

STATE OF CALIFORNIA
DEPARTMENT OF FOOD AND AGRICULTURE
DAIRY MARKETING BRANCH

CONSOLIDATED PUBLIC HEARING TO CONSIDER
TEMPORARY AMENDMENTS TO THE STABILIZATION
AND MARKETING PLANS FOR MARKET MILK FOR THE
NORTHERN AND SOUTHERN CALIFORNIA MARKETING AREAS

CALIFORNIA DEPARTMENT OF FOOD & AGRICULTURE
DEPARTMENT AUDITORIUM
1220 N STREET
SACRAMENTO, CALIFORNIA

MONDAY, MAY 20, 2013

8:00 A.M.

1 affected your operations in your competitive marketing of
2 your products?

3 MR. DRYER: You know, we have seen our costs over
4 the course of the last few years increase about \$0.80/cwt.
5 Which is small from the perspective of the issues facing the
6 dairy producers but it's a big burden to a cheese
7 manufacturer dealing in a very low margin business. So, you
8 know, in cheese that represents \$0.08 a pound, which is a --
9 it's a big, it's a big number to us.

10 MR. EASTMAN: So in terms of marketing your cheese
11 then, is there still a margin available for you to manage
12 through that as indicated by the fact that you want to
13 extend the temporary price increases or are you leveraging
14 your national and international presence to make that work?

15 MR. DRYER: The reason we're supporting it is
16 because the Dairy Institute, which represents us, in
17 discussions with the Legislature made the commitment to do
18 that, so we are willing to stand behind that commitment.

19 HEARING OFFICER SUTHER: Thank you for your
20 testimony, Mr. Dryer.

21 MR. DRYER: Thank you, sir.

22 HEARING OFFICER SUTHER: Mr. Erba.

23 To clarify for the record, Western United is
24 Exhibit 38, Mr. Stueve's testimony is Exhibit 39,
25 Mr. Dryer's testimony is Exhibit 40 and Mr. Erba's testimony

1 will be Exhibit 41.

2 (Exhibits 39-41 were received into evidence.)

3 HEARING OFFICER SUTHER: Please state your full
4 name, spell your last name and state your affiliation for
5 the record, please.

6 DR. ERBA: My name is Eric Erba, the last name is
7 spelled E-R-B-A. I am representing California Dairies, Inc.

8 HEARING OFFICER SUTHER: You may proceed.

9 DR. ERBA: Thank you.

10 Mr. Hearing Officer and members of the Panel:

11 Good morning. My name is Eric Erba and I hold the
12 position of Senior Vice President and Chief Strategy Officer
13 for California Dairies, Inc., whom I am representing here
14 today. California Dairies is a full-service milk processing
15 cooperative owned by 430 producer-members located throughout
16 the state of California and collectively producing almost 18
17 billion pounds of milk per year, or 47% of the milk produced
18 in California. Our producer-members have invested over \$500
19 million in large processing plants at six locations, which
20 will produce about 400 million pounds of butter and 800
21 million pounds of powdered milk products in 2013. On May
22 15, 2013 the Board of Directors for California Dairies
23 approved the concepts contained in the testimony that I will
24 be presenting here today. California Dairies' proposal is
25 consistent with the guidelines given in the Food and

1 Agricultural Code, Division 21, Part 3, Chapter 2, starting
2 with Article 1 and including Article 9 that discusses
3 establishment of minimum prices.

4 We thank the Department for calling this hearing,
5 this milk pricing hearing and allowing us the opportunity to
6 present our proposal to change the Class 4b milk pricing
7 formula. Our proposal will bring equity to the price of
8 milk used in cheese processing and will also provide
9 California dairy producers the relief that they need.

10 Several witnesses testified at a hearing held just
11 five months ago that California dairy families were under a
12 great deal of financial stress, with some unable to achieve
13 a margin sufficient enough to remain in business. This
14 situation has not changed. Feed costs remain high and dairy
15 farm margins hover near historic lows. What has also not
16 changed is the disparity between the California Class 4b
17 price and the federal Class III price. Figure 1 shows the
18 result of subtracting the Class III from the Class 4b price
19 over the past five years. For comparison and reference the
20 market price for dry whey is overlaid on the graph. The
21 trend is clear enough - since the Department abandoned the
22 end product pricing approach used to value whey in the Class
23 4b formula, the difference in the two class pricing series
24 has grown. The class price difference has averaged
25 \$1.13/cwt. since January 2007 and has averaged \$1.22/cwt.

1 since December 2007 when the Department instituted a \$0.25
2 fixed factor in place of the end product pricing formula
3 used to capture the value of whey in the Class 4b formula.
4 On the chart the dashed vertical line indicates this data.

5 As might be expected, the financial pressures are
6 having an effect on milk production. We can verify that
7 California Dairies has experienced a drop of 5% in member
8 milk production compared to last year. This is not a huge
9 surprise after losing 32 dairies in 2012 and hitting our
10 lowest daily average since 2005, an ignominious benchmark
11 reached in September of 2012. For a full-service milk
12 marketing cooperative with customers throughout the world,
13 these milk production statistics are unnerving. We are
14 beginning to question how well we will be able to follow our
15 various milk and dairy product marketing plans if milk
16 production continues to fall well below our projections.

17 We recognize that attempting to achieve a milk
18 price high enough to erase the financial losses sustained by
19 producers as a result of inappropriate whey valuation and
20 high feed costs is problematic for both producers and
21 processors in California. We have chosen not to take that
22 course of action. Instead, we are proposing what we believe
23 represents a solution to the milk pricing inequity that can
24 be justified based on milk prices in surrounding states and
25 the market conditions facing the dairy industry. We also

1 note that our proposal is very closely aligned with AB 31,
2 the legislation that is being considered that would increase
3 the whey portion of the Class 4b price to be no less than
4 80% of the federal milk marketing order value for whey.

5 Proposal from California Dairies:

6 The hearing notice issued May 1st set forth the
7 guidelines for proposals that will be considered at this
8 hearing. California Dairies' proposal was designed to
9 follow the format found in Article III, Section 300,
10 paragraph (H) of the Stabilization and Marketing Plans for
11 Market Milk for the Northern California and Southern
12 California Marketing Areas. The language found in paragraph
13 (H) shall be replaced in its entirety with the following
14 language:

15 "The minimum prices for Class 4b milk solids-
16 not-fat, as set forth in Paragraph (E) of this
17 Section shall be increased by thirteen and eight-
18 tenths cents (\$0.138) per pound."

19 As proposed, the projected effect would be to
20 increase the Class 4b price by about \$1.20/cwt. The
21 proposal was also projected to increase pool prices by
22 approximately \$0.52/cwt., if adopted and implemented.

23 The Class 4b component bears the entire milk price
24 increase for two major reasons. First, a primary objective
25 was to present a proposal that is consistent with the

1 message that has been brought forward by the introduction
2 and subsequent discussion of AB 31. That legislation would
3 increase the whey portion of the Class 4b price to be no
4 less than 80% of the federal milk marketing order value for
5 whey, which is approximately \$1.20/cwt.

6 Second, when making class-by-class comparisons of
7 California milk prices with those in other milk marketing
8 orders, only one class of milk stands out in the comparison
9 as not being at all close to its federal counterpart and
10 that's Class 4b. While California prices do not have to
11 match milk prices found in other milk marketing orders, the
12 prices ought to be reasonably close. Allow me to run
13 through some of the differences.

14 For milk that is used to produce butter and milk
15 powders, the California price has averaged \$0.27/cwt. less
16 than the federally announced price since 2011.

17 For milk that is used for fluid purposes, the
18 Southern California prices averaged \$0.52/cwt. less than the
19 Arizona Order's announced price and the Northern California
20 price has averaged \$0.34/cwt. less than the Pacific
21 Northwest Order's announced price.

22 The Southern California Class 2 price has averaged
23 \$0.42/cwt. less than the federal Class II price, and the
24 California Class 3 price has averaged \$0.70/cwt. less than
25 the federal Class II price.

1 I suggest that for those price comparison, an
2 acceptable level of price difference between California
3 prices and federal order prices is demonstrated. However,
4 when comparing the announced price for milk used to make
5 cheese, the California Class 4b price has averaged
6 \$1.96/cwt. less than the federal Class III price for the 27
7 month comparison period. The reason for the enormous
8 difference is easily identified. A simple statistical
9 analysis reveals that almost 80% of the change in the
10 difference in the two milk price series is explained by the
11 change in the value of dry whey. This phenomenon is a
12 function of milk pricing formula construct regarding the
13 valuation of whey and can be remedied easily by adopting
14 California Dairies' proposal.

15 I will make one final point in support of
16 California Dairies' proposal. Recently, California Dairies
17 received the results of a study that reviewed the potential
18 impacts of a federal milk marketing order in California.
19 We, along with Dairy Farmers of America and Land O'Lakes,
20 co-funded the study conducted by Drs. Mark Stephenson and
21 Chuck Nicholson. The study identified the large Class 4b-
22 Class III price spread as being problematic and suggested
23 that a manufacturing differential on the Class III price
24 could resolve the problem of higher milk prices while
25 simultaneously encouraging pool participation by cheese

1 plants. The level of the differential is about \$0.70/cwt.
2 In other words, the study suggested that the California
3 price for milk used for cheese ought to be \$0.70/cwt. less
4 than the federal price. That \$0.70 differential is
5 approximately the same as what was represented in AB 31 and
6 is about the same as the \$1.20/cwt. increase in the Class 4b
7 price that we are proposing today.

8 Concerns About Increasing the Class 4a Price:

9 At the December 2012 hearing, I explained why
10 increasing the Class 4a price as a means of achieving a
11 higher price was fraught with problems. And yet, in the
12 Department's decision, both 4a and Class 4b were increased
13 by the same amount at \$0.30/cwt. I feel compelled to
14 reiterate the caution for increasing the Class 4a price and
15 will provide a numerical example that uses the December 2012
16 hearing results to underscore the point.

17 Because nearly all butter and powder processing
18 facilities are owned by producers and not by proprietary
19 companies, increasing the Class 4a price only functions to
20 redistribute money from the producers who have made
21 investments in butter and milk powder processing facilities
22 to those producers who have not. This is entirely counter
23 to the concept of increasing milk prices to provide
24 equitable milk price assistance to all producers. The
25 higher the increase in the Class 4a milk price the less

1 equitable the milk price assistance becomes. From the
2 perspective of a CDI member, this caution appeared to be
3 largely ignored when the Department issued its decision.
4 Basically, CDI members will net only about \$0.07/cwt. more
5 in their milk price as a result of the December 2012 milk
6 price hearing. The reason is that CDI members will have had
7 to give back about \$0.18/cwt. of the \$0.25/cwt. in the form
8 of higher prices paid by their cooperative for milk
9 processed into butter and milk powders. In contrast, a
10 producer who does not belong to a processing cooperative and
11 has no investment in processing capacity will receive the
12 full \$0.25/cwt. price increase.

13 Our Negotiated Offer to Cheese Processors.

14 At some point during the discussions and
15 negotiations that have taken place over the last three
16 weeks, there was mention of the benefits of negotiating a
17 compromise between the producers and processors to be
18 presented jointly at this hearing. Using information passed
19 along to us, California Dairies made a good-faith effort
20 last week to develop a proposal that achieved middle ground
21 in the discussions, that is to say, one that recognized and
22 satisfied the positions of both producers and processors but
23 required concessions from both sides.

24 The proposal had basically two tenets. First, all
25 of the pool value increase from the December 2012 hearing

1 decision would be borne entirely by Class 4b. This would
2 mean that the Class 4b price would need to increase by about
3 \$0.60/cwt. Second, the sliding scale used to value whey in
4 the Class 4b formula would be restructured to result in a
5 new ceiling of \$1.00/cwt. contributed to Class 4b,
6 achievable at current market prices for whey. In
7 combination, the changes would increase the Class 4b price
8 by about \$0.80/cwt. and pool prices would increase by about
9 \$0.35/cwt. Clearly, this proposal represented a significant
10 concession from the position we have adopted for today's
11 hearing. The fact that this proposal is not being presented
12 jointly by producer and processor representatives tells the
13 story - our proposal to find middle ground was not accepted.
14 Consequently, California Dairies' proposal is aligned with
15 the proposals being made today by other producer groups.

16 Some Concluding Remarks.

17 At a time when so many California dairy farmers
18 are struggling to survive, the widely advertised disparity
19 between whey valuation in federally regulated milk marketing
20 orders and in California is difficult to understand and even
21 more difficult to accept. We are mindful of the industry's
22 efforts to create a foundation for a stronger and more
23 viable dairy industry through the work of the Dairy Future
24 Task Force. Dairy producers and California Dairies
25 understand their obligation to be engaged in the process.

1 However, dairy producers, including members of California
2 Dairies, need to survive in the short-term first. Our
3 proposal mirrors the Class 4b pricing formula adjustment
4 found in AB 31. We believe our proposal provides a
5 reasonable and actionable method to achieve milk price
6 equity and to bridge the financial gap from where California
7 milk prices are today and where they will need to be in the
8 future to prevent further attrition on the producer side of
9 the California dairy industry.

10 Thank you for your attention. I am happy to
11 answer any questions you might have.

12 MR. EASTMAN: I have a few questions for you,
13 Dr. Erba. On page four of your testimony you mentioned a
14 study that was -- that is being conducted by Drs. Stephenson
15 and Nicholson that is reviewing the California industry.
16 You make some mention of some of what their thoughts are as
17 a result of the study. I don't see the study attached to
18 your testimony; is that study eventually going to become
19 publicly available? Is that something that is going to be
20 kept close to the vest or how do you see that?

21 DR. ERBA: That study was co-funded by the three
22 co-ops. At this point there is no talk of releasing the
23 results of that study publicly. I've mentioned just one of
24 the small things that they found from that study. I suspect
25 that over time we will be able to discuss that more

1 publicly, but for now we are not planning to release that in
2 any public setting.

3 MR. EASTMAN: Are there any other conclusions that
4 they made that would be more comprehensive? I guess one of
5 the concerns I would have is by not seeing any of the
6 results of what their study shows, you've picked out one
7 part of it, I am just curious if -- or concerned there could
8 be other aspects that are -- more conclusions they have
9 reached that are more comprehensive that kind of point to
10 the entire industry compared to just one portion of it or
11 one point that you are making here in your testimony.

12 DR. ERBA: Right. You pointed out that the study
13 is very comprehensive and obviously this was not the point
14 of the study. The study was focused on something entirely
15 different, this was something that came out of the study.
16 At this point I think I'll just leave the conclusions as
17 what I've said here in the testimony.

18 MR. EASTMAN: Okay. Obviously last year, I have a
19 similar question of one I asked the representative from DFA.
20 Milk production is obviously down this year compared to
21 last year because last year we had such strong production
22 during the spring flush, the first half of the year. But it
23 appears, based on the data available, our milk production
24 through the first few months of this year actually exceeds
25 slightly what we were experiencing in 2011. If I remember

1 correctly, you had some concerns back in 2011 with regards
2 to the amount of milk we were producing. You felt that
3 although you were able to handle it more or less you felt we
4 were close to a tipping point or close to having concerns,
5 you were close to having concerns. How do you view the
6 current milk supply right now, the way you're handling it?
7 Are any of your production bases in force, et cetera?

8 DR. ERBA: Our production base never goes out,
9 it's always in, it's just a matter of are there any
10 penalties assessed or not; we didn't assess any penalties
11 this year. As Mr. Stueve said, it's a challenge every year,
12 every spring, to get through that spring flush period and be
13 able to handle the milk without having any significant
14 problems. We were able to do that this year. We have gone
15 past our peak and are starting to come down, it's through
16 the good efforts of the folks that we work with.

17 And I want to also recognize the customers that we
18 have, their ability to run their plants efficiently as well.
19 Without them we would have problems. If they weren't
20 running well we would necessarily have problems. We did not
21 have problems this year that would result in penalties. And
22 that's not to say it wasn't difficult. It is difficult,
23 it's a challenge every year, but we didn't have problems
24 where we had to result in penalties being assessed this
25 year.

1 MR. EASTMAN: Based on what you're seeing, how do
2 you view the situation going into the summer and the fall in
3 terms of milk supply or the amount of milk that you'll have
4 available?

5 DR. ERBA: Our projection right now is to have
6 approximately -- it sounds kind of funny -- an average year,
7 whatever that is. We expect to be higher than we were last
8 year by a significant amount because we did experience such
9 a huge drop-off last year. We hit our lowest point in
10 September last year since 2005. I don't expect we're going
11 to have that kind of an issue again.

12 But I expect that we are going to have more milk
13 to deal with this year than we did last year for a number of
14 different reasons. We did pick up a number of new producers
15 as of January 1st this year that we didn't have last year
16 and that adds to the milk supply that we have. I don't
17 expect we're going to have milk handling problems for the
18 rest of this year.

19 MR. EASTMAN: And then on page four of your
20 testimony also you talk about how the temporary price
21 increase that affected Class 4a prices affected your
22 operation. Obviously CDI is a large butter/powder
23 manufacturer in the state. You mention that the pool is a
24 revenue sharing mechanism where regardless of where a
25 producer will ship his or her milk, the revenue from that

1 would be shared through the pool. Obviously your producer-
2 members have invested money in your manufacturing plants but
3 can that be said of all the manufacturing plants in the
4 state, that there's definitely been investments by certain
5 entities, organizations, that producers in general are able
6 to take advantage of, even though you may not have shared in
7 the investment in such manufacturing facilities?

8 DR. ERBA: I suppose you could make that argument,
9 although there should really be a distinct difference
10 between what a cooperative is and how it functions and what
11 a proprietary plant is. And when you have price increases,
12 as you saw from the December 2012 hearing, and it hits the
13 4a classes primarily owned by producers, there's a
14 differential impact on the producers as far as the pricing
15 received out of the pool and I think that needs to be
16 recognized.

17 In the many years that I spent here we always
18 recognized that Class 4a was something that definitely had
19 issues with in terms of how much of an increase you could
20 put on it because it had that differential effect. I was
21 really surprised to see the results of the 2012 hearing
22 because we had never had that kind of an issue where we'd
23 say that the Class 4a and 4b ought to be treated the same.
24 In my time they never were treated the same. And it was
25 recognized that was because they were largely owned by the

1 producers that were putting milk and money into that effort.

2 MR. EASTMAN: So if dairy producers are producer
3 cooperatives that invest in either 4a or Class 4b plants do
4 you feel that maybe those plants shouldn't participate in
5 the pool because, obviously, they are producer-owned and
6 that would be a way to --

7 DR. ERBA: That would be a major departure from
8 the laws that we have today.

9 MR. EASTMAN: Sure. But you mention here in your
10 testimony that the concept of increasing milk prices for
11 equity is to all producers. So if there are certain
12 producer-cooperative members or producers that have invested
13 in whatever manufacturing capacity is available, by
14 definition of the concept of pooling, they are always going
15 to have to end up during times contributing to the pool.
16 Any sort of increase would always be less than the producers
17 that haven't. And so is there is -- it seems that there is
18 no way to really fix that issue as long as there's producers
19 who have invested in manufacturing facilities.

20 DR. ERBA: That may be, as I said, difficult to
21 fix because of the way that the state laws are written for
22 milk pricing and milk regulation in California. You
23 wouldn't necessarily have those same kind of constraints
24 outside of California because cooperatives are viewed
25 differently outside California than they are within the

1 state. But I am going to bring you back to where we are
2 today, Mr. Eastman, this hearing is not focused on that at
3 all, unfortunately.

4 MR. EASTMAN: Okay. And then the final question I
5 have is you mentioned you, obviously, there's been a lot of
6 negotiations with regards to finding a compromise through AB
7 31 and the legislation that is currently being worked on
8 across the street. At this point your proposal mimics what
9 the language of AB 31 was. Do you feel that if that bill
10 were to be passed with some other sort of language, some
11 other level of increase, do you feel that at that point
12 that's what our pricing should revert to? For example, if
13 the Secretary were to actually implement the proposal that
14 we have here today and AB 31 eventually passes with some
15 sort of different language or numbers do you think that's
16 when -- do you think that would be adequate? Whatever is
17 determined at the Legislature should be then what is then
18 incorporated?

19 DR. ERBA: There needs to be some consistency
20 there. I would suggest that with all of the things that are
21 happening outside of this hearing, the legislation being
22 discussed, the task force, the working groups, the easiest
23 thing to do in that list of things to be done is to call
24 another hearing again, remove some section of the
25 Stabilization Plan or make it revert to something else.

1 That's a fairly simple process and can be done pretty
2 easily. The other things we're working on are far more
3 complicated and time consuming.

4 MR. MASUHARA: Dr. Erba, setting aside the
5 discussion on the impacts of 4a on the equity and to the
6 asset owner base, can you share anything about how it
7 affected your ability to compete in your end product for the
8 past few months with the previous increase that you are
9 proposing to repeal now?

10 DR. ERBA: Well, without going into a lot of
11 detail about the actual costs to the cooperative I'd suffice
12 it to say with our kind of processing capacity, with our
13 kind of ability to handle milk through our butter/powder
14 plants it's millions of dollars a month that we are not
15 going to be able to count towards cooperative profits that
16 we would have otherwise.

17 MR. MASUHARA: Is there any way you could just in
18 a summary sense, was it a severe impact the past few months,
19 was it a moderate impact, was it relatively innocuous?

20 DR. ERBA: I would say it's tending toward severe
21 and if it were in place for more than four months it would
22 be a significant impact to the profitability of the
23 cooperative.

24 MR. MASUHARA: And then I may have missed it but
25 in your proposal did you guys state a specific time line or

1 are you aligned with until something comes out of AB 31 or
2 some other situation or event occurs?

3 DR. ERBA: Right. And I did not put anything
4 specifically in the testimony that looked like a time line
5 for the same reasons I spoke with Mr. Eastman about. Of all
6 the things we're working on outside this hearing the easiest
7 thing we have to do is to call another hearing to simply
8 remove some language from the Stabilization Plan. What I am
9 suggesting today as a proposal ought to be in place until
10 something else comes along and causes us to have another
11 hearing called to remove it. And it's the same approach
12 we'd have for any hearing. All decisions are temporary
13 until they are changed again.

14 MR. MASUHARA: And then also since being a
15 cooperative you are more in tuned to the producer
16 experience. Can you make any comments on how a 50 percent
17 increase to the overbase price is going to address the
18 current situation being experienced by producers with the
19 high feed costs and the erosion of equity?

20 DR. ERBA: As I said in the testimony, the \$.50 we
21 feel is already a concession and it is not going to fix all
22 of the issues that we've had to this point. If we were to
23 get some producers here to speak their mind I'd think we'd
24 probably be tending closer to \$1/cwt., which is what they
25 need to get fixed and we realize that that's out of the

1 realm of possibilities. We figured that the \$0.50
2 represents some kind of middle ground and it's definitely a
3 concession on the part of the producers to get back to where
4 they need to be.

5 MR. MASUHARA: That's all I have.

6 HEARING OFFICER SUTHER: Thank you for your
7 testimony, Mr. Erba.

8 DR. ERBA: Thank you.

9 HEARING OFFICER SUTHER: Mr. Schiek.
10 Please state your full name, spell your last name
11 and state your affiliation for the record, please.

12 DR. SCHIEK: Yes. My name is William Schiek,
13 that's S-C-H-I-E-K, and I'm with the Dairy Institute of
14 California.
15 Whereupon,

16 DR. WILLIAM SCHIEK
17 Was duly sworn.

18 HEARING OFFICER SUTHER: I would like to enter
19 Exhibit 42 into the record.

20 (Exhibit 42 was received into evidence.)

21 HEARING OFFICER SUTHER: You may proceed.

22 DR. SCHIEK: Thank you. Mr. Hearing Officer and
23 members of the Hearing Panel:

24 My name is William Schiek and I am Economist for
25 the Dairy Institute of California. I am testifying on the