Dairy Farm Operating Trends

December 31, 2022





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2400 E. Katella Ave 2250 W. Main St. Suite 900 Suite B Anaheim, CA 92806 Visalia, CA 93291 714 990 1040 559 732 4135

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To Our Valued Clients and Other Friends in the Dairy Industry

The following pages contain the Frazer, LLP's Dairy Farm Operating Trends for the year ended December 31, 2022.

The data is compiled from dairy operations in Southern California, the San Joaquin Valley, Kern County, Arizona, Idaho, New Mexico, the Texas Panhandle, and the Pacific Northwest, which consists of Washington and Oregon operating collectively, with a combined milk production of over 7.1 billion pounds and approximately 320,000 head of mature cows for the year ended December 31, 2022.

This report includes a comparison of the results in the regions listed above for the year ended December 31, 2022 both on a "Per head" basis and on an "Actual per hundredweight of milk" basis. We also include a Fat Corrected Milk (FCM) calculation per hundredweight of milk for all California regions and an Energy Corrected Milk (ECM) calculation per hundredweight of milk for all Federal Order regions, please see pages 7 to 8. Also included are selected financial ratios and other statistical analysis for the year.

This publication is designed as a reference tool and a management aid for dairy farm managers and advisors. Frazer, LLP believes the information to be reliable, but is not responsible for errors in reported source information.

Our publication continues to be recognized as the top industry source for relevant dairy statistics. This report is provided to and widely utilized by dairy farmers, lending institutions, universities, colleges and other agribusiness industries.

We appreciate all of your past and present support and thank you for your continued reliance on Frazer, LLP. If you have any comments or questions, please contact our Agribusiness partners, Ralph Lizardo or Tim Gulling at our Anaheim office at (714) 990-1040, and Angela Blaylock, Leland Kootstra or Mike Edwards at our Visalia office at (559) 732-4135.

For more information regarding our firm, our Agribusiness department and our publication, please visit our website at www.frazerllp.com.

Sincerely

FRÁZER, ĹLP

Certified Public Accountants and Consultants

June 2023

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2022 IN REVIEW

Comparative Net Income By Region:

Net income per head increased for all of the regions during 2022; primiarily due to historic milk prices throughout the year. Additionally, profits from farming operations contributed in 2022. Milk futures and prices which had a steady pace throughout 2022 allowed dairies to lock in feed costs, the milk price is coming back down in 2023 which will decrease profit margins because the cost of corn, wheat, alfala and soy, and most other feeds are still high.

Pacific
Northwest
\$ 742
\$ 135
\$ 607
•

Comparative Feed Cost By Region:

Feed costs rose for a majority of the regions during 2022, and continues its ascent throughout 2023. Trade concerns, costs of feed production and dollar strength all remain issues. High end mineral and protein costs continue to rise adding to overall feed costs per head. Alfalfa and forage costs have continued their rise in prices due to the same factors that raise grain prices.

Feed cost	Southern	San Joaquin	Kern			New		Pacific
per head:	California	Valley	County	Arizona	Idaho	Mexico	Panhandle	Northwest
2022	\$ 3,973	\$ 3,484	\$ 3,440	\$ 3,129	\$ 2,878	\$ 2,681	\$ 3,124	\$ 2,744
2021	\$ 2,766	\$ 2,634	\$ 2,770	\$ 2,730	\$ 2,252	\$ 2,027	\$ 2,592	\$ 2,001
Change	\$ 1,207	\$ 850	\$ 670	\$ 399	\$ 626	\$ 654	\$ 532	\$ 743

Comparative Production By Region:

The nation's milk production grew by a small margin of 0.1% in 2022. California and Arizona milk regions had large decreases in our study, whereas the remaining regions had fairly neutral or higher changes in overall milk production. The number of U.S. milk cows continue to stay strong, and are at the highest numbers in more than a decade. Efficiencies and technology are growing, and regardless of labor woes, milk production is decreasing because of rising inflation costs to produce.

Lbs. per milk cow per day:	Southern California	San Joaquin Valley	Kern Countv	Arizona	Idaho	New Mexico	Panhandle	Pacific Northwest
2022	78.8		69.5	63.6	68.6	66.2	66.2	66.9
2021	78.1	83.8	74.5	72.9	68.5	67.4	67.2	59.0
Change	0.7	(3.6)	(5.0)	(9.3)	0.1	(1.2)	(1.0)	7.9

Herd Turnover Rate By Region:

Herd turnover rates increased for the Pacific Northwest, while decreasing in all other regions. Cow care is always an issue and the scarcity of quality labor continues to affect turnover.

Herd turnover rate	Southern	San Joaquin	Kern			New		Pacific
by region:	California	Valley	County	Arizona	Idaho	Mexico	Panhandle	Northwest
2022	29.6%	44.6%	41.7%	35.3%	47.1%	35.3%	32.5%	38.7%
2021	30.8%	45.6%	42.2%	40.7%	50.1%	35.8%	48.1%	37.0%
Change	-1.2%	-1.0%	-0.5%	-5.4%	-3.0%	-0.5%	-15.6%	1.7%

Average Cost of Replacement Per Head By Region:

Costs of replacements increased for a majority of the regions during 2022. More dairy operations still liquidated, bringing in larger numbers of cows to the market. Additionally, increased breeding efficiencies have reduced the need to purchase replacements, but also contributed to the lower costs of replacements.

Average cost of replacement per head by region:	Southern California	San Joaquin Valley	Kern County	Arizona	Idaho	New Mexico	Panhandle	Pacific Northwest
2022	\$ 2,237	\$ 1,659	\$ 1,829	\$ 1,723	\$ 1,171	N/A	N/A	\$ 1,794
2021	\$ 1,565	\$ 1,423	\$ 1,523	\$ 1,455	\$ 1,496	N/A	N/A	\$ 2,232
Change	\$ 672	\$ 236	\$ 306	\$ 268	\$ (325)	N/A	N/A	\$ (438)

FOR THE YEAR ENDED DECEMBER 31, 2022 (BASED ON AVERAGE AMOUNTS PER HEAD)

	Southern California	Sa	an Joaquin Valley	Kern County
Income: Milk sales Calves and other	\$ 6,651 573	\$	6,232 133	\$ 5,583 87
Total income	\$ 7,224	\$	6,365	\$ 5,670
Cost of operations: Feed: Grain Hay and other	\$ 2,516 1,457	\$	2,535 949	\$ 2,262 1,178
Total feed	\$ 3,973	\$	3,484	\$ 3,440
Labor, (including fringe costs)	\$ 673	\$	535	\$ 398
Herd replacement costs	\$ 294	\$	326	\$ 296
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 158 14 280 27 298 82 70 81 186 321	\$	131 47 134 107 163 114 162 87 107 241	\$ 140 42 84 138 172 130 92 66 102 203
Total other costs	\$ 1,517	\$	1,293	\$ 1,169
Total cost of operations	\$ 6,457	\$	5,638	\$ 5,303
Income from dairy operations	\$ 767	\$	727	\$ 367
Farming operations, net	\$ -	\$	300	\$ 253
Net income	\$ 767	\$	1,027	\$ 620

,	Arizona		ldaho		New Mexico		Panhandle		Pacific orthwest	Your December 31, 2022 Amounts
\$	5,661 686	\$	5,813 98	\$	5,719 82	\$	5,268 332	\$	5,527 100	\$
\$	6,347	\$	5,911	\$	5,801	\$	5,600	\$	5,627	\$
\$	2,302 827	\$	2,030 848	\$	2,373 308	\$	2,364 760	\$	1,901 843	\$
\$	3,129	\$	2,878	\$	2,681	\$	3,124	\$	2,744	\$
\$	539	\$	401	\$	540	\$	465	\$	508	\$
\$	286	\$	378	\$	130	\$	248	\$	280	\$
\$	114 87 80 191 166 122 106 61 239 305	\$	89 39 107 135 149 49 130 110 159 318	\$	186 77 70 246 281 158 85 106 64 272	\$	250 49 148 164 169 49 75 97 68 305	\$	186 53 139 158 233 64 113 86 112 345	\$
\$	1,471	\$	1,285	\$	1,545	\$	1,374	\$	1,489	\$
\$	5,425	\$	4,942	\$	4,896	\$	5,211	\$	5,021	\$
\$	922	\$	969	\$	905	\$	389	\$	606	\$
\$	72	\$	96	\$	(150)	\$	47	\$	136	\$
\$	994	\$	1,065	\$	755	\$	436	\$	742	\$

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2022 (BASED ON ACTUAL PER HUNDREDWEIGHT OF MILK BASIS)

Income: \$ 26.69 \$ 24.53 \$ Milk sales \$ 26.69 \$ 0.51 Calves and other \$ 2.29 \$ 0.51 Total income \$ 28.98 \$ 25.04 \$	26.04 0.40 26.44
	26.44
Cost of apprecians:	
Cost of operations: Feed: Grain \$ 10.10 \$ 9.98 \$ Hay and other 5.84 3.74	10.55 5.50
Total feed \$ 15.94 \$ 13.72 \$	16.05
Labor, (including fringe costs) \$ 2.70 \$ 2.11 \$	1.85
Herd replacement costs \$ 1.18 \$ 1.28 \$	1.38
Other costs: \$ 0.63 \$ 0.51 \$ Milk hauling \$ 0.06 \$ 0.19 State and association charges 0.06 \$ 0.19 Veterinary, breeding, testing, etc. 1.13 \$ 0.53 Supplies 0.11 \$ 0.42 Repairs and maintenance 1.20 \$ 0.64 Utilities 0.33 \$ 0.45 Occupancy costs 0.28 \$ 0.63 Depreciation - equipment 0.32 \$ 0.34 Interest 0.75 \$ 0.42 Miscellaneous 1.29 \$ 0.95	0.65 0.19 0.39 0.64 0.80 0.61 0.43 0.31 0.48 0.94
Total other costs \$ 6.10 \$ 5.08 \$	5.44
Total cost of operations \$ 25.92 \$ 22.19 \$	24.72
Income from dairy \$ 3.06 \$ 2.85 \$	1.72
Farming operations, net \$ - \$ 1.18 \$	1.18
Net income \$ 3.06 \$ 4.03 \$	2.90

4	Arizona		ldaho		New Mexico		Panhandle		Pacific orthwest	Your December 31, 2022 Amounts
\$	25.94 3.14	\$	26.57 0.45	\$	23.88 0.34	\$	25.45 1.61	\$	26.82 0.47	\$
\$	29.08	\$	27.02	\$	24.22	\$	27.06	\$	27.29	\$
\$	10.54 3.78	\$	9.28 3.88	\$	9.91 1.28	\$	11.42 3.67	\$	9.23 4.09	\$
\$	14.32	\$	13.16	\$	11.19	\$	15.09	\$	13.32	\$
\$	2.46	\$	1.83	\$	2.26	\$	2.24	\$	2.46	\$
\$	1.31	\$	1.73	\$	0.54	\$	1.20	\$	1.36	\$
\$	0.52 0.40 0.37 0.87 0.76 0.56 0.48 0.28 1.09 1.40	\$	0.41 0.18 0.49 0.62 0.68 0.22 0.58 0.50 0.73 1.45	\$	0.78 0.32 0.29 1.03 1.17 0.66 0.36 0.44 0.27 1.15	\$	1.21 0.24 0.71 0.79 0.82 0.24 0.36 0.47 0.33 1.48	\$	0.90 0.26 0.67 0.77 1.13 0.31 0.55 0.42 0.54 1.67	\$
\$	6.73	\$	5.86	\$	6.47	\$	6.65	\$	7.22	\$
\$	24.82	\$	22.58	\$	20.46	\$	25.18	\$	24.36	\$
\$	4.26	\$	4.44	\$	3.76	\$	1.88	\$	2.93	\$
\$	0.33	\$	0.44	\$	(0.63)	\$	(0.23)	\$	0.66	\$
\$	4.59	\$	4.88	\$	3.13	\$	1.65	\$	3.59	\$

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2022 (BASED ON FAT CORRECTED MILK PER HUNDREDWEIGHT OF MILK BASIS)

	Southern California	S	an Joaquin Valley	Kern County
Income: Milk sales Calves and other	\$ 24.53 2.11	\$	22.70 0.48	\$ 24.96 0.39
Total income	\$ 26.64	\$	23.18	\$ 25.35
Cost of operations: Feed: Grain Hay and other	\$ 9.28 5.37	\$	9.24 3.46	\$ 10.11 5.27
Total feed	\$ 14.65	\$	12.70	\$ 15.38
Labor, (including fringe costs)	\$ 2.48	\$	1.95	\$ 1.78
Herd replacement costs	\$ 1.08	\$	1.19	\$ 1.32
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 0.58 0.05 1.03 0.10 1.10 0.30 0.26 0.30 0.69 1.18	\$	0.48 0.17 0.49 0.39 0.59 0.42 0.59 0.32 0.39 0.88	\$ 0.63 0.19 0.38 0.62 0.77 0.58 0.41 0.29 0.46 0.91
Total other costs	\$ 5.59	\$	4.72	\$ 5.24
Total cost of operations	\$ 23.80	\$	20.56	\$ 23.72
Income from dairy operations	\$ 2.84	\$	2.62	\$ 1.63
Farming operations, net	\$ -	\$	1.18	\$ 1.18
Net income	\$ 2.84	\$	3.80	\$ 2.81

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2022 (BASED ON ENERGY CORRECTED MILK PER HUNDREDWEIGHT OF MILK BASIS)

	TENTION DIVERBILITY OF WHEN BASIS						Your			
,	Arizona	ldaho		New Mexico		Panhandle		Pacific Northwest		December 31, 2022 Amounts
\$	24.02 2.91	\$	22.76 0.38	\$	22.96 0.33	\$	22.84 1.44	\$	23.90 0.43	\$
\$	26.93	\$	23.14	\$	23.29	\$	24.28	\$	24.33	\$
		-		-		-		-		
\$	9.76 3.51	\$	7.95 3.32	\$	9.53 1.24	\$	10.25 3.29	\$	8.22 3.65	\$
\$	13.27	\$	11.27	\$	10.77	\$	13.54	\$	11.87	\$
\$	2.28	\$	1.57	\$	2.17	\$	2.02	\$	2.19	\$
\$	1.21	\$	1.48	\$	0.52	\$	1.08	\$	1.21	\$
\$	0.48 0.37 0.34 0.81 0.70 0.52 0.45 0.26 1.01 1.30	\$	0.35 0.15 0.42 0.53 0.58 0.19 0.51 0.43 0.62 1.25	\$	0.75 0.31 0.28 0.99 1.13 0.63 0.34 0.42 0.26 1.10	\$	1.08 0.21 0.64 0.71 0.73 0.21 0.32 0.42 0.30 1.32	\$	0.80 0.23 0.60 0.68 1.01 0.28 0.49 0.37 0.48 1.49	\$
\$	6.24	\$	5.03	\$	6.21	\$	5.94	\$	6.43	\$
\$	23.00	\$	19.35	\$	19.67	\$	22.58	\$	21.70	\$
\$	3.93	\$	3.79	\$	3.62	\$	1.70	\$	2.63	\$
\$	0.33	\$	0.44	\$	(0.63)	\$	(0.23)	\$	0.66	\$
\$	4.26	\$	4.23	\$	2.99	\$	1.47	\$	3.29	\$

SUMMARY OF FINANCIAL STATISTICS

COMPARISON BY AREA FOR THE YEAR ENDED DECEMBER 31, 2022

	Southern California		San Joaquin Valley		Kern County
1 Current Ratio		2.27 : 1	1.64 : 1		1.16 : 1
2 Herd Line Debt Per Cow	\$	1,707	\$ 662	\$	1,082
3 Total Debt Per Cow	\$	7,091	\$ 3,357	\$	3,539
4 Debt to Equity Ratio		1.32 : 1	1.07 : 1		0.85 : 1
5 Return on Total Assets		6.1%	10.7%		5.6%
6 Income per milking cow per month	\$	73.69	\$ 98.62	\$	61.12

- 1. Current ratio represents current assets divided by current liabilities.
- 2. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Total debt per cow equals the total current liabilities and longterm debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents total debt divided by total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

Arizona	Idaho	New Mexico	Panhandle	Pacific Northwest	Your December 31, 2022 Results
0.57 : 1	1.28 : 1	3.33 : 1	1.02 : 1	1.04 : 1	
\$ 1,320	\$ 498	\$ 605	\$ 575	\$ 791	\$
\$ 4,686	\$ 3,701	\$ 1,423	\$ 2,740	\$ 3,045	\$
2.70 : 1	1.34 : 1	0.28 : 1	0.86 : 1	1.34 : 1	
10.3%	11.2%	11.8%	5.4%	9.7%	
\$ 88.10	\$ 101.58	\$ 63.46	\$ 42.46	\$ 73.17	\$

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
SOUTHERN CALIFORNIA
(BASED ON AVERAGE AMOUNTS)

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		P	ER HEAD	
	2022		2021	2020
Income: Milk sales Calves and other	\$ 6,651 573	\$	4,604 176	\$ 4,315 396
Total income	\$ 7,224	\$	4,780	\$ 4,711
Cost of operations: Feed: Grain Hay and other	\$ 2,516 1,457	\$	1,749 1,017	\$ 1,536 893
Total feed	\$ 3,973	\$	2,766	\$ 2,429
Labor, (including fringe costs)	\$ 673	\$	541	\$ 531
Herd replacement costs	\$ 294	\$	293	\$ 352
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 158 14 280 27 298 82 70 81 186 321	\$	106 20 213 42 121 55 125 60 93 185	\$ 94 36 201 65 146 65 106 47 103 164
Total other costs	\$ 1,517	\$	1,020	\$ 1,027
Total cost of operations	\$ 6,457	\$	4,620	\$ 4,339
Income from dairy operations	\$ 767	\$	160	\$ 372
Farming operations, net	\$ -	\$	-	\$ -
Net income	\$ 767	\$	160	\$ 372

_	AC	TUAL P	ER CWT. O		YOUR 2022 RESULTS		
	2022		2021		2020	PER HEAD	PER CWT. OF MILK
\$	26.69 2.29	\$	19.71 0.75	\$	18.49 1.70	\$	\$
\$	28.98	\$	20.46	\$	20.19	\$	\$
\$	10.10 5.84	\$	7.49 4.35	\$	6.58 3.83	\$	\$
\$	15.94	\$	11.84	\$	10.41	\$	\$
\$	2.70	\$	2.31	\$	2.28	\$	\$
\$	1.18	\$	1.26	\$	1.51	\$	\$
\$	0.63 0.06 1.13 0.11 1.20 0.33 0.28 0.32 0.75 1.29	\$	0.45 0.09 0.91 0.18 0.52 0.24 0.53 0.26 0.40 0.78	\$	0.40 0.15 0.85 0.28 0.62 0.28 0.46 0.20 0.44 0.71	\$	\$
\$	6.10	\$	4.36	\$	4.39	\$	\$
\$	25.92	\$	19.77	\$	18.59	\$	\$
\$	3.06	\$	0.69	\$	1.60	\$	\$
\$	-	\$	-	\$	-	\$	\$
\$	3.06	\$	0.69	\$	1.60	\$	\$

SUMMARY OF FINANCIAL STATISTICS

SOUTHERN CALIFORNIA

	December 31, 2022	December 31, 2021	December 31, 2020							
Current Ratio	2.27 : 1	0.88 : 1	0.74 : 1							
2. Herd Line Debt Per Cow	\$ 1,707	\$ 1,192	\$ 772							
3. Total Debt Per Cow	\$ 7,091	\$ 3,959	\$ 3,849							
4. Debt to Equity Ratio	1.32 : 1	1.19 : 1	1.28 : 1							
5. Return on Total Assets	6.1%	2.0%	4.8%							
6. Income per milking cow per month	\$ 73.69	\$ 16.23	\$ 38.36							
		Current ratio represents current assets divided by current liabilities.								
	the herd divide	Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.								

- 3. Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents the total debt divided by the total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
SOUTHERN CALIFORNIA
(BASED ON AVERAGE AMOUNTS)

	2022		2	2021		2020	
PRODUCTION AND PRICE INFORMATION:							
Annual pounds of milk, per cow (including dry cows)	24,921			23,352		23,335	
Daily pounds of milk, per milking cow	78.8			78.1		78.7	
Daily pounds of milk, per milking cow (Fat corrected milk pounds)	85.75			84.43		83.78	
Butterfat test	4.03	%		3.95	%	3.83	%
Blend price per hundredweight	\$ 26.45		\$	19.71		\$ 18.49	
Milk receipts, per milking cow	\$ 7,607		\$	5,391		\$ 4,874	
HERD INFORMATION:							
Herd size - total	5,462			3,777		 3,177	
Percent of dry cows	15.4	%		22.1	%	 23.5	%
Herd turnover rate	29.6	%		30.8	%	33.4	%
Composition of herd: Purchased cows Self-raised cows	100 0	% %		77 23		69 31	% %
Cost of purchased cows	\$ 2,237		\$	1,565		\$ 1,623	
Beef price received	\$ 949		\$	748		\$ 730	
FEED INFORMATION: Cost of feed as a percent of milk income:							
Grain Hay and other	37.8 21.9	% %		38.0 22.1	% %	40.3 11.9	
Totals	59.7	%		60.1	%	52.2	

INCOME AND COST OF OPERATIONS

SOUTHERN CALIFORNIA

(BASED ON ACTUAL PER HUNDREDWEIGHT OF MILK BASIS)

	De	cember 31, 2022	De	cember 31, 2021	De	cember 31, 2020
Income:						
Milk sales	\$	26.69	\$	19.71	\$	18.49
Calves and other		2.29		0.75		1.70
Total income	\$	28.98	\$	20.46	\$	20.19
Cost of operations:						
Feed	\$	15.94	\$	11.84	\$	10.41
Labor	*	2.70	Ψ	2.31	Ψ	2.28
Herd replacement costs		1.18		1.26		1.51
Other costs		6.10		4.36		4.39
Total cost of operations	\$	25.92	\$	19.77	\$	18.59
Income (loss) from	_	0.00	Φ.	0.00	Φ.	4.00
dairy operations	\$	3.06	\$	0.69	\$	1.60
Farming operations, net	\$	-	\$	-	\$	-
Net income (loss)	\$	3.06	\$	0.69	\$	1.60
Cost of operations as a percentage of income		89.44%		96.63%		92.08%
a percentage of income		09.44 /0		90.03 /0		92.0076
Feed costs as a percentage of milk sales		59.72%		60.07%		56.30%
Income (loss) per milking cow per month	\$	73.69	\$	16.23	\$	38.36
Cumulative net income per cwt. from 2016 to 2022	\$	5.92	•			

De	cember 31, 2019	De	ecember 31, 2018	December 31, 2017		
\$	19.50 0.77	\$	16.51 0.47	\$ 17.57 0.46	\$	15.91 0.54
\$	20.27	\$	16.98	\$ 18.03	\$	16.45
\$	10.67 2.28 1.75 4.25	\$	9.99 2.04 1.72 4.06	\$ 9.37 2.28 2.04 4.11	\$	9.02 2.16 1.65 3.79
\$	18.95	\$	17.81	\$ 17.80	\$	16.62
\$	1.32	\$	(0.83)	\$ 0.23	\$	(0.17)
\$	-	\$	-	\$ -	\$	0.02
\$	1.32	\$	(0.83)	\$ 0.23	\$	(0.15)
	93.49%		104.89%	98.72%		101.03%
	54.72%		60.51%	53.33%		56.69%
\$	29.93	\$	(18.68)	\$ 5.18	\$	(4.26)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
SAN JOAQUIN VALLEY
(BASED ON AVERAGE AMOUNTS)

-	_	_			_
				л	I)

_		<u> </u>	ER HEAD		
	2022		2021		2020
\$	6,232 133	\$	4,456 152	\$	4,506 194
\$	6,365	\$	4,608	\$	4,700
\$	2,535 949	\$	1,968 666	\$	1,862 619
\$	3,484	\$	2,634	\$	2,481
\$	535	\$	443	\$	466
\$	326	\$	387	\$	370
\$	131 47 134 107 163 114 162 87 107 241	\$	100 44 128 119 144 86 135 83 94 226	\$	98 46 140 130 149 89 147 86 101 209
\$	1,293	\$	1,159	\$	1,195
\$	5,638	\$	4,623	\$	4,512
\$	727	\$	(15)	\$	188
\$	300	\$	153	\$	164
\$	1,027	\$	138	\$	352
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 6,232 133 \$ 6,365 \$ 2,535 949 \$ 3,484 \$ 535 \$ 326 \$ 131 47 134 107 163 114 162 87 107 241 \$ 1,293 \$ 5,638 \$ 727 \$ 300	\$ 6,232 \$ 133 \$ \$ 6,365 \$ \$ \$ 2,535 \$ 949 \$ \$ 3,484 \$ \$ \$ 535 \$ \$ \$ \$ 326 \$ \$ \$ \$ 131 \$ 47 134 107 163 114 162 87 107 241 \$ 1,293 \$ \$ 1,293 \$ \$ \$ 5,638 \$ \$ \$ 727 \$ \$ \$ 300 \$	\$ 6,232 \$ 4,456 133 152 \$ 6,365 \$ 4,608 \$ 2,535 \$ 1,968 949 666 \$ 3,484 \$ 2,634 \$ 535 \$ 443 \$ 326 \$ 387 \$ 131 \$ 100 47 44 134 128 107 119 163 144 114 86 162 135 87 83 107 94 241 226 \$ 1,293 \$ 1,159 \$ 5,638 \$ 4,623 \$ 727 \$ (15) \$ 300 \$ 153	\$ 6,232 \$ 4,456 \$ 133

 AC	TUAL P	ER CWT. OF		YOUR 2022 RESULTS		
2022		2021		2020	PER HE	PER CWT. AD OF MILK
\$ 24.53 0.51	\$	18.49 0.61	\$	17.41 0.78	\$	\$
\$ 25.04	\$	19.10	\$	18.19	\$	\$
\$ 9.98 3.74	\$	8.16 2.76	\$	7.40 2.46	\$	\$
\$ 13.72	\$	10.92	\$	9.86	\$	\$
\$ 2.11	\$	1.83	\$	1.86	\$	\$
\$ 1.28	\$	1.60	\$	1.47	\$	\$
\$ 0.51 0.19 0.53 0.42 0.64 0.45 0.63 0.34 0.42 0.95	\$	0.42 0.19 0.53 0.49 0.60 0.36 0.56 0.34 0.39 0.93	\$	0.39 0.18 0.55 0.52 0.59 0.35 0.58 0.34 0.40 0.82	\$	\$
\$ 5.08	\$	4.81	\$	4.72	\$	\$
\$ 22.19	\$	19.16	\$	17.91	\$	\$
\$ 2.85	\$	(0.06)	\$	0.28	\$	\$
\$ 1.18	\$	0.63	\$	0.65	\$	\$
\$ 4.03	\$	0.57	\$	0.93	\$	\$

SUMMARY OF FINANCIAL STATISTICS

SAN JOAQUIN VALLEY

	December 31, 2022	December 31, 2021	December 31, 2020						
Current Ratio	1.64 : 1	1.23 : 1	0.99 : 1						
2. Herd Line Debt Per Cow	\$ 662	\$ 818	\$ 721						
3. Total Debt Per Cow	\$ 3,357	\$ 3,216	\$ 3,209						
4. Debt to Equity Ratio	1.07 : 1	1.23 : 1	1.29 : 1						
5. Return on Total Assets	10.7%	1.6%	2.2%						
6. Income per milking cow per month	\$ 98.62	\$ 14.69	\$ 17.92						
	Current ratio represents current assets divided by current liabilities.								
	Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.								
	 Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis. 								
	4. Debt to equity the total equity	•	total debt divided by						
		assets represents the total assets, stated a							

6. Income per milking cow per month represents

each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
SAN JOAQUIN VALLEY
(BASED ON AVERAGE AMOUNTS)

	2022		,	2021		2020	
PRODUCTION AND PRICE INFORMATION:							
Annual pounds of milk, per cow (including dry cows)	25,410			24,105		25,164	
Daily pounds of milk, per milking cow	80.2			83.8		79.3	
Daily pounds of milk, per milking cow (Fat corrected milk pounds)	86.61			90.76		84.20	
Butterfat test	3.93	%		3.96	%	3.88	%
Solids-non-fat test	6.55	%		5.76	%	8.99	%
Blend price per hundredweight	\$ 24.14		\$	18.49		\$ 17.41	
Milk receipts, per milking cow	\$ 7,064		\$	5,463		\$ 4,703	
HERD INFORMATION:							
Herd size - total	4,029			3,936		3,840	
Percent of dry cows	15.2	%		26.9	%	15.0	%
Herd turnover rate	44.6	%		45.6	%	56.4	%
Composition of herd: Purchased cows Self-raised cows	3 97	% %		3 97	% %	4 96	% %
Cost of purchased cows	\$ 1,659		\$	1,423		\$ 1,379	
Beef price received	\$ 925		\$	690		\$ 725	
FEED INFORMATION: Cost of feed as a percent of milk income:							
Grain Hay and other	40.7 15.2			44.1 14.9		41.3 13.7	
Totals	55.9			59.0		55.0	

INCOME AND COST OF OPERATIONS

SAN JOAQUIN VALLEY

(BASED ON ACTUAL PER HUNDREDWEIGHT OF MILK BASIS)

				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	De	cember 31, 2022	De	ecember 31, 2021	De	cember 31, 2020
Income:						
Milk sales	\$	24.53	\$	18.49	\$	17.41
Calves and other	Ť	0.51	•	0.61	*	0.78
Total income	\$	25.04	\$	19.10	\$	18.19
Cost of operations:	•	10.70	Φ	40.00	Φ	0.00
Feed Labor	\$	13.72 2.11	\$	10.92 1.83	\$	9.86 1.86
Herd replacement costs		1.28		1.60		1.60
Other costs		5.08		4.81		4.72
Curior occur		0.00		1.01		
Total cost of operations	\$	22.19	\$	19.16	\$	17.91
Income (loss) from		0.05	•	(0.00)	•	0.00
dairy operations	\$	2.85	\$	(0.06)	\$	0.28
Farming operations, net	\$	1.18	\$	0.63	\$	0.65
Net income (loss)	\$	4.03	\$	0.57	\$	0.93
rvet moome (1885)	Ψ	4.00	Ψ	0.07	Ψ	0.50
Cost of operations as						
a percentage of income		88.62%		100.31%		98.46%
Feed costs as a percentage						
of milk sales		55.93%		59.06%		56.63%
In case (In case we'll '						
Income (loss) per milking	\$	98.62	\$	14.69	\$	17.92
cow per month	φ	90.02	φ	14.09	φ	17.92
Cumulative net income						
per cwt. from 2016 to 2022	\$	5.82				

De	cember 31, 2019	De	ecember 31, 2018	December 31, 2017	D	ecember 31, 2016
\$	18.19 0.46	\$	15.52 0.40	\$ 16.88 0.45	\$	14.86 0.3
\$	18.65	\$	15.92	\$ 17.33	\$	15.16
\$	9.54 1.90 1.59 5.09	\$	8.97 1.66 1.49 4.65	\$ 8.88 1.82 1.63 4.75	\$	8.68 1.72 1.49 4.45
\$	18.12	\$	16.77	\$ 17.08	\$	16.34
\$	0.53	\$	(0.85)	\$ 0.25	\$	(1.18)
\$	0.41	\$	0.55	\$ 0.32	\$	0.26
\$	0.94	\$	(0.30)	\$ 0.57	\$	(0.92)
	97.16%		105.34%	98.56%		107.78%
	52.45%		57.80%	52.61%		58.41%
\$	11.31	\$	(19.36)	\$ 5.59	\$	(23.12)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
KERN COUNTY
(BASED ON AVERAGE AMOUNTS)

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		Р	ER HEAD	
	2022		2021	2020
Income: Milk sales Calves and other	\$ 5,583 87	\$	4,386 148	\$ 4,152 56
Total income	\$ 5,670	\$	4,534	\$ 4,208
Cost of operations: Feed: Grain Hay and other	\$ 2,262 1,178	\$	2,057 713	\$ 1,545 765
Total feed	\$ 3,440	\$	2,770	\$ 2,310
Labor, (including fringe costs)	\$ 398	\$	422	\$ 362
Herd replacement costs	\$ 296	\$	324	\$ 314
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 140 42 84 138 172 130 92 66 102 203	\$	132 44 86 128 165 74 64 60 82 190	\$ 128 42 86 110 148 102 91 59 78 184
Total other costs	\$ 1,169	\$	1,025	\$ 1,028
Total cost of operations	\$ 5,303	\$	4,541	\$ 4,014
Income (loss) from dairy operations	\$ 367	\$	(7)	\$ 194
Farming operations, net	\$ 253	\$	98	\$ 103
Net income	\$ 620	\$	91	\$ 297

_	AC	TUAL P	ER CWT. OF	- MILK			YOUR 2022 RESULTS
	2022		2021		2020	PER HE	PER CWT. AD OF MILK
\$	26.04 0.40	\$	18.85 0.63	\$	18.58 0.25	\$	\$
\$	26.44	\$	19.48	\$	18.83	\$	\$
\$	10.55 5.50	\$	8.85 3.08	\$	6.91 3.41	\$	\$
\$	16.05	\$	11.93	\$	10.32	\$	\$
\$	1.85	\$	1.82	\$	1.62	\$	\$
\$	1.38	\$	1.40	\$	1.41	\$	\$
\$	0.65 0.19	\$	0.57 0.19	\$	0.57 0.19	\$	\$
	0.19		0.13		0.19		
	0.64		0.55		0.49		
	0.80		0.71		0.66		
	0.61		0.32		0.46		
	0.43 0.31		0.27 0.26		0.41 0.26		
	0.48		0.35		0.36		
	0.94		0.82		0.84		
\$	5.44	\$	4.41	\$	4.62	\$	\$
\$	24.72	\$	19.56	\$	17.97	\$	\$
•	4.70	Φ.	(0.00)	Φ.	0.00	Φ.	Φ.
\$	1.72	\$	(80.0)	\$	0.86	\$	\$
\$	1.18	\$	0.42	\$	0.46	\$	\$
\$	2.90	\$	0.34	\$	1.32	\$	\$

SUMMARY OF FINANCIAL STATISTICS

KERN COUNTY

	December 31, 2022	December 31, 2021	December 31, 2020
1. Current Ratio	1.16 : 1	0.84 : 1	1.08 : 1
2. Herd Line Debt Per Cow	\$ 1,082	\$ 1,005	\$ 831
3. Total Debt Per Cow	\$ 3,539	\$ 3,279	\$ 2,963
4. Debt to Equity Ratio	0.85 : 1	1.12 : 1	0.83 : 1
5. Return on Total Assets	5.6%	1.0%	2.0%
6. Income per milking cow per month	\$ 61.12	\$ 8.79	\$ 19.07
	Current ratio re current liabilitie	presents current ass s.	sets divided by
		per cow equals the t	otal debt secured by

- 2. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents the total debt divided by the total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
KERN COUNTY
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow (including dry cows)	21,439		23,248		22,353	
Daily pounds of milk, per milking cow	69.5		74.5		72.4	
Daily pounds of milk, per milking cow (Fat corrected milk pounds)	72.53		79.14		75.63	
Butterfat test	3.77	%	3.89	%	3.78	%
Blend price per hundredweight	\$ 25.48		\$ 18.85		\$ 18.58	
Milk receipts, per milking cow	\$ 6,464		\$ 4,161		\$ 4,300	
HERD INFORMATION:						
Herd size - total	3,688		3,688		3,795	
Percent of dry cows	18.4	%	14.5	%	18.2	%
Herd turnover rate	41.7	%	42.2	%	41.9	%
Composition of herd:						
Purchased cows Self-raised cows	1 99	% %	1 99	% %	1	% %
Ocii-laised cows	99	70	33	70		
Cost of purchased cows	\$ 1,829		\$ 1,523		\$ 1,490	
Beef price received	\$ 761		\$ 649		\$ 672	
FEED INFORMATION:						
Cost of feed as a percent of milk						
income: Grain	40.5	%	46.9	%	37.2	%
Hay and other	21.1		16.3		18.4	
Totals	61.6	%	63.2	%	55.6	%

INCOME AND COST OF OPERATIONS

KERN COUNTY

(BASED ON ACTUAL PER HUNDREDWEIGHT OF MILK BASIS)

			Oi	WILK DAGIG)		
	De	cember 31, 2022	De	ecember 31, 2021	De	cember 31, 2020
Income:						
Milk sales	\$	26.04	\$	18.85	\$	18.58
Calves and other		0.40		0.63		0.25
Total income	\$	26.44	\$	19.48	\$	18.83
Cost of operations:						
Feed	\$	16.05	\$	11.93	\$	10.32
Labor		1.85		1.82	·	1.62
Herd replacement costs		1.38		1.40		1.41
Other costs		5.44		4.41		4.62
Total cost of operations	\$	24.72	\$	19.56	\$	17.97
In comp (loss) from						
Income (loss) from dairy operations	\$	1.72	\$	(80.0)	\$	0.86
daily operations	Ψ	1.12	Ψ	(0.00)	Ψ	0.00
Farming operations, net	\$	1.18	\$	0.42	\$	0.46
Net income (loss)	\$	2.90	\$	0.34	\$	1.32
Cost of operations as						
a percentage of income	_	93.49%		100.41%		95.43%
Feed costs as a percentage						
of milk sales		61.64%		63.29%		55.54%
Income (loss) per milking						
cow per month	\$	61.12	\$	8.79	\$	19.07
Cumulative not in a sec						
Cumulative net income per cwt. from 2016 to 2022	•	7.46				
per cwt. Iroin 2010 to 2022	\$	7.40				

De	cember 31, 2019	De	ecember 31, 2018	December 31, 2017	De	ecember 31, 2016
\$	18.86 0.29	\$	16.14 0.75	\$ 17.04 0.24	\$	15.34 0.34
\$	19.15	\$	16.89	\$ 17.28	\$	15.68
\$	10.03 1.55 1.42 4.50	\$	9.58 1.53 1.39 4.42	\$ 9.03 1.54 1.36 4.28	\$	9.92 1.48 1.22 4.11
\$	17.50	\$	16.92	\$ 16.21	\$	16.73
\$	1.65	\$	(0.03)	\$ 1.07	\$	(1.05)
\$	0.47	\$	0.56	\$ 0.08	\$	0.15
\$	2.12	\$	0.53	\$ 1.15	\$	(0.90)
	91.38%		100.18%	93.81%		106.70%
	53.18%		59.36%	52.99%		64.67%
\$	36.38	\$	(0.61)	\$ 21.95	\$	(23.52)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
ARIZONA
(BASED ON AVERAGE AMOUNTS)

DE	D	ш	Λ	\Box

	P	ER HEAD		
2022		2021		2020
\$ 5,661 686	\$	4,421 439	\$	4,125 230
\$ 6,347	\$	4,860	\$	4,355
\$ 2,302 827	\$	2,078 652	\$	1,664 491
\$ 3,129	\$	2,730	\$	2,155
\$ 539	\$	548	\$	552
\$ 286	\$	307	\$	371
\$ 114 87 80 191 166 122 106 61 239 305	\$	109 78 95 191 138 103 100 58 148 251	\$	118 84 70 195 135 87 139 59 182 232
\$ 1,471	\$	1,271	\$	1,301
\$ 5,425	\$	4,856	\$	4,379
\$ 922	\$	4	\$	(24)
\$ 72	\$	(5)	\$	6
\$ 994	\$	(1)	\$	(18)
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 5,661 686 \$ 6,347 \$ 2,302 827 \$ 3,129 \$ 539 \$ 286 \$ 114 87 80 191 166 122 106 61 239 305 \$ 1,471 \$ 5,425 \$ 922 \$ 72	\$ 5,661 \$ 686 \$ \$ 6,347 \$ \$ 6,347 \$ \$ 3,129 \$ \$ 539 \$ \$ 286 \$ \$ \$ 114 \$ 87 80 191 1666 122 1066 61 239 305 \$ 1,471 \$ \$ \$ 5,425 \$ \$ \$ 922 \$ \$ \$ 72 \$	\$ 5,661 \$ 4,421 439 \$ 6,347 \$ 4,860 \$ 2,302 \$ 2,078 827 652 \$ 3,129 \$ 2,730 \$ 539 \$ 548 \$ 286 \$ 307 \$ 114 \$ 109 87 78 80 95 191 191 191 191 166 138 122 103 106 100 61 58 239 148 305 251 \$ 1,471 \$ 1,271 \$ 5,425 \$ 4,856 \$ 922 \$ 4 \$ 72 \$ (5)	\$ 5,661 \$ 4,421 \$ 439 \$ \$ 6,347 \$ 4,860 \$ \$ \$ 2,302 \$ 2,078 \$ 827 \$ 652 \$ \$ 3,129 \$ 2,730 \$ \$ \$ 539 \$ 548 \$ \$ \$ 286 \$ 307 \$ \$ \$ \$ 114 \$ 109 \$ 87 \$ 78 \$ 80 \$ 95 \$ 191 \$ 191 \$ 166 \$ 138 \$ 122 \$ 103 \$ 106 \$ 100 \$ 61 \$ 58 \$ 239 \$ 148 \$ 305 \$ 251 \$ \$ 1,471 \$ 1,271 \$ \$ \$ 5,425 \$ 4,856 \$ \$ \$ 922 \$ 4 \$ \$ \$ 72 \$ (5) \$ \$

_	ACTUAL PER CWT. OF MILK					YOUR 2022 RESULTS			
	2022		2021		2020	PER HE	PER CWT. AD OF MILK		
\$	25.94 3.14	\$	18.82 1.86	\$	18.58 1.05	\$	\$		
\$	29.08	\$	20.68	\$	19.63	\$	\$		
\$	10.54 3.78	\$	8.84 2.78	\$	7.49 2.22	\$	\$		
\$	14.32	\$	11.62	\$	9.71	\$	\$		
\$	2.46	\$	2.34	\$	2.48	\$	\$		
\$	1.31	\$	1.31	\$	1.67	\$	\$		
\$	0.52 0.40 0.37 0.87 0.76 0.56 0.48 0.28 1.09 1.40	\$	0.46 0.33 0.41 0.81 0.59 0.44 0.42 0.25 0.63 1.08	\$	0.53 0.38 0.32 0.88 0.61 0.39 0.63 0.26 0.82 1.92	\$	\$		
\$	6.73	\$	5.42	\$	6.74	\$	\$		
\$	24.82	\$	20.69	\$	20.60	\$	\$		
\$	4.26	\$	(0.01)	\$	(0.97)	\$	\$ 		
<u>\$</u> \$	0.33 4.59	\$ \$	(0.02)	<u>\$</u> \$	(0.94)	\$ \$	\$ \$		
Φ	4.08	Ψ	(0.03)	φ	(0.94)	Ψ	φ		

SUMMARY OF FINANCIAL STATISTICS

ARIZONA

	December 31, 2022	December 31, 2021	December 31, 2020
Current Ratio	0.57 : 1	0.52 : 1	0.58 : 1
2. Herd Line Debt Per Cow	\$ 1,320	\$ 1,334	\$ 1,383
3. Total Debt Per Cow	\$ 4,686	\$ 4,808	\$ 4,632
4. Debt to Equity Ratio	2.70 : 1	3.92 : 1	9.46 : 1
5. Return on Total Assets	10.3%	-0.03%	-0.3%
Income (loss) per milking cow per month	\$ 88.10	\$ (0.24)	\$ (2.40)
	presents current ass	sets divided by	

- 1. Current ratio represents current assets divided by current liabilities.
- 2. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.
- Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents the total debt divided by the total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income (loss) per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

SUMMARY OF DAIRY FARM STATISTICAL ANALYSIS

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
ARIZONA
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow (including dry cows)	21,830		23,499		22,194	
Daily pounds of milk, per milking cow	63.6		72.9		69.2	
Daily pounds of milk, per milking cow (Energy corrected milk pounds)	68.65		77.97		75.55	
Butterfat test	3.86	%	3.78	%	3.81	%
Blend price per hundredweight	\$ 24.69		\$ 18.82		\$ 17.55	
Milk receipts, per milking cow	\$ 5,729		\$ 4,126		\$ 4,182	
HERD INFORMATION:						
Herd size - total	9,451		8,289		6,693	
Percent of dry cows	5.9	%	11.6	%	13.7	%
Herd turnover rate	35.3	%	40.7	%	41.6	%
Composition of herd:		•		•		
Purchased cows Self-raised cows	46 54	% %	35 65		42 58	% %
Cost of purchased cows	\$ 1,723		\$ 1,455		\$ 1,297	
Beef price received	\$ 825		\$ 776		\$ 677	
FEED INFORMATION:						
Cost of feed as a percent of milk income:						
Grain	40.6		47.0		40.3	
Hay and other	14.6	%	14.8	%	11.9	<u>%</u>
Totals	55.2	%	61.8	%	52.2	%

ARIZONA

			OF	WILK BASIS)		
	De	December 31, 2022		December 31, 2021		cember 31, 2020
Income:						
Milk sales Calves and other	\$	25.94 3.14	\$	18.82 1.86	\$	18.58 1.05
Total income	\$	29.08	\$	20.68	\$	19.63
Cost of operations: Feed Labor Herd replacement costs Other costs	\$	14.32 2.46 1.31 6.73	\$	11.62 2.34 1.31 5.42	\$	9.71 2.48 1.67 6.74
Total cost of operations	\$	24.82	\$	20.69	\$	20.60
Income (loss) from dairy operations	\$	4.26	\$	(0.01)	\$	(0.97)
Farming operations, net	\$	0.33	\$	(0.02)	\$	0.03
Net income (loss)	\$	4.59	\$	(0.03)	\$	(0.94)
Cost of operations as a percentage of income		85.35%		100.05%		104.94%
Feed costs as a percentage of milk sales		55.20%		61.74%		52.26%
Income (loss) per milking cow per month	\$	88.10	\$	(0.24)	\$	(2.40)
Cumulative net income per cwt. from 2016 to 2022	\$	(1.63)				

De	cember 31, 2019	December 31, 2018		December 31, 2017	De	ecember 31, 2016
\$	18.73 1.01	\$	16.31 0.34	\$ 17.20 0.77	\$	15.56 0.57
\$	19.74	\$	16.65	\$ 17.97	\$	16.13
\$	10.04 2.53 2.76 6.16	\$	9.40 2.41 1.95 5.88	\$ 9.03 2.21 1.62 5.50	\$	8.63 2.03 1.33 5.03
\$	21.49	\$	19.64	\$ 18.36	\$	17.02
\$	(1.75)	\$	(2.99)	\$ (0.39)	\$	(0.89)
\$	0.10	\$	0.44	\$ 0.14	\$	0.09
\$	(1.65)	\$	(2.55)	\$ (0.25)	\$	(0.80)
	108.87%		117.96%	102.17%		105.52%
	53.60%		57.63%	52.50%		55.46%
\$	(35.57)	\$	(60.15)	\$ (9.45)	\$	(20.02)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
IDAHO
(BASED ON AVERAGE AMOUNTS)

PER HEAD

		P	ER HEAD	
	2022		2021	2020
Income: Milk sales Calves and other	\$ 5,813 98	\$	4,148 110	\$ 4,283 108
Total income	\$ 5,911	\$	4,258	\$ 4,391
Cost of operations: Feed: Grain Hay and other	\$ 2,030 848	\$	1,533 719	\$ 1,372 627
Total feed	\$ 2,878	\$	2,252	\$ 1,999
Labor, (including fringe costs)	\$ 401	\$	385	\$ 366
Herd replacement costs	\$ 378	\$	432	\$ 458
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 89 39 107 135 149 49 130 110 159 318	\$	77 40 102 120 116 44 133 91 114 258	\$ 74 39 109 80 133 39 147 103 119 271
Total other costs	\$ 1,285	\$	1,095	\$ 1,114
Total cost of operations	\$ 4,942	\$	4,164	\$ 3,937
Income from dairy operations	\$ 969	\$	94	\$ 454
Farming operations, net	\$ 96	\$	85	\$ 51
Net income	\$ 1,065	\$	179	\$ 505

_	AC	TUAL P	ER CWT. O	F MILK			IR 2022 SULTS
	2022		2021		2020	PER HEAD	PER CWT. OF MILK
\$	26.57 0.45	\$	18.67 0.49	\$	19.50 0.49	\$	\$
\$	27.02	\$	19.16	\$	19.99	\$	\$
\$	9.28 3.88	\$	6.90 3.23	\$	6.25 2.86	\$	\$
\$	13.16	\$	10.13	\$	9.11	\$	\$
\$	1.83	\$	1.73	\$	1.66	\$	\$
\$	1.73	\$	1.94	\$	2.08	\$	\$
\$	0.41 0.18 0.49 0.62 0.68 0.22 0.58 0.50 0.73 1.45	\$	0.34 0.18 0.46 0.54 0.53 0.20 0.60 0.41 0.51 1.16	\$	0.34 0.18 0.49 0.36 0.61 0.18 0.67 0.47 0.54 1.24	\$	\$
\$	5.86	\$	4.93	\$	5.08	\$	\$
\$	22.58	\$	18.73	\$	17.93	\$	\$
\$	4.44	\$	0.43	\$	2.06	\$	\$
\$	0.44	\$	0.38	\$	0.23	\$	\$
\$	4.88	\$	0.81	\$	2.29	\$	\$

IDAHO

	December 31, 2022	December 31, 2021	December 31, 2020
Current Ratio	1.28 : 1	0.99 : 1	1.37 : 1
2. Herd Line Debt Per Cow	\$ 498	\$ 829	\$ 734
3. Total Debt Per Cow	\$ 3,701	\$ 3,299	\$ 2,607
4. Debt to Equity Ratio	1.34 : 1	1.55 : 1	1.40 : 1
5. Return on Total Assets	11.2%	2.1%	6.6%
Income per milking cow per month	\$ 101.58	\$ 16.75	\$ 43.35
	Current ratio re current liabilities	presents current ass s.	sets divided by
	the herd divided	per cow equals the to d by the average tota a mature equivalen	

- 3. Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents the total debt divided by the total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
IDAHO
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow (including dry cows)	21,880		22,225		21,962	
Daily pounds of milk, per milking cow	68.6		68.5		69.1	
Daily pounds of milk, per milking cow (Energy corrected milk pounds)	80.04		79.30		78.77	
Butterfat test	4.46	%	4.40	%	4.35	%
Blend price per hundredweight	\$ 26.30		\$ 18.67		\$ 19.50	
Milk receipts, per milking cow	\$ 6,583		\$ 4,597		\$ 4,525	
HERD INFORMATION:						
Herd size - total	12,585		10,807		9,725	
Percent of dry cows	14.4	%	12.6	%	14.9	%
Herd turnover rate	47.1	%	50.1	%	42.7	%
Composition of herd: Purchased cows Self-raised cows	6 94	% %	5 95	% %	1 99	% %
Cost of purchased cows	\$ 1,171		\$ 1,496		\$ 1,277	
Beef price received	\$ 750		\$ 624		\$ 591	
FEED INFORMATION:						
Cost of feed as a percent of milk income:						
Grain Hay and other	34.9 14.6		37.0 17.3		32.0 14.6	
Totals	49.5		54.3		46.6	

IDAHO

		OF	WILK BASIS)			
De	cember 31, 2022	De	cember 31, 2021	December 31, 2020		
φ.	26 57	¢	40.67	¢	19.50	
\$	0.45		0.49		0.49	
\$	27.02	\$	19.16	\$	19.99	
\$	13.16 1.83 1.73 5.86	\$	10.13 1.73 1.94 4.93	\$	9.11 1.66 2.08 5.08	
\$	22.58	\$	18.73	\$	17.93	
\$	4.44	\$	0.43	\$	2.06	
\$	0.44	\$	0.38	\$	0.23	
\$	4.88	\$	0.81	\$	2.29	
	83.57%		97.76%		89.69%	
	49.53%		54.26%		46.72%	
\$	101.58	\$	16.75	\$	43.35	
\$	10.42					
	\$ \$ \$ \$ \$	\$ 26.57 0.45 \$ 27.02 \$ 13.16 1.83 1.73 5.86 \$ 22.58 \$ 4.44 \$ 0.44 \$ 4.88 \$ 4.88	\$ 26.57 \$ 0.45 \$ 27.02 \$ \$ 13.16 \$ 1.83 1.73 5.86 \$ \$ 22.58 \$ \$ \$ 4.44 \$ \$ \$ 4.88 \$ \$ 4.88 \$ \$ 49.53%	\$ 26.57 \$ 18.67 0.49 \$ 27.02 \$ 19.16 \$ 13.16 \$ 10.13 1.83 1.73 1.94 5.86 4.93 \$ 22.58 \$ 18.73 \$ 4.44 \$ 0.43 \$ 0.44 \$ 0.38 \$ 4.88 \$ 0.81 \$ 83.57% 97.76% \$ 49.53% 54.26%	December 31, 2022 December 31, 2021 December 31, 2021 \$ 26.57	

De	cember 31, 2019	De	ecember 31, 2018	December 31, 2017	De	ecember 31, 2016
\$	18.79 0.37	\$	16.71 0.26	\$ 17.35 0.26	\$	15.52 0.23
\$	19.16	\$	16.97	\$ 17.61	\$	15.75
\$	8.81 1.67 2.23 5.06	\$	8.41 1.77 2.29 5.01	\$ 8.43 1.85 1.83 4.65	\$	8.44 1.70 1.79 4.19
\$	17.77	\$	17.48	\$ 16.76	\$	16.12
\$	1.39	\$	(0.51)	\$ 0.85	\$	(0.37)
\$	0.14	\$	0.24	\$ 0.41	\$	0.29
\$	1.53	\$	(0.27)	\$ 1.26	\$	(80.0)
	92.75%		103.01%	95.17%		102.35%
	46.89%		50.33%	48.59%		54.38%
\$	29.02	\$	(10.40)	\$ 18.80	\$	(1.69)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
NEW MEXICO
(BASED ON AVERAGE AMOUNTS)

PFR HFAD

	Р	ER HEAD		
2022		2021		2020
\$ 5,719 82	\$	3,662 27	\$	3,832 67
\$ 5,801	\$	3,689	\$	3,899
\$ 2,373 308	\$	1,723 304	\$	1,536 810
\$ 2,681	\$	2,027	\$	2,346
\$ 540	\$	440	\$	462
\$ 130	\$	127	\$	212
\$ 186 77 70 246 281 158 85 106 64 272	\$	125 82 66 205 163 83 70 89 46	\$	152 124 58 206 141 35 86 49 113 197
\$ 1,545	\$	1,125	\$	1,161
\$ 4,896	\$	3,719	\$	4,181
\$ 905	\$	(30)	\$	(282)
\$ (150)	\$	(17)	\$	157
\$ 755	\$	(47)	\$	(125)
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 5,719 82 \$ 5,801 \$ 2,373 308 \$ 2,681 \$ 540 \$ 130 \$ 130 \$ 186 77 70 246 281 158 85 106 64 272 \$ 1,545 \$ 4,896 \$ 905 \$ (150)	\$ 5,719 \$ 82 \$ \$ 5,801 \$ \$ 2,373 \$ 308 \$ \$ 2,681 \$ \$ \$ 540 \$ \$ \$ 130 \$ \$ \$ 130 \$ \$ \$ 186 \$ 77 70 246 281 158 85 106 64 272 \$ 1,545 \$ \$ \$ 4,896 \$ \$ \$ 905 \$ \$ \$ \$ (150) \$	\$ 5,719 \$ 3,662 82 27 \$ 5,801 \$ 3,689 \$ 2,373 \$ 1,723 308 304 \$ 2,681 \$ 2,027 \$ 540 \$ 440 \$ 130 \$ 127 \$ 186 \$ 125 77 82 70 66 246 205 281 163 158 83 85 70 106 89 64 272 196 \$ 1,545 \$ 1,125 \$ 4,896 \$ 3,719 \$ 905 \$ (30) \$ (150) \$ (17)	\$ 5,719 \$ 3,662 \$ 27 \$ \$ 5,801 \$ 3,689 \$ \$ \$ \$ 5,801 \$ 3,689 \$ \$ \$ \$ 2,373 \$ 308 \$ 304 \$ \$ 2,681 \$ 2,027 \$ \$ \$ \$ 540 \$ 440 \$ \$ \$ \$ 130 \$ 127 \$ \$ \$ \$ 186 \$ 125 \$ 77 82 70 66 246 205 281 163 158 83 85 70 106 89 64 264 272 196 \$ \$ 1,545 \$ 1,125 \$ \$ \$ 4,896 \$ 3,719 \$ \$ \$ 905 \$ (30) \$ \$ \$ \$ 905 \$ (30) \$ \$ \$ \$ \$ 905 \$ (30) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

_	AC	TUAL P	ER CWT. OF	MILK			JR 2022 SULTS
	2022		2021		2020	PER HEAD	PER CWT. OF MILK
¢	22.00	¢	10.15	φ	47 F7	φ	¢
\$	23.88 0.34	\$	18.15 0.13	\$	17.57 0.30	\$	\$
\$	24.22	\$	18.28	\$	17.87	\$	\$
		•		•			
\$	9.91 1.28	\$	8.54 1.51	\$	7.04 3.70	\$	\$
\$	11.19	\$	10.05	\$	10.74	\$	\$
\$	2.26	\$	2.18	\$	2.12	\$	\$
\$	0.54	\$	0.63	\$	0.97	\$	\$
\$	0.78 0.32 0.29 1.03 1.17 0.66 0.36 0.44 0.27 1.15	\$	0.62 0.41 0.33 1.02 0.81 0.41 0.34 0.44 0.23 0.97	\$	0.70 0.57 0.26 0.95 0.65 0.16 0.40 0.23 0.52 0.90	\$	\$
\$	6.47	\$	5.58	\$	5.34	\$	\$
\$	20.46	\$	18.44	\$	19.17	\$	\$
\$	3.76	\$	(0.16)	\$	(1.30)	\$	\$
\$	(0.63)	\$	(80.0)	\$	0.72	\$	\$
\$	3.13	\$	(0.24)	\$	(0.58)	\$	\$

NEW MEXICO

		NEW MEXICO				
	December 31, 2022	December 31, 2021	December 31, 2020			
1. Current Ratio	3.33 : 1	2.15 : 1	1.08 : 1			
2. Herd Line Debt Per Cow	\$ 605	\$ 646	\$ 164			
3. Total Debt Per Cow	\$ 1,423	\$ 1,311	\$ 2,408			
4. Debt to Equity Ratio	0.28 : 1	0.26 : 1	1.18 : 1			
5. Return on Total Assets	11.8%	-0.5%	-4.6%			
6. Income (loss) per milking cow per month	\$ 63.46	\$ (4.78)	\$ (28.96)			
		-	sets divided by			
	2022 2021 2020 3.33:1 2.15:1 1.08:1 \$ 605 \$ 646 \$ 164 \$ 1,423 \$ 1,311 \$ 2,408 0.28:1 0.26:1 1.18:1 11.8% -0.5% -4.6%					
	3. Total debt per o	cow equals the total	current liabilities and			

- long-term debt divided by the average total herd size.
- 4. Debt to equity ratio represents the total debt divided by the total equity.

Heifers are included on a mature equivalent basis.

- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income (loss) per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
NEW MEXICO
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow (including dry cows)	23,944		20,177		21,807	
Daily pounds of milk, per milking cow	66.2		67.4		73.5	
Daily pounds of milk, per milking cow (Energy corrected milk pounds)	68.85		70.86		75.91	
Butterfat test	3.68	%	3.76	%	3.65	%
Blend price per hundredweight	\$ 23.40		\$ 18.15		\$ 17.57	
Milk receipts, per milking cow	\$ 5,655		\$ 4,288		\$ 4,345	
HERD INFORMATION:						
Herd size - total	1,574		1,265		4,318	
Percent of dry cows	0.9	%	22.0	%	23.3	%
Herd turnover rate	35.3	%	35.8	%	31.9	%
Composition of herd:						
Purchased cows Self-raised cows	0 100	% %	0 100	% %	0 100	% %
Cost of purchased cows	\$ -		\$ -		\$ -	
Beef price received	\$ 971		\$ 802		\$ 732	
FEED INFORMATION:						
Cost of feed as a percent of milk income:						
Grain Hay and other	41.5 5.3		47.1 8.3		40.1 21.1	
Totals	46.8		55.4		61.2	
		-		-		

NEW MEXICO

		Of WILK DASIS)					
	De	cember 31, 2022	De	ecember 31, 2021	De	cember 31, 2020	
Income:							
Milk sales	\$	23.88	\$	18.15	\$	17.57	
Calves and other	_	0.34		0.13		0.30	
Total income	\$	24.22	\$	18.28	\$	17.87	
Cost of operations:							
Feed	\$	11.19	\$	10.05	\$	10.74	
Labor		2.26		2.18		2.12	
Herd replacement costs		0.54		0.63		0.97	
Other costs		6.47		5.58		5.34	
Total cost of operations	\$	20.46	\$	18.44	\$	19.17	
Income (less) from							
Income (loss) from dairy operations	\$	3.76	\$	(0.16)	\$	(1.30)	
daily operations	Ψ	0.10	Ψ	(0.10)	Ψ	(1.50)	
Farming operations, net	\$	(0.63)	\$	(80.0)	\$	0.72	
Net income (loss)	\$	3.13	\$	(0.24)	\$	(0.58)	
Cost of operations as							
a percentage of income		84.48%		100.88%		107.27%	
Feed costs as a percentage							
of milk sales	_	46.86%		55.37%		61.13%	
Income (loss) per milking							
cow per month	\$	63.46	\$	(4.78)	\$	(28.96)	
Cumulative net income	Φ.	(4.07)					
per cwt. from 2016 to 2022	\$	(4.37)					

De	cember 31, 2019	December 31, 2018		December 31, 2017	De	ecember 31, 2016
\$	17.37 0.22	\$	15.61 0.46	\$ 16.75 0.51	\$	15.84 0.37
\$	17.59	\$	16.07	\$ 17.26	\$	16.21
\$	11.61 2.16 1.35 5.69	\$	10.65 1.91 1.41 5.69	\$ 9.25 2.09 1.37 5.73	\$	9.18 2.09 1.38 5.55
\$	20.81	\$	19.66	\$ 18.44	\$	18.20
\$	(3.22)	\$	(3.59)	\$ (1.18)	\$	(1.99)
\$	-	\$	1.31	\$ 1.88	\$	0.11
\$	(3.22)	\$	(2.28)	\$ 0.70	\$	(1.88)
	118.31%		122.34%	106.84%		112.28%
	66.84%		68.23%	55.22%		57.95%
\$	(71.24)	\$	(81.14)	\$ (24.33)	\$	(36.35)

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
PANHANDLE
(BASED ON AVERAGE AMOUNTS)

DE	Ю	ш		חו
2	:K	п	$\mathbf{E}_{\mathbf{F}}$	٩IJ

PER HEAD					
	2022		2021		2020
\$	5,268 332	\$	4,017 326	\$	4,814 97
\$	5,600	\$	4,343	\$	4,911
\$	2,364 760	\$	2,002 590	\$	1,624 367
\$	3,124	\$	2,592	\$	1,991
\$	465	\$	471	\$	388
\$	248	\$	305	\$	357
\$	250 49 148 164 169 49 75 97 68 305	\$	210 50 155 159 149 35 122 83 35 192	\$	194 35 115 140 105 30 97 91 79
\$	1,374	\$	1,190	\$	1,059
\$	5,211	\$	4,558	\$	3,795
\$	389	\$	(215)	\$	1,116
\$	47	\$	55	\$	159
\$	436	\$	(160)	\$	1,275
	\$ \$ \$ \$ \$ \$	\$ 5,268 332 \$ 5,600 \$ 2,364 760 \$ 3,124 \$ 465 \$ 248 \$ 250 49 148 164 169 49 75 97 68 305 \$ 1,374 \$ 5,211 \$ 389 \$ 47	\$ 5,268 \$ 332 \$ \$ 5,600 \$ \$ 5,600 \$ \$ \$ 2,364 \$ 760 \$ \$ \$ 3,124 \$ \$ \$ \$ 465 \$ \$ \$ \$ 248 \$ \$ \$ \$ \$ 250 \$ 49 148 164 169 49 75 97 68 305 \$ \$ 1,374 \$ \$ \$ 5,211 \$ \$ \$ 389 \$ \$ \$ \$ 47 \$	\$ 5,268 \$ 4,017 326 \$ 5,600 \$ 4,343 \$ 2,364 \$ 2,002 760 590 \$ 3,124 \$ 2,592 \$ 465 \$ 471 \$ 248 \$ 305 \$ 250 \$ 210 49 50 148 155 164 159 169 149 49 35 75 122 97 83 68 35 305 192 \$ 1,374 \$ 1,190 \$ 5,211 \$ 4,558 \$ 389 \$ (215) \$ 47 \$ 55	\$ 5,268 \$ 4,017 \$ 326 \$ 5,600 \$ 4,343 \$ \$ 2,364 \$ 2,002 \$ 760 \$ 590 \$ 3,124 \$ 2,592 \$ \$ 465 \$ 471 \$ \$ 248 \$ 305 \$ \$ 250 \$ 210 \$ 49 50 148 155 164 159 169 149 49 35 75 122 97 83 68 35 305 192 \$ 1,374 \$ 1,190 \$ \$ 389 \$ (215) \$ \$ \$ 389 \$ (215) \$ \$ 389 \$ (215) \$

_	AC	TUAL P	ER CWT. OF	MILK			YOUR 2022 RESULTS
	2022		2021		2020	PER HE	PER CWT. AD OF MILK
\$	25.45 1.61	\$	19.12 1.55	\$	22.49 0.46	\$	\$
\$	27.06	\$	20.67	\$	22.95	\$	\$
\$	11.42 3.67	\$	9.53 2.81	\$	7.58 1.73	\$	\$
\$	15.09	\$	12.34	\$	9.31	\$	\$
\$	2.24	\$	2.24	\$	1.82	\$	\$
\$	1.20	\$	1.45	\$	1.67	\$	\$
\$	1.21 0.24 0.71 0.79 0.82 0.24 0.36 0.47 0.33 1.48	\$	1.00 0.24 0.73 0.76 0.71 0.17 0.58 0.39 0.17 0.92	\$	0.91 0.16 0.54 0.65 0.49 0.14 0.45 0.43 0.37 0.81	\$	\$
\$	6.65	\$	5.67	\$	4.95	\$	\$
\$	25.18	\$	21.70	\$	17.75	\$	\$
<u>\$</u>	1.88	\$ \$	(1.03) 0.26	\$ \$	5.20	\$	\$ \$
<u> </u>	(0.23) 1.65	<u></u> \$	(0.77)	<u> </u>	0.74 5.94	\$ \$	\$ \$
Ψ	1.00	Ψ	(0.11)	Ψ	0.04	Ψ	Ψ

PANHANDLE

	December 31, 2022	December 31, 2021	December 31, 2020
1. Current Ratio	1.02 : 1	1.08 : 1	2.21 : 1
2. Herd Line Debt Per Cow	\$ 575	\$ 717	\$ 563
3. Total Debt Per Cow	\$ 2,740	\$ 1,765	\$ 2,658
4. Debt to Equity Ratio	0.86 : 1	0.62 : 1	0.96 : 1
5. Return on Total Assets	5.4%	-2.5%	14.3%
6. Income (loss) per milking cow per month	\$ 42.46	\$ (15.68)	\$ 107.43
	Current ratio re current liabilitie	epresents current ass es.	sets divided by
		per cow equals the to	•

- 2. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents the total debt divided by the total equity.
- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income (loss) per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
PANHANDLE
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow						
(including dry cows)	20,701		21,003		21,413	
Daily pounds of milk, per milking cow	66.2		67.2		67.6	
Daily pounds of milk, per milking cow (Energy corrected milk pounds)	73.70		76.01		76.47	
Butterfat test	4.08	%	4.14	%	4.22	%
Blend price per hundredweight	\$ 26.26		\$ 19.12		\$ 22.49	
Milk receipts, per milking cow	\$ 6,100		\$ 4,398		\$ 4,874	
HERD INFORMATION:						
Herd size - total	3,255		2,228		4,521	
Percent of dry cows	16.6	%	16.8	%	15.5	%
Herd turnover rate	32.5	%	48.1	%	40.6	%
Composition of herd:						
Purchased cows	=	%	0	, 0	3	
Self-raised cows	93	%	100	%	97	<u>%</u>
Cost of purchased cows	\$ 1,756		\$ 		\$ 924	
Beef price received	\$ 759		\$ 705		\$ 639	
FEED INFORMATION:						
Cost of feed as a percent of milk income:						
Grain	44.9	%	49.8	%	33.7	%
Hay and other	14.4	%	14.7	%	7.6	%
Totals	59.3	%	64.5	%	41.3	%

PANHANDLE

			Oi	WILK DASIS)		
	De	cember 31, 2022	De	ecember 31, 2021	De	cember 31, 2020
Income:						
Milk sales	\$	25.45	\$	19.12	\$	22.49
Calves and other		1.61		1.55		0.46
Total income	\$	27.06	\$	20.67	\$	22.95
Cost of operations:						
Feed	\$	15.09	\$	12.34	\$	9.31
Labor	i i	2.24	·	2.24	·	1.82
Herd replacement costs		1.20		1.45		1.67
Other costs		6.65		5.67		4.95
Total cost of operations	\$	25.18	\$	21.70	\$	17.75
l., (l) f						
Income (loss) from dairy operations	\$	1.88	\$	(1.03)	\$	5.20
daily operations	Ψ	1.00	Ψ	(1.00)	Ψ	5.20
Farming operations, net	\$	(0.23)	\$	0.26	\$	0.74
Net income (loss)	\$	1.65	\$	(0.77)	\$	5.94
Cost of operations as						
a percentage of income		93.05%		104.98%		77.34%
Feed costs as a percentage						
of milk sales		59.29%		64.54%		41.40%
Income (loss) per milking						
cow per month	\$	42.46	\$	(15.68)	\$	107.43
Cumulative net income	•	40.47				
per cwt. from 2016 to 2022	\$	10.17				

De	December 31, 2019								December 31, 2017	December 31, 2016	
\$	18.97 (0.04)	\$	15.92 0.24	\$	17.77 0.40	\$	17.41 0.25				
\$	18.93	\$	16.16	\$	18.17	\$	17.66				
\$	8.52 1.80 1.74 5.05	\$	8.12 1.87 1.93 5.22	\$	7.80 1.84 2.08 4.97	\$	8.25 2.18 1.56 5.79				
\$	17.11	\$	17.14	\$	16.69	\$	17.78				
\$	1.82	\$	(0.98)	\$	1.48	\$	(0.12)				
\$	0.32	\$	0.40	\$	0.15	\$	0.28				
\$	2.14	\$	(0.58)	\$	1.63	\$	0.16				
	90.39%		106.06%		91.85%		100.68%				
	44.91%		51.01%		43.89%		47.39%				
\$	37.85	\$	(20.40)	\$	31.40	\$	(1.46)				

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
PACIFIC NORTHWEST
(BASED ON AVERAGE AMOUNTS)

DED	
FFR	ncai,

PER HEAD					
	2022		2021		2020
\$	5,527 100	\$	4,136 183	\$	4,021 117
\$	5,627	\$	4,319	\$	4,138
\$	1,901 843	\$	1,632 369	\$	1,275 551
\$	2,744	\$	2,001	\$	1,826
\$	508	\$	680	\$	601
\$	280	\$	385	\$	364
\$	186 53 139 158 233 64 113 86 112 345	\$	145 48 128 119 187 39 105 111 125 240	\$	144 64 128 123 177 42 112 110 117
\$	1,489	\$	1,247	\$	1,204
\$	5,021	\$	4,313	\$	3,995
\$	606	\$	6	\$	143
\$	136	\$	129	\$	90
\$	742	\$	135	\$	233
	\$ \$ \$ \$ \$ \$ \$	\$ 5,527 100 \$ 5,627 \$ 1,901 843 \$ 2,744 \$ 508 \$ 280 \$ 186 53 139 158 233 64 113 86 112 345 \$ 1,489 \$ 5,021 \$ 606 \$ 136	\$ 5,527 \$ 100 \$ 5,627 \$ \$ 1,901 \$ 843 \$ \$ 2,744 \$ \$ \$ 508 \$ \$ \$ 280 \$ \$ \$ 136 \$ \$ \$ 5,021 \$ \$ \$ 606 \$ \$ \$ 136 \$ \$	\$ 5,527 \$ 4,136 100 183 \$ 5,627 \$ 4,319 \$ 1,901 \$ 1,632 843 369 \$ 2,744 \$ 2,001 \$ 508 \$ 680 \$ 280 \$ 385 \$ 186 \$ 145 53 48 139 128 158 119 233 187 64 39 113 105 86 111 112 125 345 240 \$ 1,489 \$ 1,247 \$ 5,021 \$ 4,313 \$ 606 \$ 6 \$ 136 \$ 129	\$ 5,527 \$ 4,136 \$ 100 183 \$ 5,627 \$ 4,319 \$ \$ 1,901 \$ 1,632 \$ 843 369 \$ \$ 2,744 \$ 2,001 \$ \$ 508 \$ 680 \$ \$ \$ 280 \$ 385 \$ \$ \$ \$ \$ 186 \$ 145 \$ 53 48 139 128 158 119 233 187 64 39 113 105 86 111 112 125 345 240 \$ 1,489 \$ 1,247 \$ \$ 5,021 \$ 4,313 \$ \$ \$ 606 \$ 6 \$ \$ \$ 136 \$ 129 \$

_	AC	TUAL P	ER CWT. O	F MILK			YOUR 2022 RESULTS
	2022		2021		2020	PER HE	PER CWT. AD OF MILK
	00.00	•	04.40	•	40.74		
\$	26.82 0.47	\$	21.46 0.95	\$	19.71 0.59	\$	\$
\$	27.29	\$	22.41	\$	20.30	\$	\$
\$	9.23 4.09	\$	8.47 1.91	\$	6.25 2.70	\$	\$
\$	13.32	\$	10.38	\$	8.95	\$	\$
\$	2.46	\$	3.53	\$	2.95	\$	\$
\$	1.36	\$	2.00	\$	1.78	\$	\$
\$	0.90	\$	0.75	\$	0.71	\$	\$
	0.26 0.67		0.25 0.66		0.31 0.63		
	0.77 1.13		0.62 0.97		0.60 0.87		
	0.31		0.20		0.21		
	0.55 0.42		0.55 0.58		0.55 0.54		
	0.54		0.65		0.58		
	1.67		1.25		0.89		
\$	7.22	\$	6.48	\$	5.89	\$	\$
\$	24.36	\$	22.39	\$	19.57	\$	\$
\$	2.93	\$	0.02	\$	0.73	\$	\$
\$	0.66	\$	0.67	\$	0.44	\$	\$
\$	3.59	\$	0.69	\$	1.17	\$	\$
		•		•			

PACIFIC NORTHWEST

	December 31, 2022	December 31, 2021	December 31, 2020			
1. Current Ratio	1.04 : 1	0.69 : 1	1.09 : 1			
2. Herd Line Debt Per Cow	\$ 791	\$ 833	\$ 658			
3. Total Debt Per Cow	\$ 3,045	\$ 3,141	\$ 2,600			
4. Debt to Equity Ratio	1.34 : 1	1.63 : 1	1.12 : 1			
5. Return on Total Assets	9.7%	1.8%	2.0%			
Income per milking cow per month	\$ 73.17	\$ 12.55	\$ 13.77			
	Current ratio represents current assets divided by current liabilities.					
	 Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis. 					
	 Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis. 					

the total equity.

- 5. Return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by twelve months.

4. Debt to equity ratio represents the total debt divided by

FOR THE YEARS ENDED
DECEMBER 31, 2022, 2021, AND 2020
PACIFIC NORTHWEST
(BASED ON AVERAGE AMOUNTS)

	2022		2021		2020	
PRODUCTION AND PRICE INFORMATION:						
Annual pounds of milk, per cow (including dry cows)	20,612		19,266		20,396	
Daily pounds of milk, per milking cow	66.9		59.0		64.1	
Daily pounds of milk, per milking cow (Energy corrected milk pounds)	75.13		70.43		74.00	
Butterfat test	4.21	%	4.57	%	4.44	%
Blend price per hundredweight	\$ 26.36		\$ 21.46		\$ 19.71	
Milk receipts, per milking cow	\$ 6,441		\$ 4,317		\$ 4,343	
HERD INFORMATION:						
Herd size - total	1,153		3,415		4,187	
Percent of dry cows	18.6	%	11.9	%	14.7	%
Herd turnover rate	38.7	%	37.0	%	41.4	%
Composition of herd:						
Purchased cows Self-raised cows	8 92	% %	4 96	% %	6 94	% %
Cost of purchased cows	\$ 1,794		\$ 2,232		\$ 1,600	
Beef price received	\$ 864		\$ 502		\$ 583	
FEED INFORMATION:						
Cost of feed as a percent of milk income:						
Grain	34.4		39.5		31.7	
Hay and other	15.2		8.9		13.7	
Totals	49.6	%	48.4	%	45.4	<u>%</u>

PACIFIC NORTHWEST

	Of WILK Bridge					
	December 31, 2022		December 31, 2021		December 31, 2020	
Income:						
Milk sales	\$	26.82	\$	21.46	\$	19.71
Calves and other		0.47		0.95		0.59
Total income	\$	27.29	\$	22.41	\$	20.30
Cost of operations: Feed	\$	13.32	\$	10.38	\$	8.95
Labor	Ψ	2.46	Ψ	3.53	Ψ	2.95
Herd replacement costs		1.36		2.00		1.78
Other costs		7.22		6.48		5.89
Total cost of operations	\$	24.36	\$	22.39	\$	19.57
			·		·	
Income (loss) from	١.					
dairy operations	\$	2.93	\$	0.02	\$	0.73
Farming operations, net	\$	0.66	\$	0.67	\$	0.44
Net income	\$	3.59	\$	0.69	\$	1.17
Cost of operations as						
a percentage of income	_	89.26%		99.91%		96.40%
Feed costs as a percentage						
of milk sales		49.66%		48.37%		45.41%
Income (loss) per milking						
cow per month	\$	73.17	\$	12.55	\$	13.77
Cumulative net income	φ.	44 47				
per cwt. from 2016 to 2022	\$	11.47				

De	cember 31, 2019	De	ecember 31, 2018	December 31, 2017	De	ecember 31, 2016
\$	20.18	\$	17.65	\$ 19.05	\$	17.21
	0.24		0.23	0.28		0.22
\$	20.42	\$	17.88	\$ 19.33	\$	17.43
\$	8.56	\$	8.00	\$ 8.69	\$	9.27
	2.73		2.40	2.29		2.07
	1.57 5.94		1.43	1.44		1.27
	5.94		5.63	5.52		4.96
\$	18.80	\$	17.46	\$ 17.94	\$	17.57
\$	1.62	\$	0.42	\$ 1.39	\$	(0.14
\$	0.61	\$	0.47	\$ 0.54	\$	1.11
\$	2.23	\$	0.89	\$ 1.93	\$	0.97
	92.07%		97.65%	92.81%		100.80%
	42.42%		45.33%	45.62%		53.86%
\$	32.10	\$	8.49	\$ 27.37	\$	(3.90

EXPLANATION OF INCOME AND COST FACTORS				
Basis of presentation	Information is included both on a "per head" basis and an "actual per hundredweight of milk" basis. The "per head" statistics are based on the total average number of milking and dry cows in a herd for the period. The Panhandle region includes the triangle from Clovis, New Mexico, up to Amarillo, Texas and down to Lubbock, Texas. The Pacific Northwest region includes the states of Washington and Oregon.			
Milk sales	Milk sales includes milk income, quality and production bonuses, patronage dividends, USDA program payments, and gains and losses on milk futures.			
Calves and other income	This is primarily composed of the sale of calves, heifers, other livestock and equipment, and miscellaneous other income.			
Feed	Grain includes all minerals and supplements while "Hay and other" represents alfalfa and all forage costs.			
Labor	Labor includes wages and fringe costs such as payroll taxes, workers' compensation insurance, medical insurance, union benefits, etc. Compensation to owner-employees or partners is not included.			
Herd replacement cost	Herd replacement costs represents the difference between the actual price paid for purchased cows (or estimated cost of self-raised cows) at the time the cows were added to the milking herd less the sales price received for cows disposed of. This difference is amortized over the productive life of the cows.			
Occupancy cost	Occupancy cost includes property taxes and depreciation of buildings on owner occupied facilities, rent paid and depreciation of improvements on leased facilities. It does not include interest paid on real property.			
Miscellaneous cost	Miscellaneous costs includes auto, truck and fuel expenses, insurance, professional fees, quality penalties and other dairy expenses not specifically classified in another category.			
Net income	Net income is stated before a provision for income taxes or a return on the dairy owner's investment.			

OUR FIRM AND THE DAIRY INDUSTRY

Frazer, LLP has been associated with the dairy industry since the early 1950's. At that time, many immigrants from Europe were arriving in California's "Dairy Valley" and establishing their farming operations. These early dairies averaged 50 cows and the families provided most of the labor. Frazer, LLP's partners, situated in "Dairy Valley," were instrumental in the creation of federal and state laws to help dairymen. We have consistently supported pro-agricultural organizations in their efforts to help shape policy and better the living and working environments for dairy families.

As development expanded in the dairy farming area, our firm helped many dairies relocate throughout California, and other states throughout the West and Mid-West. Many families we are servicing now have their third generation stepping into the operation's management. We have grown with these families into their multiple operations, often totaling 10,000 cows or more. Today, Frazer, LLP has clients in California, Arizona, Texas, New Mexico, Colorado, Idaho, Utah, Nevada, Oregon, Washington, Nebraska, Kansas, Wisconsin, Iowa, and South Dakota. Also, we actively consult with many dairies throughout the United States.

As we look to the future, the trend towards efficiently operated dairies will continue. Along with this trend, the dairy industry is facing continued challenges in its operations, efficiency building efforts which are continuous, expansion and relocation activities including the ability to construct new dairies. The dairy industry brings many jobs to an area and allows associated businesses to grow and flourish. Milk pricing and feed market updates can be monitored daily by producers via the CME website boards. Making the correct market decision with respect to milk and feed pricing are crucial to the successful operations of any facility. These decisions to contract any pricing of commodities often carry substantial risk/reward to the producers' operation. In addition, finding and keeping quality labor remains a constant challenge.

As we are well into 2023, milk prices have come back down from a historic 2022 high. All operating costs continue to rise during 2023, and higher interest rates which began in mid 2022 are dramatically raising costs of operations. The profit margins seen in 2022 won't be seen in 2023 because of the decreased milk prices and increased costs. But overall labor costs, availability of quality labor, and concerning feed costs are plaguing the industry and remain concerning to all. Major issues looming for producers in the nation are domestic and global demand, and worldwide competition. With a possible recession on the horizon, the demand will be effected based on location and demand of certain milk product. Sources of quality labor is getting more competitive while there are increased demand on higher wages and benefits that are putting additional strains on producers. Milk and feed futures continue to react with volatility, and obtaining future credit has become increasingly difficult as lending regulations remain strenuous at best. Milk production continues to rise, and heifer inventories are rising dramatically with the impact of improved breeding, sexed semen, and continuous beefing of lower end producing cows, which started several years ago. All of these factors require that producers do as much as they can to conserve resources, improve efficiencies, and make the right decisions day-to-day for their operations, in order to insure a viable future. Frazer, LLP will be instrumental in providing the assistance needed to make these decisions.