milk with the order, and

Q. So it would be - - if that were to be the effect, by the way, you're Saint Louis and Southern Illinois plants, are they primarily competition with order five?

Raw milk procurement?

therefore increase class one utilization and the uniform price.

- A. There is producer milk located in those two areas that's going to order five and order seven plants on an almost daily basis. Not Prairie Farms member milk, but other member milk.
- Q. So both orders procure some milk out of the Southern Illinois -
 - A. Southeast Missouri.
 - Q. Southeast Missouri area.
- 17 A. Yes.

- Q. So if the result of order one is to increase as you analyze it, would be to increase the blend price of order five, I assume it would decrease it somewhat in order seven then. I mean, it's a zero sum scenario, is it not?
- A. I don't know why. You should in total have less total milk associated with the new order as opposed to the two individual orders. I would think it would have a neutral effect on the current order seven.

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Perhaps.

there, it's going to be pooled - -

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A. Yes.

Q. Every month for the market administrator. When you're talking about, and I would assume, I wouldn't assume.

producer/handlers. As a regulated pool plant operator, one

financial obligations on a monthly basis is to pay the pool

of the - - fluid milk plant operator. One of your major

If there's less total milk pooled, wouldn't that

I mean, there's no other, there's no other way it

But will the milk that's not needed in the new

Well, wherever it is, there'd be a little domino

The

mean there's more milk available to other orders that are

could work, right? If the milk's not going to be pooled

area be located in our procurement area or will it be in

Northwest Indiana, or southern Michigan, or where will it

affect that would loosen things up in your area to some

southeastern pool, it's going to loosen it up to some

extent in your area. Wouldn't you agree with that?

I have just one other area.

extent, if there's milk pushed back off of that

in competition with those orders for milk supply?

For Prairie Farms, that's millions of dollars a month, is 1 2 it not? Yes, it is. 3 Α. You pay your farmers the blend price. And in 4 5 addition, you pay the classified use value to the Federal 6 market administrator in each order and it's millions of 7 dollars per month, correct? 8 Α. Yes. 9 Q. So when you're talking about a regulatory pass for producer/handlers, producer/handler has all the other 10 expenses that you have. Balancing, plant operating, et 11 cetera, but he doesn't have the bill to the market 12 administrator. That's the pass he gets. Correct? 13 14 Α. That is correct. 15 MR. BESHORE: Thank you. I don't have anything 16 else right now. THE COURT: Ms. Carter? 17 EXAMINATION 18 BY MS. CARTER: 20 21

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- Antoinette Carter, with USDA, good afternoon, Mr. Lee. Just a few questions regarding the plants that you have noted in your statement on page one. You indicated that there are two plants that are currently regulated under Federal five, the Appalachian order?
 - Α. Correct.

- Q. Could you identify those in terms of where they're located?
- A. There's a plant called Hoosier Dairy in Holland, Indiana that is Prairie Farms. And there is a plant called Ideal American Dairy in Evansville, Indiana, that is a joint venture plant half owned by Prairie Farms, half owned by DFA.
- Q. In terms of your source of supply for each of these plants, is it supplied by your member cooperative, solely supplied, or where does your source of supply milk come from?
- A. The Evansville plant is supplied entirely by DFA.

 The Holland Indiana plant is supplied by local dairy

 farmers in that area as well as some milk from Foremost

 Farms and DFA.
- Q. And I believe you've identified three plants that are currently operated under the southeast order. Can you comment on the source of supply for those plants?
- A. In our joint ventures, the 50/50 arrangement is, we are the managing partner. Our partner has the right or the obligation to arrange for the milk supply. So for those three plants, DFA arranges for the milk supply. And on any day, what mix of milk they put in there of their own members or someone else's is their decision.
 - Q. And you indicated that you have a joint venture

with Dairy Farmers of America. Is that the only joint venture you have, or are there others?

- A. No. We have five joint ventures.
- Q. Are you at liberty to comment on those, or -
- A. Sure. We have three with DFA, Ideal American Dairy, which was, I mentioned just a few minutes ago in Evansville Indiana, the Highland Dairy Company which operates six plants, the three on order seven, Springfield, Missouri, Fort Smith, and Fayetteville Arkansas.

Chandler in Norman, Oklahoma and Wichita, Kansas.

Those three plants are in order 32.

And then we also, the DFA have the Roberts Dairy Company which has a plant in Kansas City, Missouri, Omaha, Nebraska, Des Moines, Iowa, Iowa City, Iowa, and an ice cream plant in Norfolk, Nebraska.

And in Rockford, Illinois, the Muller Pinehurst Dairy is a joint venture between us and Midwest Dairymen's Company, and then in Saint Louis, Missouri, we have a butter plant that is a joint venture with Land O' Lakes.

- Q. Just one final question. On page one of your statement, you indicate or make a statement regarding the anticipated level of the uniform price under proposal number five. Could you explain, what's the basis of your statement? On what basis are you making that statement?
 - A. I'm theorizing that if proposal five is adopted,

the lower Mississippi Valley order would have a higher
uniform price than we have in order 32. But perhaps not at
the level we're currently witnessing.

Q. And why do you think that would exist?

A. Mr. Thompson gave some evidence yesterday, and
it's just a belief that that will probably be a little
lower utilization order than the current order itself.

MS. CARTER: Thank you, that's all I have.

THE COURT: Yes, Sir?

BY MR. STOKER: First off, Gary, thank you for coming and testifying today. I appreciate that.

THE COURT: Mr. Stoker, I forgot to call you.

MR. STOKER: Sorry. Just kidding. Randall Stoker, Dairy Programs.

EXAMINATION

BY MR. STOKER:

- Q. In reference to your statement on page three, the second paragraph, it says analysis will show that in most months, the order 32 price difference by itself will not cover the cost of transportation from Wisconsin to Minnesota, for Minnesota to Saint Louis, and down state Illinois. Is there anyway that you could provide for the record this analysis?
- A. I submitted an analysis like this at the order 32 hearing in November of 2001. I could add one when we file

briefs, but no, I didn't not do such an analysis.

- Q. Also, the following sentence reads, these additional costs are generally covered, and you mention four things. First, over order premiums, second, give up charges, third, loose pooling standards and four, other payments?
 - A. Um hum. (Positive response.)
- Q. Could you elaborate a little bit on each of those, just for the record, so we'll know what those are?
- A. I consider over order premiums an amount of money that we pay every day for a supply of milk. Because most of our supplemental suppliers will not supply at order return, so they expect something over and above the order.

Then at certain times of the year when we need more milk that what is available, under our normal supplemental supply arrangements, we may call someone, ask if milk is available, they will say you are robbing it from our cheese plant, you're robbing it from our butter powder plant. We not only want the over order premium, we want you to cover our plant inefficiencies. I call that a give up charge.

When I say loose pooling standards, some people in the upper Midwest, even though their basic return to supplying milk to order 32 is not all that good, they enjoy the fact that for every load of milk that they ship, they

can use that to qualify three or four or five more that 1 they can keep at home, and still draw the order 32 uniform 2 3 price. Other payments, that was just a peculiarity to 5 Prairie Farms that I was referring to. 6 And the last question is, in your cross 7 examination by Mr. Beshore, you mentioned that you paid your producers the blend price, is that correct? 8 9 Α. That is correct. You are a cooperative, is that correct? 10 Q. That is correct. 11 Α. So you're not required to pay the blend price, 12 0. but you do. 13 14 Α. We are not required to, but politically, you don't dare. 15 Thank you, that's all I have. 16 MR. STOKER: THE COURT: Mr. English? 17 EXAMINATION 18 19 BY MR. ENGLISH: Clarification for the record, when you say 20 politically you don't dare in reference to the last answer, 21 you mean you don't dare pay less than the blend price. 22 23 Α. Right. And so as a matter of fact, Prairie Farms does 24 25 return at least the blend price.

1	A. We pay at least the blend price plus quality
2	premiums and in some instance, over the blend price plus
3	the quality premiums.
4	Q. And in answer to the questions from Mr. Beshore,
5	and assuming that the theory's right, that five and seven
6	together will actually be higher than five and seven apart,
7	will Saint Louis necessarily be the beneficiary, given the
8	blend price difference that will exist?
9	A. Not financially. Not economically, I don't see
-0	how.
.1	THE COURT: Any other questions at all? There
_2	doesn't appear to be any, so thank you very much. It's
.3	3:00. Do we need a recess? We'll be back at 3:15.
_4	(OFF THE RECORD)
L5	Whereupon,
-6	ROGER CRYAN
7	Having been first duly sworn was called as a witness herein
-8	and was examined as follows:
.9	THE COURT: The witness is sworn, do we have
20	counsel? Is it your witness, Beshore witness?
21	MR. CRYAN: I'm my own witness.
22	THE COURT: You're your own witness.
23	Somebody put their head out the door and let them
24	know we're about to start.
25	THE COURT: I'll mark you statement as Exhibit

No. 59 and now if you'd be so kind as to read it with your name, etc.

(Whereupon, the exhibit referred to was marked for identification as Exhibit No. 59.)

MR. CRYAN: Yes, sir. I'll read my statement into the record.

EXAMINATION (reads his statement into the record)

My name is Roger Cryan, it's C-R-Y-A-N. I have been Director of Economic Research for the National Milk Producers Federation for four years. Prior to that, I was an economist in the Atlanta Milk Market Administrator's office. I have a Ph.D. in agricultural economics from the University of Florida.

The National Milk Producers Federation, in Arlington, Virginia, is the voice of America's dairy farmers, representing over three-quarters of America's 70,000 commercial dairy farmers through their membership in National Milk's 34 member cooperation associations. That is to say National Milk's membership is made up of Dairy Farm Cooperatives and those cooperatives have 70,000, three quarters of the of the 70,000 commercial dairy farms in the U. S.

The Federation agrees with those parts of proposals 5 and 7 that would limit the producer-handler exemption to 3 million pounds and states its support for

those proposed provisions that would do so, in any Federal Orders emerging from this hearing. NMPF is participating in this hearing because the producer-handler issue is one of national scope. National Milk supports such a limit in every market, in order to address both current, potential future market disruption arising from the distortions of the producer-handler exemption.

The current producer-handler exemption began as a matter of expediency, not principle, and after 70 years conditions demand its modification. Changes in technology and the growth of the largest dairy farms offer a new model of producer-handler. Large producers can now capture sufficient economies of scale in processing their own-farm milk in order to exploit the artificial raw milk price advantage offered to exempted producer-handlers - an advantage of as much as 16¢ per gallon and 7 to 9¢ a gallon in the markets currently under consideration. Such a producer-handler can, by itself, disrupt the orderly marketing of milk in a market. More importantly, such large producer-handlers could proliferate across a market, causing even greater disruption in aggregate. This could thoroughly undermine the pooling of market values.

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Original Basis for the Current Producer-Handler Exemption The Federal milk marketing order program has its

origins in the Agricultural Adjustment Act of 1933, which generally authorized the Secretary of Agriculture to enter into agreements with producers and to license handlers, in order to "restore normal economic conditions in the marketing of milk and milk products." The Department combined these powers to implement marketing agreements enforced by licensing in numerous markets. These licenses are the direct antecedents of the modern milk marketing orders.

Although many markets were supplied primarily by handlers who procured milk from producers and cooperative associations, in the Kansas City market producer-handlers sold 50% of the milk and cream consumed when the market's license was instituted in 1935. This license was to regulate them. However, the market administrator encountered considerable resistance from a substantial number of these producer-handlers, who generally failed to submit reports and who refused to make payments to the equalization fund when they did submit reports. Most of the rest followed suit when the market administrator failed to enforce these requirements on non-compliers.

Successive amendments to the marketing agreement were made to lessen the burden on producer-handlers, but since no effective enforcement accompanied even these, non-compliance among producer-handlers continued to grow. In

July of 1935, unable or unwilling to surmount the practical difficulties of enforcement, the department abandoned its attempts to regulate producer-handlers beyond reporting requirement. That is, producer-handlers were exempted from regulation as a matter of administrative expediency. That point is to be highlighted, a matter of expediency. This is the status that producer-handlers of all sizes enjoy today in all Federal order markets.

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In May 1935 the Supreme Court invalidated the National Industrial Recovery Act for its excessive delegation of Congressional authority to the executive The marketing agreement and licensing provisions branch. of the Agricultural Adjustment Act of 1933 gave the Secretary and the President similarly broad and ambiguous powers over agriculture. In August of 1935, for this reason, Congress amended this Act to codify the previous practices of the USDA, re-establishing the licensing of handlers as Federal milk marketing orders. Significantly, these 1935 amendments included language "providing a method of making adjustments in payments, as among handlers (including producers who are also handlers) to the end that the total sums paid by each handler shall equal the value of the milk purchased by him at prices fixed" by I should point out that the phrase, including USDA. producers who are also handlers which is contained in the

parentheses in the statement, is in the original text.

That's not my addition, that's from the original text of the legislation. In other words, the regulation of producer-handlers was specifically authorized. This language has been retained to the present day, as part of a continuous system of milk market regulation; for example, the recent creation of the Central Federal Milk Marketing Order incorporated the Greater Kansas City Order, which had been continuously in force since its December 1936 establishment as a successor to the license discussed above.

Sources for this are identified in the text of my exhibit.

A Changing Industry

The early difficulties in regulating producerhandlers gave way over the years to indifference about
their regulation, due to their shrinking numbers and small
size. Even today, in many markets, such as the
Appalachian-Southeast markets, most producer-handlers fall
under the 150,000 pound size exemption, so that only in one
market there's a large share of fluid milk market belong to
the handlers exempted as producer-handlers. Until
recently, the substantial growth in the scale and
efficiency of large fluid milk processors meant that even
the largest farms were unable to take advantage of the
scale economies; with relatively high unit costs, producerhandlers did not proliferate, and in fact, they declined in

number and volume processed.

In 2002, however, there were 380 dairy farms with over 2000 cows, compared to only 235 just four years earlier, when they were first counted. A 2000-cow dairy produces roughly 3 million pounds per month. The average farm in this category produced 5.6 million pounds per month in 2002 (compared to an average of only 4.7 million in 1998). These 380 farms now produce 15% of the U.S. milk supply. They are large enough to exploit both the producer-handler raw milk price advantage and economies of scale in fluid milk processing. Their share of production means they could capture a large share of the Class I sales in an individual market or nationally, if many of them adopted this model.

The Cost Advantage of Producer-Handlers.

Fluid milk bottling plants have increasing economies of scale. That is, they have decreasing costs per gallon as their size increases. This has been consistently demonstrated in industry and academic studies. These economies of scale flatten out, so that the advantages of increasing plant size are greater near the bottom of the range than near the top. That is, after they reach a certain size the advantages of getting bigger are smaller than they are at the bottom of the range.

Table I and the attached graph show results from

several studies, including two studies in Maine, a nationwide study conducted by Cornell University, and the numbers presented by Mr. Herbein.

The next table has been dropped from this statement.

Table 2 shows -

THE COURT: So you want to scratch out.

MR. CRYAN: I would scratch the sentences that say Table 1A and Table 1B. I tried to streamline this version and I'll move on to the next paragraph.

A producer-handler, by avoiding Federal order regulation as a distributing plant, can pay, effectively, the uniform price for its milk at that plant. (As the market price for producer milk on the market, this is the appropriate transfer price for analysis of vertical integration.) That is to say, well - I'll address that at the end. Its regulated competitors pay the Class I price for the same milk. Table 2 shows selected statistics for all Federal order markets, including a calculation of the price advantage that a producer-handler has in each market, equal to the Class I price minus the uniform price. (The difference between the Class I price and the uniform price, at the base point, will be the same across the market, since both are adjusted by the same location differential.)

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I'll clarify here. There was a lot of discussion

in another hearing about what the transfer price is, what the proper transfer is - defining the price that a producer-handler's farm is paid by his plant - even though there are good ways to set that price, the real issue is that if you put a plant and handler together, they produce milk, they process it and they sell milk at the market price, whether it's a producer handler or regulated plant and the difference between the two is that the regulated plant will pay the difference between Class I and the uniform price into the market pool so that the point is not what the transfer price is, but the difference between the total price, the total cost, all other things being equal, is going to be the difference between Class I price and the Uniform price and that's the maximum advantage of the exemption for - - is that difference.

And that table includes calculations on a per gallon basis that are included in the later tables.

This price advantage is greatly outweighed by the high processing costs of very small plants, and so is neither the primary basis for a small producer-handler's business nor a disruptive force on the market. Even if there is no principled justification for the small producer-handler plant, it has little impact on the market. However, as producer-handlers become larger, their price advantage can become the primary basis for their existence.

A large producer-handler can now enter the bottling business, even with uneconomic processing costs, purely to exploit this regulatory exemption.

Tables 3 and 4 show the advantage or disadvantage that regulated plants and producer-handlers of various sizes have compared to an average sized plant in each of the two market under consideration. We believe that this shows quite clearly the perverse incentive that this antiquated exemption offers to the establishment of uneconomic processing plants. I've knocked the Cornell results out because they were - they did not cover the range, as was discussed earlier, the range of plant sizes in the study is well beyond the plant size that we're talking about, the size of the plant that we're talking about limiting. Produce Equity.

The producer equity exemption violates the principles of producer equity upon which the Federal orders rest. In the best case, which is vertical integration of efficient milk production with efficient milk processing, the exemption robs the producer pool to pay producer-handlers. In the worst case, which is uneconomic reorganization of farms into producer-handlers, the exemption also creates deadweight losses in the market whose whole cost is borne by pooled producers.

Orderly Marketing

marketing. As stated above, farms with over 3 million

pounds of monthly production now produce about 15% of the

U.S. milk supply, equal to about 40% of U.S. fluid milk

sales. These numbers are steadily increasing. I expect by

this year or next year it will probably be equal to about

50% of U.S. fluid milk sales. The ability of such farms

Such an exemption also threatens orderly

8 to exploit such an exemption threatens both the producers

and the handlers currently supply U. S. markets.

Further, such producer-handlers, even if they bottle all of their milk and buy or sell no more, can now sell to wholesalers or retailers at an advantageous price. Such wholesalers or retailers can either balance their own supplies of milk, at the expense of pooled market participants; or they can raise and lower their prices seasonally, so that consumers will balance their supply at other stores, also at the expense of pooled market participants.

Regular home delivery once provided an argument that a producer-handler could balance its own supply; it is the only marketing channel that has, at some point, been consistent enough to make this claim. However, home delivery has declined from 30% of fluid milk sales in 1963 to less than one half of one percent in 1997. And, I would point out that today, much of the home delivery is on a

spot basis from internet based grocers who will bring you an order, in many cases milk that is no longer delivered on a regular basis.

The conclusion must be that no producer-handler plant can truly balance its own supply. No producer-handler can truly be made to balance its own supply per regulation.

The Need for a Limit.

There is no justification for the producerhandler exemptions generally; but the Federal order
objective of orderly marketing demands an end of the
exemption for large plants. However, a recognized
difficulty in limiting the producer-handler exemptions (as
opposed to the simplicity of eliminating it) is determining
the appropriate level for that limit. The analysis
discussed above offers one approach, and its results
suggest a limit in the neighborhood of 3 million pounds.

Three million pounds is also the limit recently set by Congress as the limit for exemption from payment of the Fluid Milk Promotion assessment. There are some similarities between the Federal milk marketing orders and the order under which the fluid promotion program operates. Both make certain individual fluid milk marketing responsibilities into common ones. The Fluid Milk Promotion threshold of 3 million pounds is implicitly a level above which the individual handler's responsibility

to the market as a whole is great enough to require a contribution to the common mission. Also the Supreme Court has explicitly identified promotion programs as necessarily an integral part of larger schemes of regulation; and in that sense, these orders are part of the same program, and administered by the same agency.

In a dynamic dairy market, any attempt to fix a limit too finely may be self-defeating. Technologies change, and market prices and rates of Class I utilization change, and there is a risk of setting a limit that is too high, leading to uneconomic investment that may be lost when the limit is re-adjusted.

NMPF believes that the limit should be set at the same level in all markets, and concludes that 3 million pounds is the appropriate level, and supports the proposals to set the limit at that level in any market or markets emerging from this proceeding.

I will ask also that notice be given to the publications listed at the end of that before I make some additional comments. Is that -

THE COURT: I think you're going to have to say each one out loud and I'll say yes or no, depending upon objections.

MR. CRYAN: Okay. The first one is:

An Analysis of Processing and Distribution

1	Productivity and Costs in 35 Fluid Milk Plant. This is a
2	Cornell Research Bulletin by Eric Erba, Richard Aplin and
3	Mark Stephenson.
4	THE COURT: Any objection on that one?
5	No response.
6	THE COURT: Official notice is given, go ahead.
7	MR. CRYAN: Actually what appears to be the next
8	item is actually the continuation of the first one, that
9	includes the URL, the internet address for that document.
10	The second item, the true second item on this
11	list is Fluid Milk Processing Cost: Current State and
12	Comparisons in the Journal of Dairy Science of April 2002
13	by T. J. Dalton, G. K. Criner and Jake Halloranin and that
14	also has the website address following the listing.
15	THE COURT: Any objection to that?
16	No response.
17	THE COURT: Official notice is given.
18	MR. CRYAN: The statistics I used were drawn from
19	the Dairy Market Statistics, Annual Summary 2002.
20	Published by the Agricultural Marketing Service.
21	THE COURT: Official notice is taken of that.
22	MR. CRYAN: I also used numbers from the Federal
23	Milk Marketing Order Statistics, Annual Summary, 1999 &
24	2002, published each year by the Agricultural Marketing

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Service.

THE COURT: Official notice is taken of that.

MR. CRYAN: I used the February 2003 issue of the Milk Production, a monthly publication from the National Agricultural Statistics Service.

THE COURT: Official notice is taken.

MR. CRYAN: Finally I ask that notice be taken of Early Development of Milk Marketing Plans in the Kansas City, Missouri Area. Marketing Research Report No. 14, published in 1952 by the US Production and Marketing Administration, Dairy Branch, which is the precursor of the Agricultural Marketing Service.

THE COURT: Official notice is taken.

MR. CRYAN: Thank you. I'd like to make some points.

THE COURT: You have to explain your tables now.

MR. CRYAN: Oh, the tables. Okay, I can explain the tables.

The first table shows the Fluid Milk processing costs by plant size according to several studies. The first one listed are the numbers that Mr. Herbein presented earlier today. The two curvy lines there identified as Herbein for FO 5 and FO 7 are based on numbers that he presented for various plant sizes and the thicker line that runs through that is fitted using a statistical method, it is fitted to the data that he has presented. The next item

after that on that table are results from the Cornell Study, that's an equation that was based on their results. They had average size result and average cost, they expressed their results in mathematical terms, in terms of elasticity. The expressed elasticity as a basis for an equation, with all other things being equal, starting at the tabrush cost and size point. I discussed that with the author of that study and he agreed that that was a reasonable representation.

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And then there are two other items, two other studies from the State of Maine. The State of Maine has a Milk Commission that operates a full - program and their full regulations depend upon their estimate of plant processing costs. So they will periodically commission a plant cost survey that usually only works at a couple plant sizes. I've used the numbers from that study just as another indication that Mr. Herbein's numbers are consistent in the general shape of all these other studies. That is to say, his numbers are consistent in general shape, even in functional form, with the Cornell study and with they are consistent in terms of the general facts of the main They are not identical, in terms of the numbers studies. they show because there are some items in the main studies and the Cornell study that are not captured the same as in the Herbein studies but they are substantially comparable.

Table 2 is based mostly on the numbers from the annual summary of milk pool on federal orders that's published in the Annual Summary of Dairy Market Statistics. The Annual Summary for Dairy Market Statistics, the Annual Summary for 2003 was put out in the Dairy Market News this week but I don't have the rest of the numbers for this

table.

They show the pounds of milk pooled on each market, the Class I pounds pooled on each market, the percentages of utilization, the uniform price and the Class I price for hundred weight.

From those I calculated the difference between the Class I price and the uniform price per hundred weight which represents the upper limit of the producer-handlers market price advantage and then that's been divided by 11.6 or 11.63 to get to that same difference converted into gallons, the advantage per gallon.

As you can see from that, in the Appalachian Market the advantage per gallon is 7.4¢ a gallon, and the Southeast Market the potential advantage is 9.1¢ per gallon.

The final last three columns show the number of full distributing plants in each market, the volume of packaged sales, that is Class I sales in each market by pool plants and then those numbers are used to calculate

the average pounds per month per plant for pool distributing plants.

So basically, that represents the average size of a Class I plant, a full distributing plant in each market.

Table 3 identifies the cost advantage of producer-handlers, each of the sizes identified by Mr. Herbein. The disadvantage from the economies of scale from the small size, compared to the average plant. On the top are the numbers identifying the plant cost per gallon for each of the sizes, each of the plant sizes as given to us by Mr. Herbein. The price advantage on the third line is the difference per gallon between the Class I price and the Uniform price and the fourth line is the plant cost minus that advantage.

So, effectively, it corrects the plant costs for the price advantage that the plant gets for being unregulated.

The 5th and 6th lines show the volume and plant costs for regulated pool distributing plant and then finally there are comparisons of the cost of the average plant against the producer-handler plant of each size with and without the producer-handler advantage and we can see that the cross over is between two million pounds and eighteen million pounds. That is where you go from having a clear disadvantage, whether you're regulated or

unregulated, where you have a clear advantage whether you're regulated or unregulated is between two million and eighteen million pounds and a look at the graph will show that it would seem to be - I mean, the range somewhere between 2 million and about 14 million, 2 million and 13 million is kind of the range where there is an ambiguous result there.

All these numbers are consistent with the 3 million pound cap.

Table 4 is essentially the same with the number for Federal Order 7. It's changed only with the plant costs that Mr. Herbein calculated differently for Federal Order 7 and the price advantage per gallon for Federal Order 7, everything else is the same. The average pool - the average Class I for Federal Order 7.

Those are my tables and the points I wanted to address, based on some things I've heard this afternoon.

I have heard discussion about the balancing cost that producer-handlers bear that regulated plants do not bear and that should weigh into the decision. The implication that that should weigh into the decision as to whether producer-handlers are, would be unfairly disadvantaged by regulation.

I would point out that if a producer-handler once becomes regulated they may then balance their supplies on the market just like any other plant. So that any cost that they bear from not

having access to the rest of the market to balance their supplies are gone because they will have access to the rest of the market, just like any other regulated plant. That's the first point.

It's been brought up, it's been asked whether or not the Secretary decided not to regulate producer-handlers under (inaudible) and I have stated, in another hearing, and I will state here that I was working for AMS, the Federal Audit System at the time and I understood that the Federal formulation staff was seriously overworked at the time, they had a deadline and they could not address every single issue, some issues were specifically - for some areas the decision was made to minimize the change in regulation and I believe that that was a decision to defer any changes rather than to ratify those, that status quo. Some issues were more important than others and they had to be addressed. That was my -

There are no potential regulated producerhandlers in the Southeast, as I understand it. I may be
incorrect about that but that's my understanding. That
actually would make this the ideal time to address this
issue because it would be corrected, the inequities of the
producer-handler exemption would be corrected before anyone
has made investments and regulatory assumptions that should
not stand.

That's it. 1 THE COURT: Ouestions? Mr. Ricciardi? 2 3 EXAMINATION BY MR. RICCIARDI: 5 Mr. Cryan, how many producer-handlers are there in Federal Order No. 7? 6 7 I don't have that information. I believe it's been Α. provided by the Market Administrator. 8 You don't know? 9 Q. I believe there are none but I don't believe there 10 are any under 3 million. 11 12 And in 5 currently? I'm not aware of any, but I don't have that 13 14 information. That's been provided by the Market Administrator. 15 16 Ο. In the Federal orders that we're talking about now, not any others, there are no producer-handlers in 7, I 17 believe there's one in 5 and the record will reflect that. 18 19 If, in fact, what we have is the advantage that you seem to be testifying about, the fact is that not very 20 many, in reality no producer handler has taken advantage of 21

A. If that's the case, if there are no producer-handlers then they have not taken advantage of it.

the advantage in the last three years, correct? Not in

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this area.

Q. There's been a consolidation in the dairy industry that has accelerated over the last two or three years, do

- A. There are larger producers and fewer smaller producers, that's right.
 - Q. And what happens on economy as a scale, if you heard some of the testimony today you'll remember this, is as you increase the size of a plant, a regulated plant, and you get to numbers like 12 million or 18 million, the fact is that if it's efficient it's going to be able to produce milk at a lower cost, correct?
- 12 A. Yes.

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you agree with that?

- 13 | Q. So the larger that you get, you consolidate -
- 14 A. All other things being equal, the larger plant will process at a lower cost.
- Q. Therefore, if you consolidate and you have larger and larger regulated handlers, then they're going to have an advantage, based upon the fact that they have the ability to process milk at a lower cost, correct?
- 20 A. They could. The average plant size right now are 13 and 15 million.
 - Q. Let's talk about a couple of other issues. Let's talk about the, since you brought it up in the last portion of your testimony, the balancing the fact is the producer-handler assumes the full costs and risks associated with

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- operating a production facility, correct?
- 2 A. As an unregulated producer-handler he does.
- Q. He also would assume the full risks of processing and distribution of his own milk, correct?
- $5 \parallel A$. As an unregulated producer-handler he would.
- 6 Q. You don't have to say unregulated producer-handler,
- sir, you can tell me the answer. The answer is that he assumes the full risk, correct?
- 9 A. And if he became regulated he would not, he would be able to balance in the marker.
- 11 Q. And if, in fact, someone who is regulated decided to
- 12 become a producer-handler then they would go from being a
- 13 regulated handler to a producer handler and assume the
- 14 risks that producer-handler would have, correct?
- 15 A. Yes, that would be harder than going the other way.
- 16 \ Q. Both of them would require some economic investment,
- 17 they'd have to have some capital to be able to do that,
- 18 | either way, correct?
- 19 A. It doesn't require capital to become a regulated
- 20 handler, or a producer-handler to become a regulated
- 21 handler.

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- 22 | Q. Depending upon whether or not what we wants to end up
- 23 doing is to continue to milk cows and just go into
- 24 processing or make whatever change he wants in his
- 25 business, that costs some kind of money, correct?

- A. Well if he makes that's not relevant to a shift to producer-handler, he can change his business however he wants.
 - Q. He can, as can a regulated handler, correct?
- 5 | A. Yes.

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- Q. Okay. Now, I noticed, I've seen it somewhere before, that you did make some changes in Exhibit 59 by asking us to make deletions on what would be the third page and the reason is, essentially, this is -
- A. This is substantially the same testimony that I gave in Phoenix with respect to the same issue in the Arizona/Las Vegas market and the Pacific Northwest market.
- As I said, we are testifying here because this is an issue of national significance, it is a national issue and it's being addressed order by order but the arguments are identical across the country.
 - Q. You would like to change the producer-handler regulations currently to put in a 3 million hard cap per month in every one of the federal orders out there, correct?
- 21 A. We support a 3 million cap, that's correct.
- Q. Now, I want to look at some of your tables because I really don't understand a couple of things and maybe you can help me.
- Let's take a look at Table 1, in Exhibit No. 59.

This is to represent processing costs of fluid milk plants by size and the top, the monthly volume, is the size of what you have underneath it, correct. You've got, for example, the second one in would be 2 million, the third 5 million, the fourth 12 million, etc. Correct?

A. Correct.

- 7 Q. Now, you had -
 - A. Each line identifies it's own volumes. That is to say, there are pairs of lines. You can't go down the column. It's not 12 million pounds all the way down that fourth column. It's 12 million, 12 million, 27.7 and 14 and 15, those are not it's not an integrated table. They are identified line by line however the graph is integrated in the sense that the graph is all put together on the same scale.
- Q. By the way, I see that there are lines that are represented in the graph, since you brought that up, and there appears to be one solid like in the middle, that's your line isn't it?
- 20 A. That is the a fitted regression to the (inaudible)
 21 numbers from Federal Order 7, not for Federal Order 5.
 - Q. So that's the Cryan line, then, that solid line, right?
- 24 A. No, it's a exponential trend line.
- 25 Q. But you put it in there, it's your line, right?

I added the line but it's a statistical, it's a series 1 of statistics based on the numbers that are in there and I 2 did read Dr. Knudsen's study and he said -3 I didn't ask you about that - Your Honor? 5 WITNESS: Am I allowed to? MR. RICCIARDI: I didn't interrupt him, Judge. 6 7 THE COURT: Wait a second. I think we will 8 restrict the testimony to the question. Ask another 9 question. 10 MR. RICCIARDI: Thank you, I will. 11 WITNESS: I'm sorry, Your Honor, can I ask you a 12 question? THE COURT: 13 Yes. 14 WITNESS: This is an explanation of the line that 15 he's asking me about. He's indicated that it's my line -16 THE COURT: Yes, but it's cross examination, he asked you a question. We're going to let him do a certain 17 amount of cross examination. We're won't cut you off, 18 19 you'll be able to explain. WITNESS: Okay, thank you. 20 21 THE COURT: It's just that we want him to have his (inaudible). 22 MR. RICCIARDI: Exactly, Judge, thanks. 23 With regard to the information in Table 1 - that is 24

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information that you simply took from Mr. Herbein's

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1 testimony, correct? That's not any data that you went

- 2 | ahead and prepared. It's his information, correct?
- 3 A. Those are Mr. Herbein's numbers which, I believe, are
- 4 | the best available.
- 5 Q. I didn't ask that. All I'm asking you is, are those
- 6 the numbers you took, that's all I asked you, correct?
- 7 | That's what I want you to tell me. Those are his numbers,
- 8 right
- 9 A. That's right.
- 10 Q. Okay, thanks. Appreciate it.
- Herbein, under 2 million has got cost for Federal
- 12 Order 5 of .585. What does that represent, as you
- 13 understand it?
- 14 A. Those are processing costs per gallon.
- 15 \parallel Q. And down at 7 he's got .95, excuse me, .595, what is
- 16 | that?
- 17 A. Processing costs per gallon for a 2 million pound
- 18 plant.
- 19 | Q. And Cornell, the next line, .447, what is that?
- 20 A. That's the processing cost, per gallon, for a 13.3
- 21 | million plant.
- 22 Q. So, if we try to match up the figures under Mr.
- 23 Herbein's report with the Cornell study, we don't match them
- 24 | up line by line. We can't, can we because Cornell started
- 25 with 13 million, right?

- A. They match up on the graph.
- 2 \parallel Q. I'm asking you right here, on this line -
- 3 A. I explained the table to you, I'm sorry you don't
- 4 understand it.

- Q. Let me see if I can help you out. With regard to the
- 6 cost under 2 million, which is basically 58¢, are you
- 7 telling us then that the Cornell study at 44¢ matches up
- 8 with that particular number by Mr. Herbein?
- 9 A. I'm sorry you don't understand the tables, I'll explain
- 10 it again.
- 11 Q. I'm not asking you -
- 12 \parallel A. Each pair of lines is a separate, can be thought of as
- 13 a separate table. It is not an integrated table, column by
- 14 column.
- 15 Q. I'm not asking you that let me start again.
- 16 THE COURT: Well, I think -
- 17 | WITNESS: Your Honor, he's harassing me.
- 18 THE COURT: I think what he's stating is correct,
- 19 he's explaining how the table is almost two tables,
- 20 superimposed. Go ahead, sir.
- 21 | 0. Then let's take the number of 44¢ under the 13.3
- 22 million monthly value under Cornell and compare it over to
- 23 the 12 million number that Mr. Herbein has. Are those
- 24 | close enough to be able to make a comparison?
- 25 A. As I said, the numbers are slightly different.

There's a few items there that are put in one but not the other. I'm not sure if I have that with me or not.

However, a comparison of what I have asked to be included in the record with Mr. Herbein, what Mr. Herbein has provided will clarify that.

- Q. Well it looks to me, as a read these tables as you've put them together, that Mr. Herbein has overstated the costs if you compare them to the Cornell study?
- 9 A. As I said, it's not entirely the same costs that are 10 being considered.
- 11 | Q. How do you know?

- A. Because I've read both of the studies, I've looked at both of the studies. I don't have it front of me but they are different.
 - Q. So in what way are they different? Did one add in other costs and one subtract other costs, do you have transportation costs in, for example, that may not be in the other numbers?
 - A. Mr. Herbein's I don't remember what the differences are but there are differences. The Cornell study does not include all the same items that Herbein included.
 - Q. But if we compared them, just numbers to numbers, we'd have the fact that Mr. Herbein overstated his costs by a significant amount from the Cornell study, correct? If we just looked at those numbers, one by one, they would be

- overstated in Mr. Herbein's study?
- 2 A. If they were the same if they represented the same
- 3 set of costs but they do not, so I would not say that, I
- 4 would not say that at all.
- 5 Q. Well you would say it if the costs were identical.
- 6 A. If the costs were identical and they represented two
- 7 sets of numbers then I would not say that they were in
- 8 line.

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- 9 Q. Okay. One of the justifications that you provide for
- 10 | the 3 million hard cap is the fluid milk promotion
- 11 assessment. Isn't it true that that's a different
- 12 | regulatory scheme, it has nothing to do with setting milk
- 13 prices and federal orders?
- 14 A. It is my understanding that the Supreme Court has tied
- 15 those together through its justification for the
- 16 constitutionality of promotion programs, that the promotion
- 17 programs are constitutional in the context of a larger
- 18 regulatory scheme and in that sense they are effectively
- 19 part of the same program.
- 20 Q. Well, I'm not asking whether it's constitutional, what
- 21 | I'm getting at is simply this, there are different
- 22 regulatory schemes between federal milk promotion
- 23 assessments and federal orders and minimum prices. It's
- 24 different.
- 25 A. The fluid milk promotion program is in order. It is

similar in many ways in its origins and its operation and I think it's an irrelevant point. However, I would not consider it to be the overriding point. I think that the main point is the issue of the cost advantages.

- Q. We've had this discussion before, let's get back to it, the fact is at federal order reform a request was made to change the rules with regard to producer-handlers and the federal record will show that the secretary declined to do that, correct?
- A. The Secretary attempted to minimize the regulatory changes on individual plants because of the large scale of this, of the reform. As a result, there was an attempt to not shift distributing plants to supply plants, or supply plants to unregulated plants, or producer-handlers to something else. There was an attempt to limit the changing in regulation of individual plants because it was such a substantial -

THE COURT: Let me say, I don't really think this is a proper area for testimony. I think you're going to have to look at whatever the Secretary said, whatever he put down on the decision and that's where you find his intent. I don't think we're going to try and psychoanalyze the Secretary.

MR. RICCIARDI: And, Your Honor, and the reason I brought it up was because of his testimony. I wanted to

cross examine the point and I would also say - let me just 1 2 make one more question on this area. You would agree with the Judge that whatever is in 3 0. this record, in the federal record, is what the intent of 5 the Secretary is, not your recollection of it. Correct? THE COURT: Frankly, even he doesn't agree, it 6 7 doesn't matter. 8 MR. RICCIARDI: That's the way it is. 9 THE COURT: That's the way it is. We'll look at what's on the paper, nothing else. 10 MR. RICCIARDI: And, Your Honor, I don't have 11 that particular page of the record. 12 THE COURT: You'll cite it in your brief. 13 14 MR. RICCIARDI: I will. THE COURT: And the other side will cite it in 15 theirs? 16 WITNESS: I believe that the record indicates 17 that the Secretary made an effort to limit the shifting of 18 19 regulation individual plants and I believe that the record will bear that out and I believe that's consistent with -20 THE COURT: That's what I'm saying. We'll look at 21 the record and see what it is. 22 MR. RICCIARDI: We'll look at the record. 23 If I had it here I'd testify like I did before but I won't so 24 25 we'll get the record when we argue it.

Q. Now, you had difficulty in finding a transfer price because, quite frankly, there is no arms length transaction, no transfer of milk between the producer's side and the handlers side when there's a producer-handler, correct?

- A. By definition of transfer price is a price to define a shifting of a resource within a (inaudible), so of course there's no a transfer price you do not have a transfer price when you have an arm's length transaction. The transfer price is the value of something going within a firm.
- Q. And the fact is that there is no transfer and no arm's length transaction when a producer takes his milk from the farm to the plant, correct?
- A. Which is exactly why there's a transfer price and not a price, not a market price or a transaction price.
- Q. There's no market price because there's no arm's length transaction, correct?
- A. There is a market price and that's the appropriate measurement for, when a project is analyzed if a CPA was to sit down with a producer-handler and discuss the parts of the enterprise, to consider who's making a profit, which parts are making a profit and which isn't, which is typical for a firm to look at different divisions and isolate the profitability. Some transfer price has to be established between the two parts of the firm so you can do that. If

you say that the milk is free to the processing plant then 1 the processing plant is making a fortune and the producer 2 is losing money, you know, beyond imagination. 3 Let's leave the issue of accountants out for a minute. 5 If we have one integrated entity, a producer-handler. When the milk goes from the farm to the processing plant 6 7 there is no fail or arm's length transaction, correct? That's correct. 8 Α. 9 Q. Thanks. 10 THE COURT: Any other questions. Mr. English? WITNESS: Would this be a good time for me to 11 12 clarify the -THE COURT: He's going to help you. I think. 13 14 MR. ENGLISH: I suspect I might. 15 THE COURT: All right, Mr. English. MR. ENGLISH: First, I'm not sure if this has 16 been done yet, Your Honor, I would move, on behalf of this 17 witness, admission of Exhibit No. 59 and the attached 18 19 tables. THE COURT: All right, they're received. 20 (Whereupon, the document referred to, having been 21 previously identified as Exhibit No. 59 and attached 22 tables, was admitted into evidence.) 23 THE COURT: He wants some help to clarify -24 25 MR. ENGLISH: I'm going to ask him about Table 1.

EXAMINATION

BY MR. ENGLISH:

Q. You were asked a number of questions by Mr. Ricciardi about Table 1 and I'll try to take them apart and if I miss something at the end we can attach.

What was it that you were attempting to show in the line that you call the fitted line?

A. I was attempting to show the general shape of the relationship between cost and size, as demonstrated by Mr. Herbein's numbers.

I'd like to clarify - I stated this in my testimony in Phoenix that this is not the ideal number, these are not the ideal numbers to fit an equation to because they are they are a set of aggregates. That the ideal would be to have all of the individual plant numbers (inaudible) to that.

I stated that in my testimony in Phoenix in a previous proceeding. A rebuttal witness made quite a point about that but, as I said, I recognize the limitation of that fit, however, as we have all heard, Mr. Herbein has an advocation to his clients to retain their confidentiality and the numbers that I had access to I made use of as I could.

Q. And during your response to Mr. Ricciardi, which because of the nature of cross of examination was cut off,

you referenced, I think, the name of a witness, Dr. Kinest, was that what you were going to say, was there anything else you wanted to say about his analysis of plot or your analysis with respect to this table or is that what you were going to say.

A. That's all I was going to say.

- Q. Then, similarly, as to the Cornell line, what is it that the dotted line below 10 million pounds, how should that be described in your words?
- A. The dotted line represents just an extension of the equation beyond the range of the data, Cornell data.

 Cornell's data was based on plants dealing with down to somewhere around the end of that line. I thought it 13 something was the smallest but there might have been smaller. I think it was 13 million.

So, in effect, that dotted line is the Cornell equation being extended beyond the range of their data which, again, it's in there for what it's worth but statistically that extrapolation, that dotted part, is not as valid as the part over the data, the equation over the range of the data is meaningful, much more meaningful.

- Q. And the equation of the range of the data, does that appear on the chart?
- A. Pretty much the whole range of the data. I think the range is the same range I have on the table. 13.3 million

to 51.4 million. That's essentially the range that the solid line shows.

- Q. And the equation, does that appear on the chart or not?
- A. It does not.

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6 Q. Okay. That's okay.

Just for clarification, what is the Y = $0.67\ 18\ x$ to the - 0.1316?

- A. That's the equation for Herbein Federal Order 5.
- 10 Q. Is there anything else about Table 1 that you'd like 11 to add?
- A. I would I guess I would just I guess I'll indicate that the equation, the Cornell equation, is y = 2.68 and 2131 times x raised to the power of negative .81. Shall I say that again.

THE COURT: That clarified it for me.

- A. I'd also say that the reason the Cornell equation is there is not because it's necessarily relevant to the specific facts of the current market but it there to show its similarity to Mr. Herbein's results. To show the essential consistency of the principle of increasing economy as a scale for milk processing.
- Q. A couple last questions. I'm not sure what was meant by the last question by Mr. Ricciardi but he said taking out accountants for a moment, is the term transfer price an

economics term?

A. It is an economics terms and it is a term that's applied by accountants because it has to be. One example of way transfer prices are used is setting a price for purposes of finding a tax in one jurisdiction or another. If the company owns a Unit - if a company owns a plant - a raw material supply in Canada and a processing plant in the United States then some price has to be established for the shipment between, for the difference in the movement from one part of the plant to the other, even within the jurisdiction. If one part of a plant, if one part of the business has some sort of tax exemption or some sort of tax incentive, a transfer price has to be defined, going from one part to the other, even if it's in the same building.

Most typically you would use the market price for that good as the transfer price. The difficulty with this, for a producer-handler is specifically the producer-handler exemption, the issue that a plant in the market, other processing plants pay one price and producers get a lower price. Because that gap is eliminated, the fact that that gap is eliminated for producer-handlers complicates the analysis of defining the transfer price and is also the crux of this testimony, of this issue, this producer-handler issue.

Q. To the extent you've used the term transfer price,

1 you've used it as you have been educated as an economist?

- 2 A. That's right.
- Q. Do you have any other clarifications you want to add
- 4 | to your testimony?
- 5 A. I believe, no I think I'm done.
- 6 Q. Thank you so much.
- 7 A. Thank you.

8 THE COURT: Mr. Beshore.

EXAMINATION

10 BY MR. BESHORE:

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- 11 Q. Good afternoon, Dr. Cryan. I thank you for coming
- 12 here to Atlanta today.
- 13 A. Thank you.
- 14 Q. I'm going to ask you just a couple questions about the
- 15 series of documents listed in your statement, Exhibit 59,
- 16 from which you requested official notice to be taken, and
- 17 | for which official notice was taken.
- Is one of those documents what you've referred to
- 19 as the Cornell Study?
- 20 A. Yes, I'm sorry it is.
- 21 \ Q. And which document is that?
- 22 A. The source for all the discussion of numbers from
- 23 Cornell, all the numbers associated with Cornell in my
- $24 \parallel$ testimony are derived from that publication.
- 25 \parallel Q. Which is the first publication on your list, is that

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correct?

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- 2 A. That's right. The first publication, actually what
- 3 looks like two items is really one item. It's a typo that
- 4 there a line break in between.
- 5 Q. Okay. And that's the study by Eric Erba, Richard
- 6 Aplin, and Mark Stephenson?
- 7 | A. That's correct.
- 8 Q. Okay. Now is one of the publications, one of the
- 9 documents on your official notice list, what you've
- 10 referred to as the main study, or main report?
- 11 A. Yes. The second item, Dalton, Criner and Halloran I
- 12 | identify as the main study for 2002. I don't recall
- 13 whether the 1994 numbers are in that. I don't have the 1994
- 14 study listed, however, it's referenced in the 2002 study.
- 15 | I don't know whether that adds it to the record but I don't
- 16 | think it matters very much. 1994 study only two points.
- 17 | Q. Okay, so the Dalton, Criner and Halloran publication
- 18 is the main report that provided 2001 data.
- 19 A. Right, 2001.
- $20 \parallel Q$. And the data from that report, Plant Cost Data is
- 21 plotted on your Table 1 which you've just reviewed with,
- 22 discussed with Mr. Ricciardi?
- 23 A. Yes.
- 24 ∥ Q. There's also May 1994 and your do I understand you
- 25 ∥ to say that the date the information in May 1994 study

may be republished or reproduced in the Maine 2002 study?

- 2 \blacksquare A. I don't know if the 1994 numbers are published in the
- 3 2001 but I do know that the records for that study are in
- 4 \parallel the bibliography for the 2001 study. These are publication
- 5 dates, not dates.
- 6 Q. Okay.

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- 7 A. May 2001 is the publication and here it's 2002 but
- 8 this research bulletin was based on it's published in 2001
- 9 and 2002 is the same information
- 10 Q. Okay. Do you know if those studies, the main study
- 11 and the Cornell study were subject to what's been referred
- 12 to as peer review before they were published?
- 13 | A. The Maine study certainly was since it was published
- 14 in the Journal of Dairy Science, which is a peer review
- 15 | journal. I don't recall whether or not the Cornell study -
- 16 | the Cornell study, as published here I would assume was not
- 17 subject to peer review because it's an internal document.
- 18 It's a department bulletin. But, if they published those
- 19 results in a Journal in the meantime, then that would have
- 20 been subject to peer review.
- 21 \ Q. Okay. In the economics profession by the way, you
- 22 don't require a license for any governmental authority to
- 23 be an accountant, is that correct?
- 24 A. No.
- 25 Q. Okay, but so the function of peer review in the

economics profession is different than it is in the 1 accounting profession as Mr. -

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- Peer review is essentially an academic practice. not - it has more to do with the - a peer review doesn't involve double checking the numbers. I don't think that's a normal practice.
- 7 You mean the kind of peer review that Dr. Knudsen Ο. talked about doesn't involve double checking any numbers? 8
 - Α. No. Academic peer review in economics does not involve getting the raw data and double checking it. involves reading the paper and understanding it. arguments here are reasonable that the methodology was correctly applied to the extent that it is demonstrated in the paper but that doesn't mean that the - that does not mean that anybody checked or double checked the raw numbers.
 - So, theoretically a paper could pass peer review for methodology and didactic presentation of arguments but not have correct -
- I certainly don't mean to imply that it's a standard 20 21 practice to phony up the numbers for an economic standpoint 22
- I didn't mind to imply it either. Okay, that's not 23 just part of the review? 24
- 25 There are mistakes, it's not uncommon for Α.

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programming mistakes - a lot of methodology is now - a lot academic papers are very mathematically involved, involve a lot of computation and computer mistakes have been known to lead to wrong results. But again, I don't know that that is relevant to our discussion here.

- Okay now Mr. Ricciardi explored with you the nominal or the differences in the per gallon numbers on your Table 1, at various volumes Herbein vs Cornell. Do you recall that and you responded in part by indicating that there was some differences in the components of the numbers, as you recall?
- Correct, and those differences should be they should be on the record -
- 14 Ο. In Phoenix?

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- 15 No, from this proceeding from examination of the Cornell Paper and Mr. Irvins submissions. 16
- Okay, let me read to you from Page 35 of the Cornell 17 Q. study, just one sentence and see if this is part of what 19 you were referring to.

This is under the heading Plant Cost Per Gallon. We did not (in bold in the publication) we did not include the cost of labor for Blum- cost of packaging materials, cost of ingredients, depreciation expenses on equipment and structures, cost of distribution, selling expenses and general and administrative expenses in the calculations of

cost per gallon.

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Are those some of the items that, as Mr. Herbein's testimony, in this record, discloses. He included some of those that were excluded from the Cornell numbers.

- A. I need to look at it again to make sure that those, that that was that the numbers that are being described, with those exclusions, are the same numbers that I was using. They did several they did labor productivity and I think they did something with a couple of those crossed (inaudible) but not all of them. And I believe all of those costs are included in Mr. Herbein's numbers.
- Q. At least those that he identified in his testimony were included, certainly were included.
- 14 A. Yes.
 - Q. Okay. I have no further questions. Thank you, Dr. Cryan.
- 17 A. Thank you.
- THE COURT: Anyone else. You're excused, sir.

 Thank you very much.
- 20 Witness is excused.)
- 21 THE COURT: Off the record.
- 22 (OFF THE RECORD.)
- 23 THE COURT: Back on the record.
- Mr. Hollon is back on the stand, Mr. Beshore is about to question him.

Mr. Beshore, we've given him some materials, we've 1 2 given them some numbers, his testimony is going to be Exhibit 60, a table called Table A-1, is going to be 3 Exhibit 61, 5 MR. BESHORE: First Page which is Table A-1, a 6 multi-page exhibit. 7 THE COURT: The next one is - well, why don't you 8 explain them, go ahead. 9 MR. BESHORE: We've pre-marked four documents. Exhibit No. 60 is Mr. Hollon's statement. 10 (Whereupon, the exhibit referred to was marked for 11 identification as Exhibit No. 60.) 12 Exhibit No. 61 is a multi-page set of tables 13 14 which begin with Table A-1 and goes through Table 11 and a final unnumbered table. 15 16 (Whereupon, the exhibit referred to was marked for identification as Exhibit No. 61.) 17 Exhibit No. 62 is a three page document, 18 19 Producers Structure and Federal Milk Orders, May 2001. 20 (Whereupon, the exhibit referred to was marked for identification as Exhibit No. 62. 21 Exhibit No. 63 is a two page set of - a two page 22 document from an economic research service, USDA 23 publication, September 2002. 24 25 (Whereupon, the exhibit referred to was marked for

identification as Exhibit No. 63.)

And Mr. Hollon will refer to the exhibits in the course of his testimony. Before he presents his statement, I would like to briefly have him describe the exhibits to place some context in the - references to them in his statement, if we might.

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ELVIN HOLLON

Having been previously duly sworn was recalled as a witness herein and was examined as follows:

EXAMINATION

- 12 BY MR. BESHORE:
- 13 | Q. So, Mr. Hollon, could we turn to Exhibit No. 61.
- THE COURT: Well, give your name again, just so we have it in place.
- 16 WITNESS: My name is Elvin Hollon.
- 17 | Q. You've previously testified in this proceeding?
- 18 A. I have.
- Q. And you've identified yourself and we won't go through any of this again.
- 21 Let's start with what's been marked as Exhibit
- 23 A. Okay.

61.

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Q. Let's start with what's been identified as Table A-1,

the first two pages of Exhibit 61. Could you tell us what

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that document is?

A. Table A-1 is a comparison of the Class I price and the Blue Price of Federal Order 5 for each month of the years 2001, 02 and 03. Class I price and the (inaudible)price come from Market Administrator information and I earlier put in the record by Mr. Gooch, subtraction for the difference and divisor by a gallon ratio to get the per gallon difference average for the year. January's average difference per 100 weight was 68¢ per 100 weight, 5.9¢ per gallon and those calculations would be the same for each of the remaining years.

Table A2 is the identical type of comparison of Federal Order 7. The data comes from the information put into the record by Mr. Duprey on Class I price and (inaudible) price. The calculations are the same so for 2000 the average monthly difference was \$1.03 and the difference between Class I price and (inaudible), the Class I price being higher and the average on per gallon basis was 8.8¢.

Table B is a summary of data discussed a little more fully in my testimony but it comes from information that we got from the Information Resources, Inc. an industry that reports data from grocery store sales. They have a data base that they publish information out of regularly and that you can purchase data from. We got data

relative to grocery store sales of fluid milk and we attempted to some computations based on those - that data at the average day sales and this data simply - that 30 million pound producer-handler would be selling a thousand or a million pounds a day, 116 thousand gallons or 25.8 trailer loads per day and these are all conversions that are pretty standard in the industry.

- Q. If you would turn then to the next part of Exhibit 61, a two page table labeled as C-1.
- A. Table C-1 is a calculation made for Federal Order 5.

 All of the numbers on the first page of Table C-1 come from published Market Administrator sources, the Butterfat and Producer Milk, the Butterfat in Class I are published every month. This would be again data provided by Mr. Gooch, and it's a part of his regular submission. The various uniform skim price or blend price, uniform skim price, uniform butterfat price, Class III and IV price, Class III skim, Class III butterfat, Class IV skim, Class IV butterfat, those are all regular monthly Market Administrator publications.

The last two columns - the choice between Class III and Class IV, what's the lowest skim price and the butterfat price is the same.

The next Table, the next page, continues this computation for Federal Order 5 and all of these numbers,

except IV, the producer-handler blend which is near the far right and the uniform price test, those are numbers again provided by Mr. Gooch, but every other number on the page is a calculation.

The purpose of this table is to try and get some estimate of a producer-handlers balancing costs, the assumption that underlie this table is, first of all, that a producer-handler would have a 90% Class I utilization in his plant, that is very near the average for the order, based on our SMA experience of the Class I customers that we market to.

So, if you had a 10 million pound producer milk, and the 10 million - you could use one pound or a billion pounds but the ratios work out to be the same. So if you had a 10 million pound producer, based on the average in the market, you'd have 379,000 pounds of butterfat. You subtract that from the 10 million and you'd have 9,621,000 pounds of skim. If you were a 90% Class I customer you'd be selling nine thousand pounds or 9 million pounds of Class I. You'd have an appropriate multiplication for the pounds of Class I skim and butterfat. The remaining 10% you would have so much skim and so much butterfat so that would be your product sales mix. So those would be quantities.

If you take the prices from the first page, Class I Skim times the Class I Skim pounds, Class I Butterfat

times the Class I Butterfat, you extend all those multiplications across the page for his presumed 90/10 allocation and that he was able to market or he sold his surplus at the lowest of all the Class III skim price or Class IV skim and butterfat, he would have a gross value - a test in this in January of 2000 of \$1,324,317. Divide that back by the pounds of producer milk and that he would have in his hand a producer-handler blend of \$13.24. If he elected not to be a producer-handler instead a regulated handler or make the farm side of his plant also be a producer on the order, he would have a blend of \$13.57, so that difference is what, in this hypothetical situation, they gave up 33¢ a hundredweight.

If you perform that calculation all the way through you would get for the calendar year 2000 an average of 31¢ a hundred weight or 2.7¢ per gallon.

- Q. And that's an estimate of a balance in cost?
- A. An estimate of a balance in cost, again assuming that the return is the Class price and then the lowest option at Class price.
- Q. Okay. Turning to the next 2 page table, Exhibit 61, table C-2.
- A. All of those same types of calculations would be repeated. The exception being the effective prices would be the Order 7 prices, instead of the Order 5 prices.

- Q. So it's the same as C-1 except it's for Order 7 rather than Order 5?
- A. That's correct.

- Q. Okay. The next one page exhibit, Table D.
 - Q. Table D is data that we gathered from the Market Administrator data on the listing of plants. We asked each Market Administrator office to furnish us, and we also went to the internet and looked at the published data for the plants that were listed as producer-handlers for exempt plants.

We then went into each of the markets and talked to our own marketing people and identified, from that list some who were listed as exempt were - their business was producer-handlers so we've got those listed for the month, I think this was May of 2003 where we had some business relationship, which was not a lot with producer-handlers in this market. We did not have enough relationship to get any greater estimate of the size, other than from Maple View Farms in Federal Order 5, they were greater than 150 thousand pounds because they were listed as a producer-handler, not an exempt plant.

The remaining businesses that we identified through our information in the marketplace as being producer-handlers, the only volume information that we could come to was that they were less than 150 thousand

pounds. So again, these were the listings for the month of May 2003, in Federal Order 5 and 7.

I think it's probably worthwhile to point out, at this point, it may forestall a question or two, that across the Federal Order reporting process there's not necessarily an absolute definition that each Market Administrator has to adhere to as to how they may report a producer-handler or an exempt plant. So, some Market Administrators may actually report producer-handlers because that's their business makeup, whether they're greater or lesser than 150 thousand pounds. Some choose to report them as an exempt plant because they're smaller than that volume, even though their business makeup may be a producer-handler.

There was some questions of, I think, both Mr. Gooch and Mr. Duprey on Monday about that fact and they agreed that that was true, that there could be businesses, for example in Order 7, the College of the Ozarks is clearly a government or a university but it's listed with these plants. So, we've sorted out here those differences.

- Q. Okay. There were two other producer-handlers reported on the handler list for Federal 7.
- A. That is true, I should have included them, I did not.
- 23 Q. Well those two were do you remember who they were?
- A. Braum's Dairy and Martin's Dairy. Those farms/plant operations are not located in the boundaries of over 7,

they're located in boundaries of over 32 but they nonetheless market into Order 7.

Q. Route disposition No. 7?

- A. Route disposition No. 7.
- Q. Do you have any estimates from DFA, personnel or other industry information with respect to the size of those producer-handlers?
- A. The Braums operation is somewhere in the range of 12 million pounds of milk a month.

MR. RICCIARDI: Your Honor, I have a problem.

The problem is, now I have estimates and I realize we're now using hearsay. We've got now, one or two levels of hearsay. I have no idea and I can't cross examine what he's just testifying about concerning what their volume is because Braums isn't here, somebody reporting that the Braums - and whether or not some guy in the field somewhere is picking up the phone and telling him. That's not the kind of information that the Secretary should rely upon and not the kind of information that I should have to cross examine without having them here and I move to strike that.

MR. BESHORE: One response, with respect to
Braums they testified in the other proceeding, which is a
matter of public record and provided at least some
information that allows people, knowledgeable people in the
industry to have a very good estimate of their production.

THE COURT: Are we saying they're less that 150 thousand pounds?

WITNESS: No, sir, Braums is in the range of 12 million pounds of milk and Martin Dairy in the range of 1 million.

THE COURT: How do you know that?

WITNESS: One is through industry contact, the other is through publications, (inaudible) and the number of animals on their farm. The other is to the nature of their businesses. They own some 300 businesses.

THE COURT: I won't strike it. I'll allow that this is what witness's knowledge is. Of course, the real numbers should be known to the Market Administrator in the government.

MR. RICCIARDI: They may or they may not be Judge and they may and they may not be part of this hearing.

I'll also tell you, based upon the information requested by Mr. English, as I recall, when Braums was, in fact, one of three, there was all of about a million pounds in those three months so how in the world can we have 12 million pounds when, if they're one of three, the total for that month was 1 million

MR. BESHORE: I don't know whether Mr. Ricciardi is trying to intentionally confuse the record, but he's comparing applies to oranges. Mr. Hollon can explain that

readily.

MR. RICCIARDI: My intention is not trying to do anything. I'm just trying to get some information.

THE COURT: Well I just want to make sure the record is clear. Can you explain that?

WITNESS: Yes, sir.

THE COURT: Go ahead, sir.

WITNESS: The information that was offered and provided was the pounds that were told by those three into federal order 7 so that would be a subset of Braums, and in that case Martin Dairy and whoever the third one was.

MR. BESHORE: Promise Land Dairy.

WITNESS: Promise Land Dairy in that particular month.

THE COURT: Well I'm not going to strike it, I'm going to allow it. Your objection is overruled.

- Q. And do you have an estimate, Mr. Hollon, for the size of the Martin's Dairy in Humansville, Missouri?
- A. Approximately a million pounds per month.
- Q. Okay. Would you turn then to Table E of Exhibit 61 and tell us what that represents.
 - A. Tables E and F go together. Table E represents information that I solicited from each market Administrator Office. I asked them, in advance of the producer-handler, series of producer-handler hearings to provide me with

information where they could and chose to with regards to the number of producer-handlers in the market, and so they gave me both a count and again a list just like has been provided in this record so I was able to count through those.

I asked them to provide me with a percentage of the market Class I held by all producer-handlers in the market and you can see in Federal Order 5 there was - ran through the restriction limitation as was pointed out on Monday, where there were too fee handlers to report.

On Federal Order 33, the Market Administrator - there were more producer-handlers but the Market Administrator chose to restrict that information.

And Federal Order 131, there were too few handlers to report.

I also asked them for the average monthly Class I volume for all producer-handlers in the market and the information that I got from the various Market

Administrators who were able, or chose to give to me data and then the average monthly Class I volume for the medium sized producer handler in the market. And again, the data that I got from those who provided it to me.

MR. RICCIARDI: A point of clarification, Your Honor, on Table E so we can hopefully save some time.

Federal Order 6 and 7 is combined. All the other

ones are separated out, in terms of the number of producerhandlers in the market and I wonder if that was intentional or an oversight. Perhaps we can get that corrected so I don't have to go through that point on cross examination.

THE COURT: Can you explain why there is a combination of 6 and 7?

WITNESS: That was the way that they reported it.

THE COURT: Anybody know why? Who reported it, the Market Administrator?

WITNESS: Yes. I think the answer is that there is only one in Federal Order 6 so it's a frequent practice to combine data where there may be - , for example, in the tables when they were going back and forth about the pounds of production and there was an other column, that's a pretty frequent occurrence and so I think that's the reason for this.

THE COURT: Well, that's his understanding and if we need to go further I think somebody from the Government can be asked that.

All right, go ahead.

- Q. Was that all you had with respect to Tables E and F?
- A. Table F continues, I further asked each of the Market Administrator offices to take the data that they had given me and if there were a sufficient number of producer-handlers to divide them into groups, into thirds and give

me some descriptive statistics for each of the groupings.

So for the information that I - for those who responded, that's the data that's out there. There was one Market Administrator on 126 who responded that their data was not able to be done by thirds but they did by halves, so they had a combination of small and medium is the way they marked it.

So that data did begin to give me some idea of what the average size producer-handler was in the country and some idea of the extremes, what were the large and what were the small.

- Okay, Exhibit 61, Table G is a one page. Do G & H go together.
- 14 Α. Yes, that's correct.

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- 15 Okay, could you describe 61G and H then.
- No. 61G and H is the same type of request for data of each of the Market Administrator office with regard to the 17 distributing plants in their market. 18

So, in E & F I asked for data about the producerhandler operations and in G I asked for data about pool distributing plant. So each of them gave me numbers and again, go back to the tables and add up those numbers that they gave, the percentage of markets Class I share, held by all distributing plants, the average monthly volume for all distributing plants, many gave me information on the medium

size of all distributing plants.

Then I also went back and asked them to break down the distributing plants by the same, third, third, third and got data from each market again except Federal 131 where they was too small a number to report.

For example, the first block, average monthly Class I volume for the smallest one third grouping of all 7 8 plants in the market, Federal Order 1, how many plants that was the average monthly Class I volume was 1,725,000, the Federal Order 32 had the largest average was 6.7 million. That holds all the way through. The last three columns deal with percentages of Class I held by each of the groupings.

This then gave me some idea of the average size, and small and large distributing plants across the entire (inaudible).

- Q. Okay, now the next two pages of Exhibit 61 is a data set, two pages, titled Table 11. Can you identify that please?
- A. Table 11 was information provided by the Arizona/Las Vegas Market Administrator. It's something that's published by the Market Administrator. It was also an exhibit that was in the Phoenix hearing on producer-handlers. This exhibit was from Market Administrator data. It's calendar year 2001, 2002 and 2003. This table shows the Class I in

area by pool plants. The second column shows Class I in area, and that's pounds of Class I sold in the marketplace by other plants and there is a footnote at the end of the table that points out - Note 2, it says other plants also includes producer-handlers beginning March of 2001. So, as you run your finger down that column you can see in calendar year 2000, your average would be 13 - 14 million pounds of sales. If you run your finger down to 2001, you get January and February and when you get to March you see that the number increases by quite a bit and so the implication there is that the majority of that increase is from the inclusion of producer-handlers into that number.

Q. Okay, and the final page of Exhibit 61, in this hearing, is a one page chart entitled Federal Order 131, Estimated Blend Price Calculation.

MS. DESKINS: Your Honor. At this point I do have an objection as to relevancy. Unless there's a typo, Table 11 refers to Order 131 and now this next one is also 131. I don't see the relevancy for this hearing.

MR. RICCIARDI: Your Honor, if I may I'll be joining the objection.

THE COURT: All right.

MR. RICCIARDI: It is clear that what's really going on here is that the proponents are attempting to relitigate some things that we are already in process of

litigating, 131 and 124. They've now included that they did it already with Mr. Herbein and now included, as Ms. Deskins mentioned, they included Table 11 from the hearing on 131

MR. RICCIARDI: What we have is an attempt to basically bootstrap from the ongoing 131 and 124 (inaudible). The last two - the last three pages of this exhibit, Table 11 and then the following one, is information that was only related to 131. Now, I know the argument is going to be made, somehow what's going to happen is that that is relevant to this because it's some kind of nationwide problem. Well, the fact is, Judge, that's winking at the problem. The problem here is they have to litigate what's going on in 507. And these pieces of paper, these documents, don't have anything to do with 507, they should be excluded.

THE COURT: What would you say to that, Mr. Beshore?

MR. BESHORE: What I would say to that is that we are not in any way attempting to re-litigate the hearing, which Randall has enclosed, I would note. This has nothing to do with that. What we do - propose to do - in here - attempt to do, I should say, is cite some of the data which documents events that have occurred in the Arizona area to show them, as a case study, of what can and we believe is likely to happen in other markets if regulations are in

place to prevent that marketing disorder.

Now, this regulation is preventive, we agree.

We're not documenting chaos at this time in this order.

Just as the proposal that Mr. Ricciardi's client advocates,
he's not even a producer handler now, but he wants to
change the producer handler regulations here on a
prospective basis. That's what we're doing, it's
prospective. This is a case study of what can happen if we
don't have the regulations we're proposing.

THE COURT: How many times has your client produced? The one that we're talking about that couldn't conceivably become a producer handler?

MR. RICCIARDI: Less than three nights.

THE COURT: Less than three nights, so it wouldn't be knocked out by this at all?

MR. RICCIARDI: Oh, no, not at all, Judge. Let me just address the issue.

THE COURT: Yes.

MR. RICCIARDI: If I get a stipulation that there's no disorderly marketing of 507 that's created by any producer handler - and I'm (inaudible) now, then I will make a motion at this point that without a disorderly marketing that we cannot make any kind of change to 507 in the limitation they're talking about.

THE COURT: Well, obviously they're not going to

1 give you that stipulation. MR. RICCIARDI: Well, I think they just did, 2 3 Judge. THE COURT: Well, I don't think so. 5 MR. ENGLISH: No, we're not, and besides which you're ignoring competitive milk producers and 43 years of 6 7 law. MR. RICCIARDI: I'd like to find out what their 8 9 evidence is going to be on disorderly marketing (inaudible) THE COURT: All right. 10 MR. ENGLISH: Allow the testimony to come in and 11 we'll hear it. 12 THE COURT: Let me hear from Mr. English for a 13 14 moment. 15 MR. ENGLISH: Your Honor, thank you. First of all, I think this is (inaudible) be 16 litigating. This is an administrative proceeding, not 17 litigation. That's why the rules are what they are. And 18 19 the record is closed and plainly closed as to Orders 124 and 131, and that's not what this is about. 20 Let's look for a moment what Table 11 really is 21 about in comparison to the rest of exhibits (inaudible). 22 Immediately prior to Table 11, which is (inaudible), we 23

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have a number of tables, E, F and G. All of which have

restricted data for Order 131, as opposed to the data in

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that table to be obtained from non-restriction. 0

What Table 11 is, is a non-restrictive version, the best we can get, of what would be available on Tables E, F, G and H for Order 131. Were it to be available. That is why (inaudible). We don't have a breakdown by 130, but we have the total (inaudible) in the area by class. That's the best we can have, because the market administrator is not going to give that.. We don't have the breakdown (inaudible). So, we have at least the breakdown in that column, based upon that material starting to become available for that material.

Table 11, thus, is a methodology for completing the material that is missing on Tables E, F and G and H. Therefore, in a way, not allowing it would create incompletion for the rest of the exhibit.

THE COURT: All right. Well, I'm not going to grant the objections or motions at this time. However, you can renew them later after we hear some more evidence. I'm not sure how it's going to be used by the witness. I think the way that Mr. English puts it is very interesting, but I'm not sure if that's the testimony.

So, we'll hear from the witness. Go ahead, sir.

EXAMINATION

BY MR. BESHORE:

Q. I think we were on the last page, and maybe - strike

that.

MR. BESHORE: For purposes of keeping track of these could we take Table 11 and mark that as I, just the next number or next letter in the exhibit. And the last page of Federal Rule 131, ask that be marked as (j). So when we come to them in the statement (inaudible).

THE COURT: 61 I will be two pages?

MR. BESHORE: Yes.

THE COURT: And 61(j) will be the final page of Exhibit 61?

MR. BESHORE: That's correct.

THE COURT: Okay. What is 61(j)?

MR. BESHORE: 61(j) is a computation made by the Market Administrator that was a part of the hearing District Handler hearing. It was a comparison of the effect, the hypothetical effect, on the - - price in Federal Rule 131 of a producer/handler of the 18,000,000 pounds. It was adjusted for various - for components and for location in the pool. For example, in 2000 the effect of that much Class I being taken out of the pool, which is what would happen if a producer/handler of that size were there, would be 14 cents. In 2001, the same 14, in 2002 12 and through seven months in '03, which is when this was made, 10 cents. And the purpose of this was to give some idea of the potential impact that a producer/handler operation may

have if those Class I dollars weren't available to the pool.

THE COURT: Okay. Now, we've marked two other exhibits, 62 and 63, which you refer to in your statement. If you would just briefly identify those two documents.

MR. BESHORE: Producer Structure and Federal Orders, May, 2001, Exhibit 62 is an AMS publication, it is available on their website. I don't think it's available in a printed booklet form, that I'm aware of. It is a study done on the size of dairy farms located in Federal Orders. It's commonly known in the industry and it has data, methodology and a table that has - gives some idea of the distribution of dairy farms within all Federal Orders throughout the United States by size.

THE COURT: And Exhibit 63?

MR. BESHORE: Exhibit 63 is an ERS, Economic Research Service, publication. It's published in the Agriculture Income and Finance Outlook, publication number AIS79, September 2002. It's two pages. There is a - one page has four figures on it, four graphs on it. It documents average ownership and operating costs for a dairy of less than 50 cows. Second documents average operating and ownership costs for a dairy with 500 - 199 cows. A large dairy in their terms, 200 to 499 cows. And then what they term an industrial scale, 500 cows and over. Those costs range from an average of \$15.81 on the smallest size

to \$10.46 for the largest size. And the variation in those 1 2 costs get smaller as the farm size gets larger. 3 THE COURT: Okay. Now --MR. BESHORE: I'm sorry, the second page is the 4 5 supporting documentation for that - those graphics. 6 THE COURT: Now, are you prepared to proceed with 7 the exhibit 60, which is a prepared statement? 8 MR. BESHORE: I am. I would note for the record, 9 for everyone's information, Mr. Hollon may, and will deviate from the pre-printed text of Exhibit 60, a couple 10 of points, at least, and he will point that out for the 11 record when he does. 12 THE COURT: Very well. 13 14 THE WITNESS: Testimony of Proponent Cooperatives 15 Southern Marketing Agency, Inc. --16 THE COURT: What's your speed per minute again? THE WITNESS: 1.5 pages per --17 THE COURT: Go ahead. 18 19 MR. BESHORE: Go ahead, sir. Milk Marketing Order Hearing Docket 20 THE WITNESS: No. AO-388-A15 and AO-366-A44; DA-03-11, Atlanta, Georgia, 21 February 23, 2004. 22 The issue of large unregulated producer handlers is very 23 serious. If not corrected it has the potential to 24 25 completely 1 undermine the Federal Order system. Large

unregulated producer handles have a distinct competitive 1 2 advantage that they will naturally move to exploit unless the provisions we offer are adopted. Regulated handlers 3 will not be able to maintain market share and will force 5 suppliers to reduce prices in order to maintain the viability of their operations. The problems we will 6 7 outline are not an industry secret. The expansion of this 8 "loophole" is growing rapidly. It some cases retailers 9 have become sophisticated enough to understand the advantage and seem to be recruiting producer handlers for 10 supply. Just as in the initial hearing in Phoenix, there 11 12 are likely some individuals in this room today who are here to get "schooled" on how to exploit these provisions and to 13 14 learn whether or this loophole will be there in the future for them to exploit. The issue has even led to --15 16 MR. RICCIARDI: Your Honor, I don't want to interrupt, but I assume you want to take out, just at the 17

THE WITNESS: No, --

initial hearing in Phoenix --

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MR. RICCIARDI: -- in the testimony?

THE WITNESS: -- I did not.

MR. RICCIARDI: You want to leave that in?

THE WITNESS: I do.

MR. RICCIARDI: Your Honor, this is another issue. Now we're - again we're in Order 131.

THE COURT: Well, he's giving general state- - go ahead, sir.

MR. RICCIARDI: Okay.

THE COURT: Go ahead.

THE WITNESS: The issue has even let to discussions in some portions of the US dairy marketplace to lower regulated prices in order to provide some competitive equity.

The drive to exploit this loophole is or will create organized, disorderly marketing. There would be no advantage to exploit without first an Order and then the exemptions granted to producer handlers. In this case the nature of the provisions are causing disorderly marketing.

Legal Authority to Regulate Producer Handlers

There has been an undercurrent of discussion and activity attempting to establish the position that the Secretary has no legal authority to regulate producer handlers. The

no legal authority to regulate producer handlers. The simple fact that we are at a Hearing announced by the Secretary and supported by the Departments' Office of General Counsel should be reason enough to dismiss this thought. It is our understanding that the Department will not go to a Hearing without a determination that the Hearing proposals could legally be adopted.

This issue has been thoroughly reviewed and briefed in prior hearings and decisions.

The next sentence, We - insert the word support - the conclusions so reached that the Secretary has any and all authority to regulate Producer Handlers in her effect - efforts, I'm sorry, in her efforts to provide for orderly marketing conditions.

Basic Position

Our reason for participating in this hearing can be summed by the Secretary's comments in 1989.

The purpose of the Federal Milk Marketing Orders is to
establish orderly marketing conditions for producers
who are the regular suppliers of milk. In its
simplest terms, this is accomplished by establishing
minimum prices for milk in accordance with its uses
and providing for the pooling or equal sharing of the
proceeds from the sale of milk in all uses among all
dairy farmers supplying the market.

Any time that milk is sold within a Federal ordering marketing area and such milk is not priced by the order, the ability of the order to maintain orderly and stable marketing conditions for milk may be impaired. When milk of a producer-handler is sold in a Federal order milk marketing area, such milk is not priced by the order. In such case, the order does not provide uniform regulated pricing among competing handlers since fully regulated handlers must pay the

minimum order class I price for milk in fluid uses while producer-handlers are not required to do so. This raises the potential for competitive inequities among handlers. Furthermore, there is not an equal sharing among all dairy farmers in the market for the returns from the sale of all milk in all uses since producers whose milk is being priced under the order do not share in the Class I sales of producer-handlers.

The cite is 54 FR 27182 June 28, 1989

The key point here is there are circumstances where the activity of producer-handlers can thwart the operations and intent of Federal Orders. For Dairy Farmers of America members Federal Order provisions are a key component of their total marketing plans and when the Orders' ability to function as intended is impaired we are concerned.

We intend to demonstrate in support of our proposals that the operation of large producer handlers in both Orders 131 & 124 and many other federal orders.

MR. RICCIARDI: And, Your Honor, I'll object, this part of the statement - it's clear that this is the statement he used in 131 and 124, and that's what they're using it for. Your Honor, are we going to let - whether we call it re-litigate or have another Administrative Hearing

to go over this stuff again that we already did?

THE COURT: I'm going to allow it as background.

Go ahead.

MR. BESHORE: The point is made and it's on the record. It's got an automatic exception, I think we ought to go on with it.

MR. RICCIARDI: Well, Your Honor, we note our objection, too, which this is beyond the scope for the (inaudible) of this hearing. This hearing is not about Orders 131 and 124.

THE COURT: Well, I know it's not, but it's about this hearing and they're pointing out that - their point is, whether it's a good point, that the Secretary is going to say, well, this is what makes me decide one way or the other, I don't know. But their point is and their argument is that there's some problems in 131, in their opinion, and that the Secretary ought to take those problems into consideration when he has to deal with producer handlers here as well. That's the point.

MR. RICCIARDI: Your Honor, we've had three weeks on 131 and 124, the Secretary will that information in the record.

THE COURT: Well, but it may be that they decide this hearing before they decide the other one and they want to make sure that if they - it's decided, they get -

they've got some evidence here for the Secretary to act on 1 2 a producer handler exemption. That's what I think it is. I may be wrong, but I 3 4 - part of what I think it is. 5 MR. BESHORE: Well, it's all the same. You know, 6 we could have testimony that simply and blatantly 7 speculates about what could happen if a proposal is not 8 adopted. This is an attempt to be better than that, but to 9 show what actually happens when these regulations aren't in (inaudible). 10 THE COURT: I think it's appropriate testimony 11 12 for an amendment hearing for Marketing --MR. RICCIARDI: I think what we have is a 13 14 speculation and supposition hearing, that's all we're going to have. 15 16 THE COURT: Very well, sir. All right, enough of that. Let's go. 17 THE WITNESS: Does that count for my minute and a 18 19 half? 20 (Laughter) 21 THE COURT: No, you get a reprieve, go ahead. THE WITNESS: I'll pick up --22 23 We intend to demonstrate in support of our proposals that the operation of large producer handlers in 24 25 both Orders 131 & 124 and in other federal order:

1	1) Can draw sizable dollars out of the order's blend pool -
2	blend price pool - that's not allowing for an equal sharing
3	of the Class I revenues generated by the operation of the
4	Order for all regular suppliers to the market;
5	2) Have serious competitive impacts on handler equity
6	causing a loss of sales to fully regulated handlers;
7	3) Have the ability to service multiple retain accounts thus
8	impacting competitive pricing in the market;
9	4) Have balancing costs that are a small percentage of the
10	advantage offered by avoiding class prices.
11	5)Are larger in some cases than many of the regulated
12	handlers in the Federal Order system;
13	6) Are statistical outliers in terms of size in the Federal
14	Order system and that our proposal will have no impact on
15	the current operational ability of nearly all of the
16	producer handler operations in the Federal Order system;
17	and
18	7) Have economies of scale on the fluid processing portion
19	of their business and in the area of costs of milk
20	production that have the potential to generate significant
21	revenue streams that can be used to capture market share
22	from other regulated handlers.
23	Impacts to the Producer Blend Pool from the Order 131
24	Experience

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I wish at this point to add two sentences to my

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prepared statement that are not printed. And I say that this information was introduced in the record in the Phoenix Hearing of the Producer Handler Hearing, and have been included in the data record for this Hearing. I call attention to this information as a case study example of what the potential for impact at a large producer handler may have on a regulated market.

The producer handler Class I revenues are - I'm back to page 4 in the prepared statement.

When producer handler Class I revenues are not shared with the market wide pool, dollars are lost to the remaining producers in the Order. Since exact producer handler data is restricted from publication by Federal Order 131 for confidentiality reasons, we can only make inferences to their exact volumes. But in a published table by the Order 131 Market Administrator titled Class I In Area Routes by Pool Plants, Producer Handlers and Other Plants Arizona Las Vegas Order (FO 131) January 2000 through June 2003) --

And that will now be Exhibit 61 I.

-- there is enough detail to make a reasoned estimate that Producer Handlers account for 12.8 to 19.1 million pounds of Class I In Area Route Sales. (that is the last number published without producer handlers subtracted from the high/low month with producer handlers) The difference between the monthly totals for February and March of 2001

represents the volumes of producer handlers in the marketplace and from other Order plants. Based on our knowledge of market conditions and of producer handler operations in the market we believe that large producer handlers represent the majority of the volume difference. The revenues from sales, to the extent they are from producer handlers, are not shared with other producers in the pool.

When these sales are priced on a component based and adjusted for location they result in a reduction in producer funds of \$0.05 to \$0.29 cents per hundredweight. For the 43-month period measured the average reduction is approximately 12.5 cents or based on an average monthly pool of 254 million pounds - \$317,000.00 per month. We consider that sum significant. It seems unreasonable that the actions of primarily of a single entity could cost all producers in the marketwide pool \$317,000.00 per month. (Exhibit 61, Table J - Federal Order Estimated 131 Blend Price Calculation Possible Effect of an Additional 18,000,000 Pounds of Producer Milk in Class I at Market Average Class I Butterfat at Test and \$2.10 Class I Location Adjustment.

Impact to the Competitive Relationships Between Processors and Retailers

The starting point for the measure of impact is

the comparison that the regulated handler pays class prices 1 2 for the mil used in his plant but the producer handler accounts to their operation at the blend price. The table 3 Comparison of Class I and Blend Price Federal Orders 1005 CY 2000 - 2003 (Exhibit 61-Table A1)(Table A2 shows similar 5 comparisons for Order 1007) detail this difference. 6 7 annual averages, when expressed in cents per hundredweight 8 range from \$1.03 to \$1.24 or on a per gallon basis from 9 \$0.88 per gallon to \$.107. THE COURT: 0.88 per gallon to what? 10 THE WITNESS: To 0.107, and those numbers are 11 taken from Table A1. 12 MR. BESHORE: Could you give the per 13 14 hundredweight? 15 THE WITNESS: \$1.03 to \$1.24. 16 THE COURT: Let's go off the record for a moment. (OFF THE RECORD) 17 THE WITNESS: I'm sorry, I misinterpreted my own 18 19 table, so let me try that again. 20 THE COURT: Okay. THE WITNESS: Taken from Table A1 and A2. 21 22 The annual averages, when expressed in cents per hundredweight range for Federal Order 5 \$0.68 to \$1.03 per 23 hundredweight. (For Federal Order 7, \$1.03 to \$1.24 cents 24

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per hundredweight, or on a per gallon basis for Federal

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Order 5 from \$0.59 per gallon to \$0.089 per gallon.) (For Federal Order 7, \$.088 per gallon to \$1.07 per gallon.)

For a business that makes bids based on multiple decimal points, this difference equates to a sizable and significant competitive advantage. Testimony by various processors here will further detail the competitive strains caused by this sizable price difference.

At this point I would like to insert two comments. One is that Mr. Herbein and Mr. Lee pointed out that in their experience, both from the accounting with various businesses; and Mr. Lee from his experience in his day to day activities, that a range of less than a cent per gallon was a significant number.

However, the point to remember is that Order provisions that allow large-sized producer handlers to avoid regulation but still compete with regulated handlers in the marketplace cause disorderly marketing issues.

Processors face competitive challenges on several fronts.

Testimony from processors will further detail but I would like to characterize several from my own experience in marketing bulk milk to processors. Milk marketing and pricing is a process of continual negotiation. Day to day changes in market conditions always call for a new look at prices. If my processing customer faces new competition from their competitor they will always ask about the price

- and how they can get a lower one. Milk from producer handlers can be and is used by retailers to "leverage" their supplier for a lower price and stay competitive themselves. Usually the "lowest price" puts pressure on every other price. To get some idea of the pervasiveness of the ability to put downward pressure on prices we have developed two tables.

Exhibit 61-Table B Ability to Service Retail

Accounts by Size of Processor uses several calculations to arrive at relating the volume of milk packaged by a handler to the common unit of delivery - a trailer load. We show this calculation for a variety of sizes from 30 million pounds per month of processing capacity down to 100,000 pounds. The top end of our table would encompass the largest processing plants in the US and the smaller end would encompass the majority of producer handlers in operation today.

The volume limitation measure we have proposed - 3,000,000 pounds per month is still sizable. It would allow the producer handler to deliver 2.5 trailer loads of gallon jugs of milk to a single or combination of retail accounts per day. This volume would be enough to cause a significant competitive reaction in the marketplace. A retail chain of several stores in a nearby suburb market with pricing driven by the gap in the producer handler

price versus the regulated handler price would get the attention of the remaining handlers in the market. They would be sophisticated enough to know whether the marketing strategy of that store (or chain) was driven by "every day low price" or a random promotion as a loss leader. If the strategy were not a very temporary "loss leader", they would press their milk supplier for a reduced milk price in order to compete. Milk is a major category for retail sales because it is a rapid turnover item. A retailer must be competitive on milk prices in order to stay in business.

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We attempted to quantify the number of stores that might be serviced by the 3,000,000 pound per month producer handler by contracting with Institutional Resources Incorporated to provide us data on milk sales per store. They have a store universe of 12,800 stores representing approximately 80 - 90 percent of the universe of US grocery This population does not include super stores or stores. club stores, drug stores selling food or convenience stores. From this population they provided data on 3,200 stores that represented the smallest 25% of their store (Stores are stratified based on total sales sample. receipts of all commodities.) The average store in this subset (the smallest 25%) sold 1,070 gallons of white milk per week. At the ration of 4,500 gallons per trailer the 3,000,000 pound per month producer handler could service 74

stores per week with gallons. That calculation is 4,500 divided by 1,070 times 2.5 times 7.

Using the remainder of the universe of stores, in this case the largest 75% of the population, the average store sold 4,425 gallons per week. The 3,000,000-pound per week - I'm sorry, the 3,000,000-pound per month producer handler could service 18 stores of this size per week. The stores that make up this subset could easily be a metropolitan retail grocery chain with a reasonable market share. In both cases, a competitive problem is caused by exploiting the price difference allowed by the lack of regulation of the large producer handler. In our experience when this occurs the bottling plants which we sell raw mil to face tremendous "bottom line" pressure and ask us for price reductions. This situation is quantified in Mr. Herbein's exhibits.

One rationale given for not regulating producer handlers is that they have costs that absorb any potential gain from no paying regulated prices. This argument has been offered extensively in previous hearings.

The cost arguments seem to be premised on two points: - that operational costs and balancing costs of producer handlers are greater than for regulated handlers, and for this justifies ignoring what would otherwise be a significant competitive advantage. There will be evidence

at this hearing that producer handlers over 3,000,000 pounds do not suffer significantly lower operational or balancing costs than the regulated handlers of the same size - same or larger size.

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Mr. Herbein's exhibits detail the fallacy of these arguments from the standpoint of operational costs. In the Exhibit 57 - Cost Structure of Fluid Milk Plants of Various Sizes he has detailed the cost for operating plants of various sizes. For the size plant that most approximates the majority of producer handlers - the 90,000 pound per month monthly volume the argument that costs absorb the benefit seems to hold true. That plant size details an "operating cost only" - and the numbers in his handout were \$.932 for Federal Order 5 and \$.950 for Federal Order 7 per gallon, or approximately \$0.37 more per gallon than the cost for the plants within the range that we propose ending the producer handler exemption. price per gallon advantage gained between the blend and Class prices (as noted previously) is more than eliminated by the cost differences between the normal sized producer handler and the next closest, smallest sized larger processor. As shown in the Herein data the cost "spread between what Mr. Herbein identifies as the "C plant" (which most closely approximates the average fluid milk processing plant in the US) and the "D plant" (which approximates the

expected size of the Sarah Farms plant) are reasonably close. No logical argument could be made that a producer handler larger than the average sized Federal Order processing plant needs an exemption so that he can compete. Nor should a smaller sized producer handler (between our proposed 3,000,000 pound per month limit and the average sized Federal Order plant), as shown in the Exhibit, need an exemption to compete with smaller regulated plants.

Furthermore, in keeping with marginal economic principles, the cost curve flattens out as volume grows. So, the larger plant can add volume at little additional cost. A large producer handler who does not pay regulated prices, would easily be able to gain market share at will. This seems to describe the retail market scenario in Order 131, and is the concern in Order 7 and 5 as well. This would be an example of disorderly marketing, as I will discuss further in my testimony later.

Again, the next 1, 2, 3 paragraphs talk about the situation that we found in Phoenix, and again, that they are designed to provide a case study example of what we're concerned could happen in this market.

Mr. Herbein's exhibits further develop the principle that a regulated handler cannot service a segment of the market, known to be regularly supplied by producer handlers, - if must pay the full regulated prices. Exhibit

25-E titled Comparative Analysis of Returns to Producer Handlers and --

MR. BESHORE: Could 25-E - you mean Herbein Exhibit E?

THE WITNESS: Yes.

MR. BESHORE: Okay, of 57?

THE WITNESS: -- Regulated Distributing Plants
Supplying a Warehouse Store demonstrates that for the
superstore/club store category using industry derived data,
a handler paying regulated prices cannot service the store
with any return or with a with a return so minimal that he
could not remain in business. This Exhibit does not allow
for any "profit" for the processor and still does not show
a viable return. Equally concerning is that the return for
the producer handler is substantial and viable. Certainly
this data speaks to the issue of "inequity of handler
prices".

Additionally, this Exhibit contains no values for premiums, a fact which a Southern Marketing Agency member cooperatives have an interest in. With no premium value the producer pays for all of the market service costs and further depresses producer returns. If our customers can't be profitable - then neither can SMA member cooperatives and their member dairy farmers.

The remaining five exhibits (Exhibit 57G through

K) detail similar comparisons for the five size ranged processors we reviewed earlier. All would lose money paying regulated prices and servicing this type of account at the prevailing prices in the retail market. In fact it would take a producer handler bigger than "C" to perhaps break even for this business. But if the large producer handler can earn a return and grow his business - pressure to terminate the Orders will be impossible to resist. processor will either demand a lower price (until he bumps into the minimum price) or seek a similar producer handler arrangement. Producers will see similar and smaller share of the Class I sales in the pool and conclude that the concept is no longer working and seek to terminate orders to preserve some level of market share. Once the Order is terminated the "advantage" to the producer handler is eliminated, all market participants are at lower prices and the benefits of the Order are gone.

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The line of argument for defending the producer handler exemption from the position of additional and excessive balancing costs does not bear up either. Exhibit 61-Tables C1 - C2 titled /Estimated Impact of Balancing Surplus Milk for a Producer Handler at Varying Utilization Percentages Orders 1005 & 1007 depicts the alternative returns from balancing the producer handler supply at a plant utilization of 90% Class I.

This exhibit computes a "Producer Handler Blend"

(a full description of the table was given when the Exhibit was introduced) taking into account the producer butterfat test, the Class I butterfat test, pricing the producer handler components sold to Class I at the Uniform Component prices and the volume to be balanced at the lower of Class III or IV and comparing the resulting value to the

At a 90% Class I utilization the comparison of the Producer Handler blend to Uniform blend resulted in a lower return of 28 to 35 cents for Order 5, to 25 to 35 cents for Order 7 per hundredweight or about 2 3/4 cents per gallon. The balancing cost still allows for the producer handler to take advantage of the difference between the blend price and the Class I price.

announced Uniform price at test.

A regulated handler has premium charges reflecting the cost of balancing. Additionally most producer handlers have their processing plant very near or at their farm supply so that they do not have the cost to assemble and transport milk to the market.

Furthermore, a portion of the producer handler's balancing costs can be shifted to the entire pool when they sell surplus to regulated handlers and when the retail outlets they serve order additional (or reduce orders of) packaged products. The Order allocation provisions attempt

to reduce the effect of producer handler balancing on sales to distributing plants by down allocating the receipt and if a portion of the supply gets allocated to Class I a compensatory payment is charged. However, there is no compensation for lost premium dollars or reduced return when regular suppliers' milk is pushed into manufacturing plants that result in lower returns. Typically the producer handler surplus follows the typical market patterns and would surge milk into the pool at the lowest return period for the market's balancing plants.

Additionally retailers will fluctuate their orders to keep shelf space stable and add volumes from the non producer handler processors so that they are supplied by the pooled producers.

To summarize this point - the producer handler has balancing costs - they are a given in the milk business. But from our example the difference between the producer handler "uniform" price, which takes into account his utilization, and the marketwide uniform price is minimal when compared to the advantage gained from not paying class prices. Secondly the costs he may have are offset by the very tangible premiums paid by regulated handlers and the real but difficult to estimate savings of pushing surplus back the marketwide pools regular suppliers by selling surplus to regulated handlers and balancing supplied by retail customers. Also the producer handler

has operational costs but only from the very small - but more typically sized producer handler has costs that are above the range of the market. The large sized producer handler has operational costs that are lower than the average sized Federal Order regulated plant. No valid argument can be made that an exemption from the regulated price is warranted form either of these two arguments.

The Relative Size of Large Producer Handlers as Processors and Farms

A common defense of the existing treatment for producer handlers under the Order is that they are small business that need the additional benefit that the current provisions offer them and that they are small enough to not be an impact in the market and that the cost of regulation would be greater than the gain from regulation.

There are only a few producer handlers in the whole country larger than the limit we propose for the change in the regulation. Data from all Federal Orders strongly support this conclusion. Exhibit 61 D - Data Relative to Producer Handlers in Orders 5 & 7 shows our estimate of the volumes of milk associated with the Producer Handlers in Orders 5 & 7. We derive these estimates from our own sources.

That is not true. We were not able to - when I put in the exhibit we noted that we were not able to get numbers for all of those. So, our numbers for those

sources were from the Market Administrator's designation of producer handler or exempt plant.

Clearly any producer handler with milk production in excess of 3,000,000 pounds of monthly production is well beyond the "small" label. Our estimate here corroborates those made by United Dairymen of Arizona in its' testimony.

MR. RICCIARDI: Your Honor, we have United
Dairymen of Arizona, a proponent in 131 and 134, not here,
not able to be cross examined, and we're trying to bring
into this statement again what happened in 131, what
happened in 124. That line needs to be stricken, as does
the entire statement.

THE COURT: I'll strike that particular line, since they're not here. Let's strike the one about United Dairymen.

THE WITNESS: Yes, sir.

THE COURT: Go on, sir.

THE WITNESS: Exhibit 61 E - Recap of Producer

Handler and Exempt Plants Data For All - All Federal Orders

May 2003 summarizes information relative to Class I volume

at producer handlers and exempt plants from all Federal

Orders for the month of May 2003. (For the purposes of

discussing this exhibit all references will be to both

producer handlers and exempt plants.) Based on the

information we obtained there are at least 101 producer

handlers in the Federal Order system. A count of the names published in other statistical summaries would add 17 more to the total.

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The average Class I volume for which we have data is 587,721 pounds per month. From what we know from at least two of the markets from restricted dated the Order 5 producer handlers are small and two of the three Order 131 plants are also small. DFA's competitive information about six of the 13 Order 33 producer handler plants would also be below this average, The median size of producer handlers for which we have data is 96,807 pounds per month. only three Orders were able to provide this data they represent the majority of the producer handler plants. information we have from other Orders not able to publish data would substantiate this figure. The detail that is available relative to size by grouping continues to support the conclusion that large producer handlers are not the norm in the Federal Order system. For those Orders that reported size groupings the largest one third (or half in the case of Order 126) was consistently very much larger than the remainder. Giving credence to the thought that the largest group was indeed very large. The same tendency is displayed in the percentage of the market's Class I sales, where the largest group dwarfs the smaller grouping's market share. Exhibit 61 Tables G and H -Recap All 7(a) Plant Data All

Federal Orders May 2003 detail an identical table as above for the Class I volume at 7(a) Federal Order distributing plants. The 278 listed Federal Order regulated plants have an average volume of 14,849,743 pounds. The median sized plant volume is jus below 12,000,000 pounds. In the two smaller size groupings the average plant volume is 3.7 and 11.4 million pounds per month respectively.

In the experience of Federal Order 131, the largest producer handler in the US, Sarah Farms is larger than the average sized plant in either of the two smaller sized groupings, which would contain more than 2/3 of all Federal Order distributing plants. From DFA's investigation it is the largest producer handler in the US. Quite likely it is at least double the size of every other producer handler, except one and in several cases would be larger than the collective production of all of the producer handlers of some Orders.

It seems invalid to make the argument that a plant of this size needs an exemption granted - needs the exemption granted to producer handlers. There can be no reasonable argument why 2/3 of all Federal Order plants should pay regulated prices and plants of this size should not.

Further more the regulated plants in the smaller 2/3 groping would face the same unfair and difficult

competitive situation when trying to compete with producer 1 handlers larger than the typical size but smaller than 2 Sarah Farms. All of the arguments we have offered would 3 support this conclusion. The size versus competition 5 factor helps us in selecting the 3,000,000-pound per month limit for granting the exemption from paying regulated 6 7 We also note that at the smallest 1/3 grouping for prices. all Federal Order. Its continued operation as a producer 8 9 handler would put it in a very favorable competitive position with non producer handlers of that size - several 10 of which operate in the Order 5 & 7 area. 11 In addition to being a statistical outlier in terms of 12 plant operations the large size producer handler would also 13 14 be an outlier in terms of farm size. According to Producer Structure in Federal Milk Orders, May 2001 (Official 15 Notice), or rather, Exhibit 62, farms of over 2.5 million 16 pounds compose 0.6% of all farms pooled on Federal Orders. 17 Whether these operations are family farms, or some type of 18 19 corporate ownership it does not seem reasonable that they'd be granted special exemption from the Order's pricing 20 21 provisions.

Finally, large farms have significant economies of scale with regard to the cost of the cost of milk production. The significance of this factor is that they have resources available to them that they may be able to

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use to affect the marketplace that smaller producer/handlers would not have.

According to the Agriculture Income and Finance Outlook September 2002 (Exhibit 63 - ERS Report AIS-79) page 39, Industrial - Large-scale dairy farms (500 cows or more) have an average cost of operating and ownership of \$10.46 per hundredweight versus \$15.81 for small (less than 50 cows) and medium sized \$13.47 for medium sized operations. This difference \$3.01 per hundredweight to \$5.35 per hundredweight or larger than even the cost of avoiding minimum order prices, and could be used to gain market share. This is another reason to limit the producer handler pricing exemption to farms with less than 3,000,000 pounds of milk per month.

Order Language

Southern Marketing Agency supports the language in Proposal 7 and offers the following comments about the proposed language changes to the current order language. Proposal 7 would first amend Section 1007.10 to add:

1007.10 Producer-handler.

(e) has route disposition and transfers in the form of packaged fluid milk products to other distributing plants during the month that does not exceed 3 million pounds;

This is the language that's requested in the

Notice of Hearing.

From the outset our intention is that if a person desires to be a producer handler and gain exemption from the pricing provisions of the Order, the standards they must meet, must be strict and clear. Having route disposition in the marketing area gets a producer handler regulated if he has route dispositions or transfers of fluid milk products to other distributing plants anywhere in excess of three million pounds. We do not want to see a scenario where someone attempts to gain producer handler status by splitting their sales into several markets to avoid having some determining percentage in Order 5 and 7.

Or in the revised Federal Order 7

- 2. Proposal 7 also adds the following: Amend 1007.10 to add the following:
- (f) The producer-handler does not distribute fluid milk products to a wholesale customer who is served by a plant described in 1007.7(a),(b), or (3), or a handler described in Section 1000.8(c) that supplied the same product in the same-sized package with a similar label to a wholesale customer during the month.

This language is currently a part of Order 131 and has been proposed for Order 124, and we would propose it for Orders 5 and 7 as well. It prevents a producer

handler from "striking a deal" with or through a retailer to provide balancing by packaging product in the producer handler's label in the same size container with the producer handler is unable to do so. If this were to occur the pool's regular suppliers would ultimately balance the surplus of the producer handler. Note that we would expect this comparison to be made for an entire chain of stores and not an individual store in a chain.

Summary

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The competitive situation that large unregulated producer-handlers create is one of disorderly marketing What started out as an "exemption" to conditions. producers handlers because they were not a competitive factor in the market, has evolved into a new competitive situation that threatens to undermine the entire Federal Order system. For those reasons SMA proponent cooperatives support a limit to the producer handler exemption for producer handlers who are larger than 3,000,000 pounds of Class I sales per month. Producer handlers large than this size can draw considerable sums of money out of the blend pool thus creating inequity between them and the regular suppliers of the pool. They have a cost advantage to exploit, the difference between the blend price and the Class I price and they may do so aggressively. The traditional arguments supporting the exemptions have been shown to be faulty:

1	1) they do not suffer a disadvantage in the area
2	of
3	competitive operational costs;
4	2) they do not suffer a disadvantage of
5	significant
6	proportion in balancing their operation - and
7	have some abilities to push those costs over
8	to
9	the other producers in the pool;
10	3) they are of significant size and as such are
11	"statistical outliers" in the overall population
12	of producers and handlers in the federal order
13	system and have a sizable share of Class I sales
14	in both
15	THE WITNESS: Sorry, put a period after system
16	and strike the remainder of the sentence.
17	4) they cause market disruption to the extent
18	that
19	both processors and producers could ultimately
20	be forced to seek relief by the elimination of
21	the Order.
22	These factors surely are signs of disorderly marketing.
23	The language we propose will maintain the
24	producer handler option for over 99% of the producers in
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the Federal Order system - far from a total elimination of the exemption. It continues to "allow for a startup" if a dairy farmer wishes to become a producer handler. It allows for that avenue of enterprise to continue - up to the point where the producer handler should face competition in the marketplace on the same terms as other handlers.

It helps assure that all regulated handlers (both large, medium sized and small) face the same minimum costs. And it provides some language changes to make the regulation of producer handlers more clear. It is not possible to justify the continued exemption in is' current form. The producer handler exemption threshold should be based not on how inefficient the producer handler operation is - thus needing a price break - but rather how disruptive they are in the marketplace and how much they contribute to disorderly marketing.

The 3,000,000-pound limit we propose:

- 1) Is consistent with the limit set by Congress when establishing the processor promotion payment program when it decided that threshold was sufficient for a processor to afford the cost and realize benefits from the program;
- 2) Is a point on an operational cost curve where the higher costs due to small scale become absorbed by larger volumes and any competitive disadvantage of the

producer handler evaporates;

- 3) Is a point based on actual retail sales data where a processor can service enough retail accounts to have an impact on competitive factors in the marketplace;
- 4) Is a point where significant advantages in the cost of producing milk can be achieved and used to subsidize the gain of market share in the retail food business; and
- 5) Is a point where economies of scale in fluid milk processing are clearly evident. We request timely and decisive actions by the Secretary in response to our proposal.

MR. BESHORE: I have just another couple of questions, perhaps, --

THE COURT: Of course.

MR. BESHORE: -- on direct for Mr. Hollon.

EXAMINATION

BY MR. BESHORE:

- Q. Mr. Hollon, have you observed some testings presented in the area, whether there have been new producer handlers profiting from these Orders 5 and 7?
- A. Federal Order 7, I have to admit I didn't look in Federal Order 5, but in Federal Order 7 in the data 2000, which is the green book, and the data for 2003, which is the yellow book. In 2000 they are listed as what we had

identified in our look through the market from our own 1 sources, in 2000 Etawama Dairies, Inc. while they're listed 2 as an exempt plant they are producer handler. Humphrey's 3 Dairy and White Dairy, LLC, Alexandria, Alabama. 5 I'm sorry, 2003, in the same list, in addition to that there is Hosanna Hills Dairy in Eureka Springs, Arkansas; 6 7 Mothese Dairy in Fulsom, Louisiana; Memory Lane Dairy in Fordland, Missouri; Rock Springs Dairy in Rogersville, 8 9 Tennessee; Smith Creamery in Mt. Herman, Louisiana. And those two are producer handlers. 10

- Q. Now, you referred to the green book, you were referring to the Order 7, 2000 Annual Statistics, which has been admitted as Exhibit 38?
 - A. Correct.

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- Q. And the yellow book being 2003 Annual Statistics from Order 7, Exhibit 41?
- A. That is correct.
 - Q. Now, you've testified in previous testimony that there are presently no producer handlers in New York (inaudible) larger than the 3,000,000 pounds (inaudible)
 - A. Correct.
- Q. But the intent of the regulation is to address those possibilities, are prospective, a forward looking basis, correct?
 - A. That is correct.

Q. Some of them were - they're referred in the testimony or have been identified - not by name or anything, but by location in terms of size - in previous testimony in the Hearings?

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A. In the Phoenix Hearing, on the record, Mr.

Ritchie indicated that he was of that size. That he had an interest in being a producer handler.

MR. RICCIARDI: Here he goes - we could have records coming from Phoenix in what he said or didn't say -

MR. BESHORE: Your Honor, --

1 MR. RICCIARDI: Let me finish my objection. MR. BESHORE: Well, it's the same repetitive 2 objection. 3 THE COURT: Let him finish. MR. RICCIARDI: You know what, I'll make the 5 objection on each question if there's an objection to be 6 7 made. And if you have a problem with it, then draw it to 8 the Judge's attention. 9 The problem here, Judge, is he's now testifying about what a person may or may not have said during the 10 11 course of the Hearing. THE COURT: All right, are we talking about 12 somebody in this market area? 13 14 THE WITNESS: Actually, they are. 15 THE COURT: Okay, and you understand --THE WITNESS: Well, the county that their farm 16 was in, if it's not a county in Order 7, it's within 100 17 miles of Order 7. 18 19 THE COURT: And you know of this because you heard of it at another Hearing? 20 THE WITNESS: I know this from several, I've had 21 discussions with Mr. Ritchie many years ago about his 22 interests. 23 MR. RICCIARDI: And, also, he's no longer a 24 25 farmer, Judge, so we're going to bring that in here now,

too?

THE COURT: I don't know, I don't know anything about Mr. Ritchie. All I know is that this witness says there is somebody like that. We'll allow that to stand, the objection is overruled.

All right, go ahead.

BY MR. BESHORE:

- Q. Mr. Hollon, are there provisions, other provisions, of the Orders that a producer handler will one day be proposing that in your experience as a marketing professional addressed prospective marketing conditions?
- A. Yes, that would be true. There have been at least one that was discussed today. We started out the day with Mr. Hitchel talking about lock-in provisions. He was talking about the need in a particular situation for his company. But lock-in provisions are a prospective and there are Orders now with lock-in provisions that aren't used, but they may be used in the event that the need, as described in the Order language, would call for them.
- Q. So, is it your understanding that those provisions are designed to prevent disorder from occurring?
- A. That is correct. Another example would be a promulgation hearing, for which we in essence have a proposal at this hearing. That just says, let's create a new Order for these reasons. Would be pretty hard to say,

well, you know, this is all the things that have happened in the past to create this new Order and we're going to say these are some of the things that will happen in the future as a result of it. So, it's a prospective proposal.

We have another proposal in this hearing that hasn't been heard yet, that's being made by - Proposal 8 by Mr. Summer, who is requesting some changes in the producer handler provision. (inaudible), as I understand it, is not a producer handler. So, that would be prospective in the sense that he's seeking to change those regulations. And I assume when he testifies he'll explain the reasons why. But that's something that may happen out in the future.

- Q. It's along the same line that Southern Marketing Agency and others are proposing to change producer handler definitions in these Orders, even though they do not immediately impact on any particular operation?
- A. That is correct. You could come up with some other examples, but those are at least three that come to mind.
 - Q. Thank you.

MR. BESHORE: I have no other questions on Direct.

THE COURT: Let us now adjourn until 9:00 tomorrow morning.

THE WITNESS: Your Honor?

1	THE COURT: You have something?
2	THE WITNESS: Yes, I did. I spent a considerable
3	amount of time being ready today and I'm ready, so let's
4	finish up.
5	THE COURT: Oh, well, I don't think we're going
6	to finish today.
7	MR. RICCIARDI: And I'm not ready. I'd like,
8	Your Honor, to start at 9:30 instead of 9:00.
9	MR. BESHORE: Your Honor, I think 8:30 is more
10	appropriate to try to get - you know, push towards getting
11	done this week.
12	THE COURT: There's a compromise, 9:00 tomorrow
13	morning.
14	(Whereupon, the hearing adjourned at 6:05 p.m., to
15	reconvene at 9:00 a.m. the following morning in the same place.)
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